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# FINANCIAL TIMES

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No. 28,456

Tuesday April 28 1981

\*\*\*25p



LAING

BUILT

Britain's longest  
covered shopping precinct  
—at Milton Keynes.

## NEWS SUMMARY

### GENERAL

Policeman killed by Belfast van bomb

A policeman died and three others were seriously injured when a bomb exploded in a pooh-trapped van in West Belfast. The Irish National Liberation Army claimed responsibility.

Earlier, police arrested known Republicans holding up to 30.

The condition of Baby Sands, 27, on the 59th day of his hunger strike was reported to have sharply deteriorated.

The arrests are thought to be an attempt to forestall civil unrest if he dies. Page 9

### Cadets survive blizzards

Five air cadets aged between 14 and 16 were found suffering from exposure after surviving two days of freezing blizzard on Dartmoor.

Farmers are preparing for wide-scale floods as the weekend snow begins to thaw. Page 8; Weather, Back Page

### Flights disrupted

Many flights were disrupted as most UK air traffic controllers obeyed a Civil Service unions' call for a half-day strike. Back Page

### Grain row looms

The U.S. decision to lift the embargo on grain sales to the Soviet Union may provoke a clash between Britain and France on how the EEC should react. Back Page

### Giscard backed

Giscard leader Jacques Chirac eliminated in the French presidential election gave his personal backing to President Giscard d'Estaing. Back Page

### Lebanon raided

Israeli fighter-bombers raided Lebanon's southern port cities of Sidon and Tyre, attacking Palestinian guerrilla strongholds. Earlier story, Page 5

### Order on Agnew

Former U.S. Vice President Spiro T. Agnew was ordered to pay the State of Maryland \$243,735 which a judge said represented bribes allegedly accepted by Agnew while State Governor.

### Tehran rally

At least one was shot dead and four wounded in Teheran at a rally called by the Mujahideen-e-Khalq guerrilla organisation to mourn four women killed in factional clashes.

### Weedkiller row

Agricultural workers accused the Advisory Committee on Pesticides of doing a "white-wash" job on the dangers of weedkiller 245-T. Page 7

### Schmidt visit

W. German Chancellor Helmut Schmidt arrived in Riyadh for talks on the expansion of economic co-operation with Saudi Arabia.

### Actor escapes

Actor Christopher Cazenove escaped unharmed when his car smashed through a wall in Kingston-upon-Thames, Surrey, almost demolishing a house.

### Boat found

A boat believed to be that of one Atlantic ocean swimmer Andrew Wilson, 22, was found wrecked on an uninhabited island in the Outer Hebrides.

### Briefly

Mrs Davis, who played Jock Ewing in TV's Dallas series, died in Los Angeles aged 65. Three anglers drowned in a mystery accident on Loch Alvie in the Scottish Highlands.

Princess Michael of Kent left hospital with her four-day-old daughter. Page 22

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

| KUSES               |          | FALLS                   |                 |
|---------------------|----------|-------------------------|-----------------|
| Sonstead            | 162 + 11 | Excheq. 134 + 1994 1971 | -               |
| Brook Street Bureau | 46 + 4   | Barclay W.A.T. A        | -               |
| Dunlop              | 76 + 4   | Bowater                 | 287 - 4         |
| Serrad & National   | 110 + 10 | British Aerospace       | 223 - 9         |
| Hartwells           | 104 + 16 | BP                      | 530 - 10        |
| Depurw              | 139 + 5  | MEPC                    | 237 - 6         |
| CL                  | 310 + 4  | Metrov                  | 20 - 5          |
| Maynards            | 188 + 10 | Royal Elec.             | 375 - 7         |
| Mendes (J)          | 419 + 11 | Royal Bank of           | 187 - 5         |
| Modern Engineers    | 31 + 5   | Scotland                | 187 - 5         |
| Taybeck             | 75 + 2   | Spear & Jackson         | 112 - 10        |
| Alley (E. J.)       | 67 + 3   | Westland                | 146 - 5         |
| Savoy A             | 178 + 12 | BP                      | 384 - 12        |
| Simon Eng.          | 356 + 15 | Ultramar                | 440 - 20        |
| Valor               | 34 + 8   | Central Pacific         | Minerals 80 - 8 |
| Waddington (J.)     | 142 + 10 | Int. Mining             | 42 - 5          |
|                     |          | Southern Pacific Pet.   | 84 - 5          |

## Poles sign \$2.5bn debt rescheduling accord with West

BY TERRY DODSWORTH IN PARIS

POLAND AND her Western Government creditors agreed in Paris last night on rescheduling of about \$2.5bn worth of official Government-backed debts due for repayment this year.

The agreement, signed by Mr. Marian Krauzak, Polish Finance Minister, and representatives of 15 Western creditor-nations, followed three months of delicate negotiations overshadowed by the threat of Soviet intervention in Poland.

Mr. Krak said: "We are witnessing an event without precedent today. This document will make it possible to maintain economic co-operation between Poland and the West, and will be followed by other.

The main points of the agreement are:

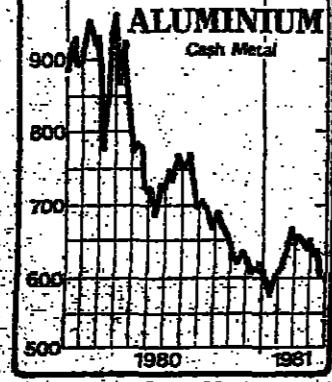
• 80 per cent of all official Western credits to Poland falling due between May 1 and the end of this year will be rescheduled or refinanced. This provision includes both interest and principal pay-

ments.

• GOLD fell \$12 in London to \$483.5. Page 32

• ALUMINIUM free market price continued to weaken, with

ALUMINIUM Cash Metal



cash metal falling in London by \$2.75 to \$600.50 a tonne. Page 35

• WALL STREET was up 1.7% at 1022.06 near the close. Page 34

• JAPAN'S first quarter trade surplus with the EEC rose 46 per cent this year to £1.2bn. Back Page; Bid to resolve car exports dispute. Page 6

• ROBERT MAXWELL'S £10m plan to rescue the BPC publishing group will go ahead after settlement of a north London plant dispute. Page 8

• GOVERNMENT is considering whether to introduce selective cuts in industrial electricity prices for a small minority of bulk consumers. Page 3

• ROBERT MAXWELL'S £10m plan to rescue the BPC publishing group will go ahead after settlement of a north London plant dispute. Page 8

• FORT WILLIAM pulp mill closed last year by Wiggins Teape is being examined by two independent developers studying ways to revive it. Page 8

• PICKFORDS HEAVY HAULAGE, subsidiary of the State-owned National Freight Company, will merge with the Pickfords Removal subsidiary and Pickfords Travel Services.

• CONNAUGHT LATHAM, the licensed securities dealer, will oppose the Department of Trade's winding-up petition. Page 8

• EMPLOYMENT SECRETARY James Prior sharply criticised calls for further legislation on industrial relations and trade unions. Page 15

• U.S. MINERS' strike is starting to have a serious impact on coal exports. Page 6

• SHELL OH, the fourth largest oil producer, reported first quarter earnings of \$361m (£166m), against \$373m in the same period last year. Page 29

• BANQUE NATIONALE de Paris, the State-controlled French bank, reported consolidated net earnings of FF 898m (£81m) last year, against FF 884m. Page 30

• SIMON ENGINEERING lifted 1980 pre-tax profits to £19.3m, against £18.5m. Page 22

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## EUROPEAN NEWS

## France votes for a cliff-hanging final round

BY ROBERT MAUTHNER IN PARIS



THE RESULT of the first round of the French Presidential election has turned out to be both a confirmation of the pundit's main prediction for the final ballot line-up and a surprise as far as the detailed voting figures are concerned.

As generally expected, President Giscard d'Estaing and M. François Mitterrand, the Socialist candidate, will be the duellists in the second round on May 10, but the gap between them is even smaller than forecast in the last pre-election polls — a mere 2.5 points.

All the indications are that many voters, particularly on the Left, broke with the usual first-round habit of opting for their favourite candidates, without too much thought about their real chances. This time, it seems, many Communist supporters treated the first round almost as if it was the final

ballot and chose M. Mitterrand instead of M. Georges Marchais, their own leader. They voted "usefully," as the French say. The result was that M. Mitterrand won nearly 36 per cent of the vote, the best result achieved by the Socialists in any election since the liberation of

France in 1945, while the Communist vote dropped to only just more than 15 per cent, the party's lowest score since 1936.

The same can hardly be said for the other big political "family" — the Gaullists and the Giscardian centrists — whose internal feuds over the past few years have been almost as bitter as those between the Socialists and Communists.

M. Giscard d'Estaing obtained only marginally more votes than expected, about 28.2 per cent, which was nearly 3 per cent less than in the first round in 1974. However, the President did not succeed, as M. Mitterrand has done on the left, in humiliating his natural political partner, M. Jacques Chirac, the Gaullist leader.

It is only in relation to the unrealistic expectations built up impulsively by M. Chirac's campaign staff on the eve of

poll that the Gaullist leader failed to come up to scratch. His score of nearly 18 per cent was honourable. Though it fell short by some four points of the Gaullist RPR party's performance in the 1978 legislative election, it was much better than that registered by M. Jacques Chaban-Delmas, the Gaullist candidate in the 1974 presidential election.

In other words, M. Chirac has made sure that Gaullism is still a force to be reckoned with and that M. Giscard d'Estaing, if he is elected, will have to take account of the proposals made by M. Chirac during the election campaign to be able to rely on the RPR's support in parliament. Theoretically, M. Mitterrand should be led less to the communists, after M. Marchais's poor performance in the first round. But, in practice, he is as dependent on the support

of communist voters in the final ballot as M. Giscard d'Estaing is on Gaullist voters.

Bare statistics cannot provide the answer to the outcome of the election at this stage of the campaign. Even when all the right-wing and left-wing votes in the first round are added up, both M. Giscard d'Estaing, with slightly more than 49 per cent, and M. Mitterrand, with nearly 47 per cent, fall short of an absolute majority.

The fundamental question is whether all the Gaullists will vote for M. Giscard and whether all the communist voters will opt for M. Mitterrand in the second ballot? Nothing could be less certain.

Though M. Chirac has come out in favour of M. Giscard d'Estaing, while emphasising that the outgoing President must change his policies during his second term, he has told

his supporters that they must vote according to their consciences. The betting at the moment is that more than just a handful — some estimates put it as high as 15 per cent of the Gaullist electorate — will vote for M. Mitterrand.

It must be assumed that the majority of communist voters will support the socialist candidate in the final ballot, but certainly not all of them.

But even if complete unity is restored in the two political families and Gaullists and Communists vote strictly on the basis of their group loyalties, the final result remains in doubt.

The 4 per cent of votes gained by M. Brice Lalonde, the ecologist candidate, are going beginning and could swing the election either way, as only the 19 per cent of the electorate which abstained in the first round.



Chirac: an honourable defeat.

## Marchais's future in question after poll rout

BY DAVID WHITE IN PARIS

THE BIGGEST surprise in Sunday's eliminatory ballot and, perhaps in the long run, the most significant turning-point, was the collapse of the Communist Party, which lost a quarter of its captive vote.

The 15.4 per cent scored by M. Georges Marchais, who in nine years of leadership has taken the party into and out of the Eurocommunist camp, and into and out of a union with the socialists, brings the communists back down to a level they last struck in 1936, the year of the Popular Front.

The party's central committee is due to meet today to weigh the consequences of Sunday's rout.

The official explanation is that many who would normally have voted for M. Marchais in the first round, and after his

elimination for M. Francois Mitterrand, decided to vote straight away for the latter in order to make sure he was not pipped by M. Jacques Chirac, the Gaullist contender.

This recourse to "the useful vote" was doubtless a big factor, and is reflected in M. Mitterrand's unexpectedly high score.

But questions are bound to be raised about the success of recent Communist policies, and about the future of 60-year-old M. Marchais as leader. "I would have liked a better result," he said, putting a brave face on it, "but the Communists have been through this kind of thing before." He was referring to 1955, when an upsurge of Gaullism caused the Communist vote to fall to 19 per cent. But it is 50 years since it suffered such a sharp setback.

It is debatable whether the party's change of heart in favour of Moscow has itself alienated many voters. The experiment with Eurocommunism on Italian lines was short-lived. The party had already isolated itself from the Eurocommunist movement at the time of the 1979 European election, when it polled its regular 20 per cent.

Having approved the invasion of Afghanistan, the party has re-defined the word Eurocommunism in its own manner.

M. Marchais was among those who stayed away from this year's Soviet party congress, but that may have been more for electoral than for ideological reasons.

Its opposition to Spanish EEC membership has helped it build up farming support, especially in the south-west. On the other

hand, its strong-arm campaign on immigrants and drugs, apparently designed to increase support among white, working-class families, does not seem to have done it very much good.

M. Marchais's own reputation has been damaged by lingering doubts about his wartime record and the party has been unsettled by a resumption of expulsions — after a ten-year gap — and a spate of resignations among its disgruntled intellectuals.

Since the Left's common programme fell apart in 1977, M. Marchais's whole policy has been aimed at increasing the communists' relative strength before embarking on another alliance. He has only Sunday's 15 per cent to show for it, as the party continues to demand its share of posts in a left-wing government.



Marchais: "higher hopes."

## Opinion pollsters far from mark

BY TERRY DODSWORTH IN PARIS

AFTER THE Communist Party, the opinion pollsters have been the biggest losers in the French presidential elections. They badly underestimated the strength of the Socialist vote, they failed to spot the Communist slide, and most of them overestimated the final strength of the Gaullists.

From among the four leading candidates on Sunday, only the figure put on President Giscard's following came universally close to the outcome.

It was partly this mistake, combined with some almost equally faulty figures showing that M. Jacques Chirac, the Gaullist, might take 20 per cent which led to speculation that the socialists could be beaten in the first round. As M. Chirac needed, on the basis of this arithmetic, was for one or both of the dissident Gaullist candidates to

retire, and he could have pipped M. Mitterrand at the post.

These kind of calculations raise again the question of how far voters are influenced by a kind of double-think reaction against the polls. The French have tried to minimise these kinds of influences by the publishing ban in the pre-voting week. But it is arguable that a lot of Frenchmen decided on where to place their vote in the past few days because of what the polls had been previously indicating. Thus M. Marchais' poor showing — at 15.5 per cent against forecasts of 17 to 19 per cent — may have been partly caused by communist voters deciding to show solidarity with the Left and go socialist in the first round. In this way they made sure that M. Chirac would not overtake M. Mitterrand.

## Romania eases independent stance

BY LESLIE COLITT IN BERLIN

RELATIONS between independent-minded Romania and the pro-Moscow Communist parties of East Germany and Czechoslovakia are being transformed in the wake of the dramatic political events in Poland. Not since the 1950s have contacts flourished as now between the Romanian communists and the staunchly pro-Soviet parties in East Berlin and Prague.

Poland is the reason for their newly-found common interest as the orthodox leadership in those countries fear that liberalisation in Warsaw could one day threaten their own rule.

A Romanian delegation has just visited East Berlin where Mr. Gheorghe Pana, first secretary of the party organisation in Bucharest, spoke of the need to

"strengthen and expand co-operation" between the communist parties in both countries. Only a few years ago such a remark would have been unthinkable as Mr. Nicolae Ceausescu, Romania's party leader, was anxious to keep the Soviet Union and its closest allies at arms' length.

Now, the threat to the party's omnipotence in Romania, posed by the Solidarity independent union in Poland and by the forces of reform in the Polish Communist party, and a deteriorating economic situation have prompted Bucharest's overtures.

While demanding higher productivity from ill-paid and ill-fed Romanian workers, who recently staged sporadic strikes in big factories, visiting

members, as in Poland, were poored into prestige projects.

Also reminiscent of circumstances in Poland is the fact that Romania meat products are being shipped abroad to earn hard currency while domestic meat shortages worsen.

With an eye on Poland, but without specifically saying so, Mr. Ceausescu has warned that there must be no "threats to use force." This is a faint echo of his outspoken support for the Czechoslovakian communist reform movement in 1968 even before the Soviet-led invasion of that country. Communist officials here explain that, in those days, Romania was producing more than 15m tonnes of oil a year. Output now has fallen to 12.5m tonnes.

The 10 per cent annual industrial growth rates achieved by Romania in the past were largely based on a liberal use of fuel and raw materials. Agriculture and industry have remained antiquated and invest-

## Dutch staff occupy Ford plant

By Our Amsterdam Correspondent

FORD WORKERS have occupied the factory here and locked out the management in protest at the plan to close the plant by September with the loss of 1,225 jobs. A workers' committee said production and assembly of Ford Trans-continental and Transit vans would continue as usual.

Ford lost Fl 68m (£13m) on its Amsterdam production and assembly activities last year and expected to lose Fl 60m this year. Mr. G. Laurent, the managing director, told staff last week that several ways of maintaining operations had been considered but none would have been profitable. He blamed the generally bleak economic climate affecting both lorry and car sales and the need for the company to restructure its European production.

An Economics Ministry spokesman said yesterday that Ford had earlier requested Fl 192m in state aid to build a car heater plant in Amsterdam. The Ministry was not ready to discuss the matter further, however, as Ford had said that the operation would not be profitable for many years and that the Government would have to cover the losses and other financial risks in the meantime.

## Swedish coalition on verge of collapse

By WILLIAM DULLFORCE IN STOCKHOLM

SWEDEN IS expected to lurch into a political crisis today following the refusal of Mr. Gösta Bohman, the Economy Minister, to yield to pleas by his coalition colleagues not to take his Moderate (Conservative) Party out of the Government.

Mr. Thorbjörn Fälldin, the Prime Minister, and Mr. Ola Ullsten, the Liberal leader, both appealed to him over the weekend to accept the agreement on tax reform which his political partners have reached with the social democratic opposition.

A bank strike will further dampen Swedes' spirits. Yesterday the bank employees' union rebuffed an appeal from arbitrators to postpone a three-day strike starting today. The union has rejected an 8.8 per cent pay rise over the next two years plus guarantees of other increases to cut until 1983.

## UK concern escapes steel curb

By John Wyles in Brussels

DARLINGTON and Simpson Rolling Mills, the British private steel company, looks unlikely to be forced to make any significant cut in its scheduled output despite causing considerable ire among Eurocrats.

European Commission officials could barely restrain their anger at what appears to be a public relations ambush by Mr. John Carter, the company's managing director.

Mr. Carter complains about a Commission instruction to cut production by nearly a half or face a £720,000 fine. He reacted sharply last week when Mr. Rolf Wirtén, the Budget Minister, and the opposition agreed to postpone income tax cuts until 1983.

Most EEC companies are subject to production controls under an emergency quota system adopted by member governments last November.

Darlington's quota, like all others, is based on the company's performance over the past three years which implies a ceiling of about 20,000 tonnes per quarter.

But the County Durham company's actual quota in the first quarter of this year was about 28,500 tonnes, because the Commission was satisfied that it had export contracts to fulfill.

Its production was even higher, it is claimed, because Darlington was able to take up some of the British Steel Corporation's unused quota.

Mr. Carter says that he wants to produce 38,000 tonnes in the March-June quarter and officials say that this should be possible on the same basis that the company's first quarter output was significantly above its quota.

## Turkish union lawyer held by military

BY OUR FOREIGN STAFF

TURKISH MILITARY authorities have arrested the main defence lawyer of Disk, the left-wing union confederation which was the most active Turkish workers' movement before the coup.

Mr. Necmettin Tahiroglu, 25, was arrested by a military task force near Balikesir, 238 miles south of Istanbul.

He is being held for questioning as part of an investigation into alleged subversive activities by his clients after leading the defence of the 300 Disk leaders who face private charges of "Marxist-Leninist" activities aimed at overthrowing the present constitutional regime — a crime with a possible death penalty. Many of his clients accuse the military authorities of torture.

Mr. Abdullah Basirici, President of Disk, last week made his first court defence statement since being arrested last September.

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## Solidarity sets up powerful pressure group

By CHRISTOPHER BOBINSKI IN WARSAW

REPRESENTATIVES of some of Poland's biggest factories in Solidarity, the independent union, have agreed to consult whenever it faces a major policy decision.

The move, initiated by Solidarity at the Gdansk Lenin shipyard, establishes a powerful pressure group inside the union which its leadership at national and regional level will find difficult to ignore. Plants

employing between 10,000 and 30,000 people have always been politically crucial.

According to Mr. Jacek Merkels, deputy head of the union at the Gdansk shipyard, the idea is that the largest plant in any one region should join the scheme. "These are the factories everyone looks to for leadership and thus they have the greatest responsibility," he said.

He stresses, however, that all that has happened is that an "information network" has been set up. At the moment 17 factories are involved including the Czajkowski engineering works in Poznan, the Lenin steelworks in Krakow and the Warski shipyard in Szczecin.

The development comes after the controversy within Solidarity over an agreement signed

with the Government on March 31, which averted a general strike. The agreement hampered out by Mr. Lech Walesa, the union leader, was criticised by some regional leaders as being moderate while the large factories backed the move.

Yesterday, a working group from the 17 factories met at the Gdansk shipyard to map out a strategy on participation.

On other occasions when settlements have been imposed by law.

Danish wage negotiations are usually conducted collectively by the central organisations, which in the private sector means the Employers Federation and the LO. This year, for the first time for a generation, the negotiations were decentralised and took place at union or union federation level. As the Employers' Federation is fearful that if the highly paid print workers — their average annual earnings in Copenhagen are about DKr 180,000 (£13,000) — win better terms than anyone else, the entire private labour market will be destabilised.

The Government might well have stepped in to stop the slaughterhouse dispute, had it

been an isolated conflict, on the print workers.

The print workers are holding out for more money than other unions have got, but perhaps more importantly, they are in effect demanding a veto over new technology and dismissals. Newspaper managers, groggy from the recession, have decided on a show-down, while the Employers' Federation is fearful that if the highly paid print workers — their average annual earnings in Copenhagen are about DKr 180,000 (£13,000) — win better terms than anyone else, the entire private labour market will be destabilised.

The simple explanation of the looming conflict with the Graduate Employees' Union is that their real wages have fallen by 14 to 27 per cent (varying from group to group) since 1975, while their private sector colleagues have just about held their own. They have been offered, and their negotiators have grudgingly accepted, 5 to 7 per cent a year, but members' dissatisfaction is so great that there is a very real prospect that they will reject the settlement.

But that does not explain why formerly peaceful civil servants, doctors and teachers are now prepared to sacrifice the interests of public patients and pupils in a wage dispute. Industrial action by these groups a few years ago would have been unthinkable. There is no short explanation, but the breakdown of discipline among these groups adds further evidence to the thesis propounded in moments of irritation, by Mr. Arthur Joergensen, Denmark's Prime Minister, that his country is becoming ungovernable. That, perhaps, is an exaggeration, but Denmark is certainly becoming less easy to govern.

The strike of slaughterhouse workers started on Wednesday, but no slaughterhouse has taken place since before Easter. The final shipment of

## OVERSEAS NEWS

# Gaddafi and Brezhnev meet in Moscow

By DAVID SAYER IN MOSCOW

**LIBYA'S LEADER**, Colonel Muammar Gaddafi, who is one of the Soviet Union's biggest arms customers in the Third World, arrived in Moscow yesterday, and immediately went into talks in the Kremlin with Mr Leonid Brezhnev, the Soviet President.

In a front page article, Pravda, the Communist Party newspaper, said that Col. Gaddafi's visit could be "a new step" in the strengthening of "friendship and mutual understanding" between the Soviet Union and Libya.

Diplomats in Moscow said that further arms supplies and military bases for the Soviet Union in Libya may be among the subjects discussed, even though Col. Gaddafi explicitly ruled out bases for the Soviet Union in a speech in Benghazi last month.

Western intelligence officials believe there are at present 5,000 Soviet, East German, and Cuban military and civilian

## U.S., India likely to end uranium agreement

By K. K. Sharma in New Delhi

**INDIAN AND U.S. officials** are expected to resume talks in New Delhi early next month on the issue of nuclear fuel supplies for the U.S.-built atomic power station at Tarapur, near Bombay.

The issue was recently discussed in Washington without success and is seriously harming Indo-U.S. relations, already at a low level following the announcement by Mr. Alexander Haig, U.S. Secretary of State, of military aid to Pakistan.

The U.S. Administration has let the Indians know that if wants to terminate the 30-year agreement of 1963 under which the U.S. is required to supply enriched uranium for the Tarapur plant. The abrogation of the agreement is being sought because it has been found to be "unworkable" following India's refusal to sign the non-proliferation treaty.

Under U.S. law, the Administration is forbidden to supply nuclear fuel to countries which are not willing to submit their nuclear installations to international safeguards.

However, this clashes with the provisions of the 1963 agreement under which the U.S. has agreed to supply enriched uranium to the Tarapur plant for 30 years.

The Indians admit the agreement is not working properly, and should be terminated. But in doing so, they have put the U.S. in a predicament, by insisting on "exclusive rights" to the spent fuel sent for Tarapur in previous years which is stored in special containers.

The Indian Government has repeatedly said it is committed to the peaceful uses of nuclear energy, but this position could always be subject to change, especially now that Pakistan is believed to be also acquiring a nuclear capability.

## Italy increases Ethiopian aid to £8m a year

By JAMES BURTON in Rome

**ITALY CLAIMS** to have become the biggest donor of bilateral economic aid to Ethiopia, following agreements signed at the end of the visit there last week by Sig. Emilio Colombo, the Italian Foreign Minister.

His visit, during which he had a three-hour meeting with Lt.-Col. Mengistu Halle Miriam, the Ethiopian head of state, was the first by a Western Foreign Minister since the 1974 revolution.

Italy is to increase its aid to Ethiopia from £15m (£5.4m) to £20m (£5.6m) a year, and is to provide Ethiopia with a trade credit line worth £20m.

The increased Italian involvement in Ethiopia is important from the Western point of view, as Ethiopia has a treaty of friendship with the Soviet Union.

## New air battles likely between Israel and Syria'

By DAVID LENNON IN TEL AVIV

**THE DANGER** of renewed air battles between Israel and Syria over Lebanon has increased, following the despatch of Syrian planes on Sunday to the areas where Israeli planes bombed Palestinian bases, according to local Press reports.

Israel has strenuously denied it had any role in the crash of a Syrian-Soviet-built MiG fighter jet on Sunday near Sidon, where Israeli jets had attacked guerrilla targets.

The actual cause of the crash still remains unclear, according to Israeli and Western officials here.

Three Syrian jet fighters have been shot down over Lebanon by Israeli pilots in two separate Zable.

THEY ACTUALLY  
SEEM TO THRIVE ON  
THE ENGLISH  
WEATHER

WHO?

# Antarctic air crash: a 'litany of lies'

By DAI HAYWARD IN WELLINGTON

**EXTRA CHAMPAGNE** was being served to the 237 passengers on Air New Zealand flight 901—the Antarctic sightseeing special—to compensate for the cloud which blotted out much of the view on the first leg of the 5,900-mile return flight from Auckland.

Capt. J. T. Collins, the pilot, anxious to give his passengers a good view of the white continent with its breathtaking panorama of ice and snow, received permission from air control at the U.S. base at McMurdo Sound to bring the DC-10 jet down to within a few thousand feet of the ground.

The pilot, crew, and air traffic control at McMurdo believed the aircraft was travelling in the centre of the Sound with no obstruction for several miles on either side.

Passengers crowded at the windows, anxious to see the towering smoking white volcano, Mt. Erebus, which rears 13,200 feet above the icy wasteland.

They had been told smoke and flames might be seen from the volcano's crater. Tourists of a dozen different nationalities, English, New Zealand, American, Australian and Japanese, many of whom had flown half-way round the world for this once-in-a-lifetime adventure, were poised with cameras ready.

But, unknown to the crew they were now flying in a "white out"—a combination of low, overcast cloud and reflection from the dazzling white terrain—from the dazzling white illusion in which Mt. Erebus appeared to the crew to be level ground.

The Hon. Mr. Justice Mahon, an eminent member of New Zealand's judiciary, said: "What this crew saw ahead of them was a long vista of flat snow-covered terrain extending ahead for miles. In the far distance the flat white terrain would appear either to reach the horizon many miles away or, more probably, merge imperceptibly with the overhead cloud."

The crew had no indication

of impending disaster. Not until six seconds before the jet ploughed into the volcano did a warning device in the cockpit sound an alarm—pull up, pull up. It was too late. The aircraft disintegrated, instantly killing all 257 people on board.

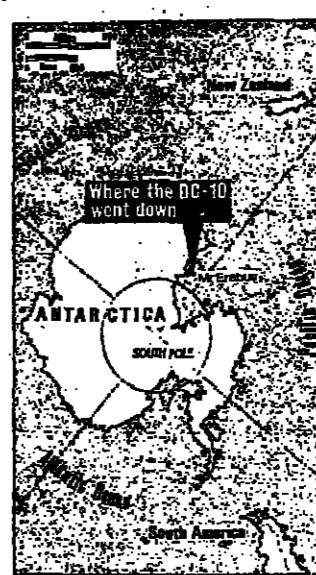
Last night, Mr. Justice Mahon,

chairman of the Royal Commission set up to inquire into the disaster, brought down a scathing indictment of Air New Zealand.

The Commission ruled that the over-riding cause of the disaster was the airline's action in changing the aircraft's computer track without telling captain or crew. This was an error caused by "incompetent administrative airline procedures," said Mr. Justice Mahon.

In what must be some of the strongest language ever used in a Royal Commission report, or in criticism of an airline by a member of the judiciary, Mr. Justice Mahon also accused Air New Zealand of trying to cover up a series of disastrous administrative errors. He accused

Mr. Morris Davis, Air New



• Wreckage from the DC-10 strewn over Mt. Erebus, left. To the airliner's crew, the weather made the volcano look like level ground.

been in business.

Then, in just over three years, a series of mishaps and setbacks—many outside its control—have hit Air New Zealand's profitability, safety record and morale.

It is expected to lose between NZ\$40m-\$50m this year, after last year's major financial setback which, ironically, was made to appear much less disastrous by the many millions of insurance dollars paid out for the crashed Antarctic DC-10.

Mr. Davis, an able, tough but aggressive personality, was a close friend of Mr. Robert Muldoon, the Prime Minister, and is generally believed to have been the major influence in persuading the Government to force through the merger of Air New Zealand and the former domestic airline, The National Airways Corporation, which aroused considerable opposition.

Internal passengers believe rapidly rising internal air fares are being imposed to help to subsidise increased losses of the overseas services. Tensions between the staff of Air New Zealand and the former National Airways Corporation personnel shattered staff morale. This has been further hit by the Antarctic air crash.

Oil price rises were a big blow to Air New Zealand, which also suffered considerably when its DC-10 fleet was grounded for many weeks after the DC-10 crash at Chicago's O'Hare airport.

It is widely believed that the Royal Commission report will lead to Mr. Davis's resignation. But a comment from Mr. Muldoon that nothing in the Royal Commission's report could take away the fact that Air New Zealand has been one of the world's best airlines may encourage the chief executive to stay on and rebuild Air New Zealand's reputation.

At the moment, however, Air New Zealand is a badly wounded bird.

## 'It may sound a rather sinister way of making money, Mr Wagstaff...'

...but I think it'll work, said Jean Taylor, who'd been with the bank since opening her first hardware shop.

They say, she went on, that something like one person in ten is sinistral—or left-handed. Now that's quite a lot of potential customers, and I have an idea that could be of mutual benefit. I want to open a Left Hand Corner—just in one of my shops to begin with, to try it out. I'll sell left-handed versions of all the things southpaws find difficult to cope with—left-handed potato peelers, tin openers, scissors, irons, and so on. There's a long list, and all these things are available, they're just not made available—not generally anyway.

Italy is to increase its aid to Ethiopia from £15m (£5.4m) to £20m (£5.6m) a year, and is to provide Ethiopia with a trade credit line worth £20m.

The increased Italian involvement in Ethiopia is important from the Western point of view, as Ethiopia has a treaty of friendship with the Soviet Union.

Could be very interesting. Have you costed it out?

That's why I asked you here, Mr Wagstaff! I've worked out the stock and construction costs, plus local advertising, and a left-handed celebrity to open the first corner, and it's all worked out rather more than I expected!

We'd better get down to business then. At least you've got one customer. If you can supply me with a left-handed pen, I might be able to make my managerial signature legible at last!

Right! Mr Wagstaff. Or should I say "left"?

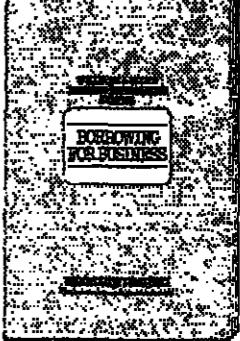


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## AMERICAN NEWS

**Pinochet keeps his grip on Chile's economic experiment**

BY MARY HELEN SPOONER IN SANTIAGO

AT A time when left-wing political movements seem to be gaining ground in Latin America, Chile's 71-year-old military regime is providing a test case of whether strict free-market economics can benefit a population as effectively as state-run economic models. The regime led by Gen. Augusto Pinochet recently began eight years of "transition" rule. It remains to be seen whether the regime can spread some of its much-publicised economic successes to Chile's poor.

The economic overhaul began in 1975, with an austerity programme designed and implemented by a U.S.-trained team of economic advisers. The "Chicago Boys"—several had studied at the University of Chicago where Mr. Milton Friedman's economic theories are especially respected—succeeded in cutting Chile's inflation from as much as 700 per cent in 1973 to 31 per cent last year.

Inflation continues to drop, according to official statistics. The consumer price index rose by less than 3 per cent during the first quarter of this year, supporting government predictions for an inflation rate of approximately 20 per cent for this year.

Buoyed by this and other successes, the Chicago Boys are attempting to complete their plans for a total reorganisation of Chile's economic, administrative and political structures under Gen. Pinochet's authoritarian sponsorship. But in some

cases the Chilean free marketeers are finding that their plans run foul of important Pinochet supporters.

The growing trend towards putting Chile's economy into private-sector hands has led to speculation that the state-owned copper company Codelco could eventually be denationalised.

The copper industry was nationalised during the ill-fated Socialist government of President Salvador Allende in 1971.

The Pinochet regime has turned the smaller mines and copper deposits over to private enterprise, while maintaining ownership of the country's largest mines, including Chuquicamata, once owned by the Anaconda Copper Company, and El Teniente, previously owned by the Kennecott Copper Corporation.

But pressure is mounting from more dogmatic members of the economic team to divest Codelco's holdings,

even though such a move would ignite a wave of protest from nationalistic pro-Government groups.

"Pinochet would be committing political suicide if he tried to sell off Codelco," a diplomat in Santiago said recently. He noted that the nationalisation of Chile's copper industry was supported by all political parties—Left to Right—during the Allende years.

If Chile's Right-wing nationalists are putting limits on the Chicago Boys' economic designs, Chile's poor are exerting pressure too.



Gen. Pinochet takes the oath of office: will economic success reach the poor?

Shanty-dwellers have taken to public demonstrations to protest against the lack of decent housing. Groups of homeless families staged fasts and hunger strikes earlier this year in half dozen Catholic churches and in the Swedish embassy, where they would be relatively safe from club-wielding *carabineros* and state security forces. Estimates of Chile's housing shortage range as high as 700,000 homes, with nearly 30 per cent of the population lacking proper shelter.

And the problem of unemployment and underemployment persists. Official unemployment

in Greater Santiago is approximately 8 per cent, the lowest in years. But if the increasing number of Chileans taking part in the Government's minimum employment programme is taken into account, real unemployment would be around 18 per cent.

The minimum employment programme, which some officials

intend to do exactly that. In

his speech on March 11, the day

he swore himself in as Chile's

constitutional President and

moved his headquarters to La

Moneda Palace, the traditional seat of Chilean Governments. Gen. Pinochet listed an impressive array of statistics showing improvements in the economy

since the armed forces seized power. At the same time, he condemned Marxism 15 times, and issued what he said was a final call to his critics to abandon their opposition to his regime.

In a newspaper interview published last month, Gen. Pinochet denied being a dictator and announced there would be no Brazil-style *operaria*—an easing of restrictions on political activity—over the next eight years. Chile's fragmented opposition seems unlikely to pose any serious challenge.

The spectre of one-man military rule suggests that Chile's international image is not likely to improve, notwithstanding a recent thaw in relations with the United States under President Ronald Reagan's Administration. But Gen. Pinochet's Chile has so far managed to defy the harshest world criticism and diplomatic rebuffs, while enjoying increased foreign trade even with its arch-enemies in the Soviet bloc.

As long as Chile maintains some semblance of economic growth, Gen. Pinochet is unlikely to face any real threats. The regime may well succeed in wiping the once-efervescent political slate clean for a generation. But if, by the time Gen. Pinochet leaves office, it cannot solve the economic difficulties of its poor—which brought the election of a liberal reformist president in 1964 and a Marxist president in 1970—Chile will find itself right back where it started two decades before.

The proposed sale is in serious political trouble. A deal on such a major issue could well encourage opponents of the economic package in the belief that the Administration is not as politically invulnerable as it thinks.

The economic programme suffered some setbacks before Congress adjourned for Easter. Republicans in Congress are confident that some of these can

be reversed—such as the obstinacy of three ultra-conservatives on the Budget Committee who voted against the package because they believed it did not go far enough in cutting the budget deficit.

Much may depend on the reaction that Congressmen have received from their constituents during the recess. The Administration sent out officials to the districts of conservative Democrats, especially in the South, during the break, to warn people of the possible electoral consequences of not supporting the President.

It remains true that there is a much greater congressional disposition to cut Government spending than to commit the country to the three-year tax cutting regime embodied in the Reagan programme.

Congressional Democrats have stolen a march on the Administration by producing proposals that imply a budget deficit well under the levels projected by Mr. Reagan's advisers. Yet the President continues to insist that there can be, in the words of the Treasury Secretary, Mr. Donald Regan, "co-operation but no compromise" on the tax issue.

The recent strength of the economy has caused many to question the wisdom of pursuing what appears to be an expansionary fiscal policy at this stage in the cycle. But Mr. Reagan seems certain to appeal to the legislature to swallow such doubts and to have faith in his experiment.

**GD costs investigation has criminal aspect**

BY DAVID BUCHAN IN WASHINGTON

THE JUSTICE Department is carrying out a criminal investigation of allegations that General Dynamics, the largest U.S. defence contractor, falsely stated its costs for building submarines, a spokesman for the department stated yesterday.

But officials at General Dynamics, which has denied the allegations, said the inquiry before a grand jury started early in 1978. Thus, the investigation is not a new development in the public row that has flared between the Reagan Administration and the company over the Trident submarine programme. Though disputes between Washington and its defence contractors are usually acrimonious, criminal charges are rare.

At issue in this case are cost overruns on some attack submarines built in the late 1970s. But the very sharp criticism from the Administration and Mr. John Lehman, the Navy Sec-

etary, has focused on the fact that the electric boat division of GD is several hundred million dollars above, and two years behind, its estimate for building the first Trident submarine, the Ohio.

The Administration's concern springs from the fact that the Trident missile system is the only modernisation of the U.S. nuclear arsenal actually underway. Despite President Reagan's big defence boost, he has not proposed any new nuclear weapons systems so far.

Condemning the "inefficiency" of GD's boat division, Mr. Lehman announced recently that the navy would renegotiate its option for a ninth Trident submarine—the first eight are all in various stages of construction by GD. He added that if GD could not do the job, the Administration might consider having Trident submarines built in Government yards or abroad.

**Securities industry divided on Glass-Steagall changes**

BY PAUL BETTS IN NEW YORK

THE CONFLICT between U.S. commercial banks and securities firms over the new financial services which brokerage and investment houses offer in the U.S. has become a burning issue at the Securities Industry Association's annual spring meeting in Bermuda.

Mr. Ralph Denunzio, chairman of the association and president of the Wall Street firm Kidder Peabody, said yesterday that it was "the major issue of the day."

The issue has been simmering for several months, but the recent rash of large Wall Street takeovers has fuelled the dispute. Major U.S. banks have been particularly concerned over the Prudential Insurance Company's \$385m acquisition of the Wall Street Bache Group and last week's proposed acquisition by American Express of Shearson Loeb Rhodes, the second largest Wall Street securities firm for more than \$300m.

Mr. Denunzio said the current debate centres on the Glass-Steagall Act, introduced in 1933 during the depression to separate commercial banking from investment banking. But banks and brokers have recently been competing increasingly to offer similar services, including the private placement of debt, the underwriting of commercial paper and mutual fund services. Moreover, securities firms are now offering services very similar to ordinary bank accounts.

Commercial banks have argued that with such services Wall Street has encroached on its territory and they should therefore be allowed to engage in activities restricted to securities firms under the Glass-Steagall legislation.

The securities industry is divided. Mr. Denunzio said yesterday: "There is a strong feeling among many firms that the Glass-Steagall Act is as valid today as it was in 1933. Others feel it should be modified or changed and some feel it should be eliminated."

**Xerox unveils 'spearhead' office information system**

BY GUY DE JONQUIERES

XEROX, the U.S. copier manufacturer, yesterday unveiled an information system which is expected to spearhead its move into the growing market for advanced office automation equipment.

The system, known as the 8010 Star, is the result of 10 years' research. The announcement has been keenly awaited by the business equipment industry in the U.S.

The Star is exceptionally versatile, combining computing, text-editing, graphics creation and communications in a single terminal which embodies several innovative features designed to make it extremely easy to operate.

The various functions which

can perform are displayed as symbols on a screen and are selected by moving a pointer and pressing a key. This means that the operator does not have to remember and type individual commands.

Xerox claims that a user can master the Star's basic functions after a four-hour training course which is offered with the system. One operator can carry out typesetting, page layout, printing, filing, mailing and simple graphics.

Xerox will market the system in the U.S. from September at a price of \$16,595 or a monthly rental of \$895. It will be distributed throughout the world next year by Rank Xerox at a somewhat higher price.

**245 Park Avenue, New York, NY****International Agribusiness**

Rabobank Nederland, the leading Dutch bank for agricultural financing, opens a branch in Manhattan Banking Services Inc., a center of agricultural credit markets in the Netherlands, will now be available in the U.S. via its subsidiary, Rabobank America, a financial institution serving American agricultural trade.

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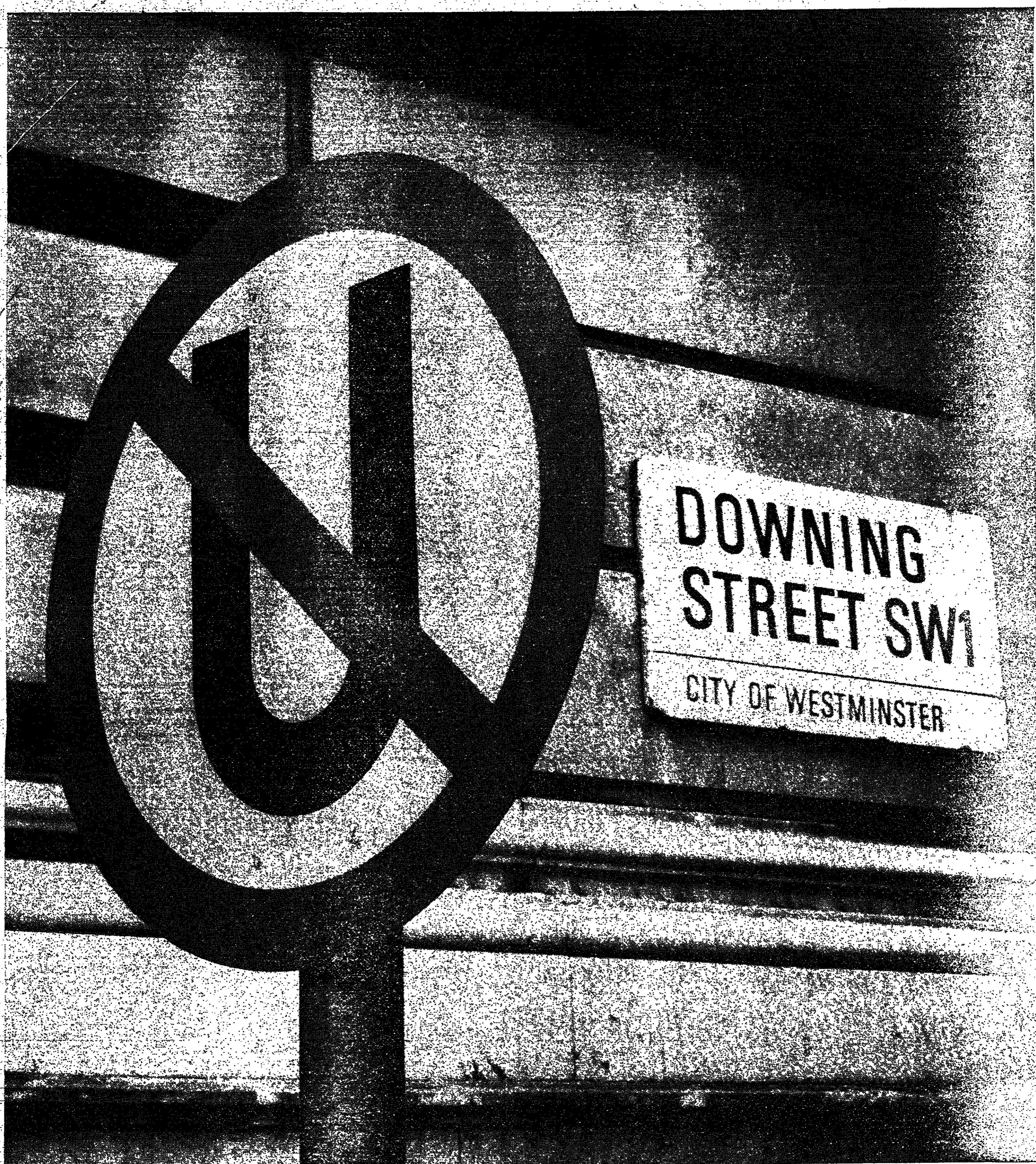
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## WORLD TRADE NEWS

# Japan attempts to resolve car exports dispute with U.S.

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

JAPAN will attempt to resolve its dispute with the U.S. over car exports by issuing a statement before the end of this week on the numbers of cars expected to be shipped to the U.S. during 1981.

The statement will come either from the Ministry of International Trade and Industry or the Japan Automobile Manufacturers' Association.

The figure for 1981 exports seems likely to be pegged at 1.7m units—compared with last year's actual shipments of 1.32m. But considerable last minute adjustments are

possible as a result of continuing discussions between U.S. and American officials.

Two senior officials of the Ministry of International Trade and Industry left for Washington on Sunday night for a brief round of talks which will be followed by discussions in Tokyo on Wednesday and Thursday with Mr. William Brock, the U.S. Special Trade Representative.

After Mr. Brock leaves on Friday, May 1, the Government—or the car manufacturers' association—will "unveil" the 1981 export projection.

Legal apparatus exists in Japan for curbing exports of

particular products to individual overseas markets in cases where a "crisis" is shown to exist.

One reason why the government hopes to avoid the use of legal restraints to settle the car issue is that the imposition of hard and fast controls on shipments to the U.S. might trigger demands for similar controls on exports to Canada and the EEC.

It is admitted, however, that the whole exercise will be something of a gamble and that tougher negotiations leading to some legal restraints on exports might be unavoidable.

Legal apparatus exists in Japan for curbing exports of

for export restraint is something which is "under consideration at this moment," according to one official.

A major risk which Japan runs in opting for a "soft" approach to the problem of restraining car exports to the U.S. is that car manufacturers who restrict their shipments to agreed levels could risk prosecution under the U.S. anti-trust laws.

Officials admit that they are concerned about repercussions in Europe even of non-mandatory export restraint in the U.S. How to handle possible European requests

ages and high prices of Japanese cars that might follow from a reduction in export levels are among the organisations that could be tempted to sue.

Japan's share of the U.S. car market averaged 22 per cent during the first three months of 1981, a level which is close to the peak of 23.7 per cent achieved in July last year. However, shipments—as opposed to registrations of cars already exported—began falling well below year ago levels from February onwards. The decline in shipments in February and March is being taken as an indica-

tion that Japanese car makers are aware of the need for restraint, even though individual companies have protested publicly against the Government's moves to limit exports.

Reuter reports from Tokyo: Japan's steel exports in the fiscal year 1980 ended last month fell 3.8 per cent to 29.57m tonnes from 31.46m the previous year; the Japan Iron and Steel Federation said.

Exports to the U.S. fell 22.9 per cent to 4.96m tonnes from 6.43m in fiscal year 1979; the Federation said without detailing other statistics.

## Leyland wins £2.5m Nigeria order

LEYLAND VEHICLES, the BL subsidiary, has won a £2.5m order to supply 1,000 articulated trucks to the Nigerian Chanchi chassis haulage group based at Kaduna, northern Nigeria, writes Kenneth Gossage.

The Landtrain range consists of rugged, bullet-proof heavy trucks specially designed for the extreme conditions of Africa; the vehicles travel Latin America and the Far East.

The 36-ft articulated Landtrains for Nigeria will be built at Leyland's Wolverhampton plant and deliveries will be made over the next four months.

ROSE FERGROVE, the Leeds-based member of the Baker Perkins Group, has signed its second LNG contract in six months with WFO Techpro, manager of the USSR.

This contract is a repeat of the first contract announced last November to supply ten

more units to supply tea cartoning machines, weighing and case-packing equipment to various factories in the USSR.

Delivery will commence in February 1982 and manufacture will be at the company's Gainsborough, Lincolnshire, factory.

Contracts worth some £2m have been placed with Wallop Industries to equip some 33 vessels of foreign navies with the Company's "Barri-cade" anti-torpedo decoy system. Originally conceived by Wallop, the present system is a joint development with Aish & Co. of Poole, Dorset, one of the UK's leading manufacturers in areas of advanced technology, and which is responsible for the fire control plane rocket-launcher system.

Herbert Parkes and Nephew, a member of the MacArthur Group, has just won its biggest order worth \$1.2m to the Sudan. The order was won in the face of stiff competition from more than 30 international companies.

## European Commission to boost anti-dumping duty

BY JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission is proposing to boost a 10.6 per cent preliminary anti-dumping duty on imports of U.S.-produced vinyl acetate monomer to a full final duty of 14.27 per cent.

This additional protection for EEC producers which should soon be endorsed by member

governments is based on a Commission assessment that widespread dumping has enabled U.S. manufacturers to boost their share of the Community's vinyl acetate market from 16 per cent in 1979 to 32.3 per cent last year.

The preliminary duty was imposed in December since 12.92 per cent duty, Union Carbide 14.02 per cent and Gantrade Corporation 2.63 per cent.

Three companies, however, will benefit from lower duties: Celanese Chemical, which was excluded altogether from the preliminary duty, will carry a

first nine months of last year—an annual rate of increase of 101 per cent.

Vinyl acetate is widely used in the manufacture of paints, adhesives, synthetic textiles and some plastics. According to the Commission imports from the U.S. climbed from 33,694 tonnes in 1979 to 55,415 tonnes in the

## American miners' strike begins to bite

BY MARTIN DICKSON

THE MONTH-LONG U.S. miners' strike is starting to have a serious impact on coal exports, with traffic through the main port of Hampton Roads, Virginia, reduced to a trickle.

The strike, by 160,000 members of the United Mineworkers' Union, over a new three-year contract with employers, comes at a time when international coal supplies are already tight because of the political upheavals in Poland. There are no signs of an early end to the dispute.

But the strike is having little effect within the U.S. because of continued production at non-union pits and large pre-strike stockbuilding by electricity companies.

Most U.S. coal exports come from the eastern area of the country, particularly affected by the stoppage, and supplies

which were in the pipeline when the strike started on March 27 have begun to run out.

The Chessie System, one of two railroads serving Hampton Roads, reports that for the first time since the strike began it had insufficient coal last Friday to load a vessel.

Norfolk & Western, the other railroad to the port, said that its loadings had dropped to between 23 and 33 per cent of normal. However, in the first ten days of April it had been exporting substantially more coal than normal—110,000 tonnes a day compared with an average of 80,000 last year.

Hampton Roads exported 65 per cent of 1980 U.S. coal exports—44m tonnes. Exports have also been reduced at other U.S. ports including Baltimore and Mobile, Alabama.

Officials at the National Coal Association, the U.S. industry's

co-ordinating body, hope that if the strike is settled quickly the country may still be able to top its 1980 export figure of 66m tonnes (excluding sales to Canada) but say that if the strike goes on for long up to 450,000 tonnes a week will be cut from the total.

The stoppage has also sharply reduced the number of vessels waiting to load coal at Hampton Roads. Sudden demand for U.S. coal meant that before the strike up to 150 vessels were queuing. Less than 50 are doing so now.

However, port officials expect the congestion problems to return when the strike is settled.

In an attempt to alleviate the congestion problems and the large demurrage charges which result, the two railroads which operate the port's coal loading piers, have recently introduced new queuing systems.

The Chessie has been allowing ships to sail away after first

physically registering in port and being allocated a day on which to return.

N & W has been offering contracts to customers to allow them to jump to the front of the queue. The customers must have contracts for a minimum tonnage for at least two years and must be able to gather the coal shipment from a limited number of mines in a limited time. In return for this, the railway offers the shipper a berth on a specific date with financial penalties on each party for non-compliance.

The contracts are geared to the capabilities of larger customers—such as European steel producers and electricity utilities—and to the larger mines. They have, therefore, stirred strong opposition among smaller operators who have had vessels waiting off Hampton Roads for up to 60 days.

The Massey Coal Export

Corporation filed a complaint with the Interstate Commerce Commission, the government regulatory body, complaining that these contracts broke the N & W's obligations as a "common carrier." However, the ICC rejected the appeal.

N & W argues that the new system could make its operations up to 20 per cent more efficient and says that it has contract commitments for about half its 1981 export orders.

It is only able to make these contracts because of the passage by Congress late last year of the Staggers Act to deregulate the railroads. Under previous regulations, long-term contracts were regarded as an offence.

The act has been generally welcomed as a boost for both the railroads and the coal trade but its implications for rail export freight rates will not be clear until the commerce commission rules on two petitions.

The agreement is essentially the same as the one signed earlier this month with four other Japanese utilities. This

was the man who could be said to have originally conceived the country's LNG industry, General Iwao Sutomo.

ROSE FERGROVE, the Leads-

based member of the Baker Perkins Group, has signed its second LNG contract in six months with WFO Techpro, manager of the USSR.

This contract is a repeat of the first contract announced last November to supply ten

more units to supply tea cartoning machines, weighing and case-packing equipment to various factories in the USSR.

Delivery will commence in February 1982 and manufacture will be at the company's Gainsborough, Lincolnshire, factory.

Contracts worth some £2m have been placed with Wallop Industries to equip some 33 vessels of foreign navies with the Company's "Barri-cade" anti-torpedo decoy system.

Originally conceived by Wallop, the present system is a joint development with Aish & Co. of Poole, Dorset, one of the UK's leading manufacturers in areas of advanced technology, and which is responsible for the fire control plane rocket-launcher system.

Herbert Parkes and Nephew, a member of the MacArthur Group, has just won its biggest order worth \$1.2m to the Sudan. The order was won in the face of stiff competition from more than 30 international companies.

## Bandar Khomeini pledge

BY RICHARD COWPER IN JAKARTA

PERTAMINA, THE Indonesian state oil company, yesterday

signed an agreement to sell 68m tonnes of liquefied natural gas to two Japanese power companies over a period of 20 years beginning in 1984.

The deal, the second of its type to be signed this month is likely to bring Indonesia gross earnings of over \$15bn (£5.8bn) at current prices.

Tohoku Electric will buy 2.9m tonnes a year and Tokyo Electric will purchase 400,000 tonnes a year.

The agreement is essentially the same as the one signed earlier this month with four other Japanese utilities. This

was the man who could be said to have originally conceived the country's LNG industry, General Iwao Sutomo.

Mr. Rokusuke Tanaka,

International Trade and Industry Minister, told Parliament that Japan's Mitsui group had not consulted him about its decision last week to withdraw from Iran to build a petrochemical complex at Bandar Khomeini.

Japanese newspapers have

said that bombing by Iraqi aircraft had caused about \$800m damage.

Mitsui said last week that circumstances made continuation of the project impossible.

"Neither have I approved it," he said.

Mr. Tanaka said there was

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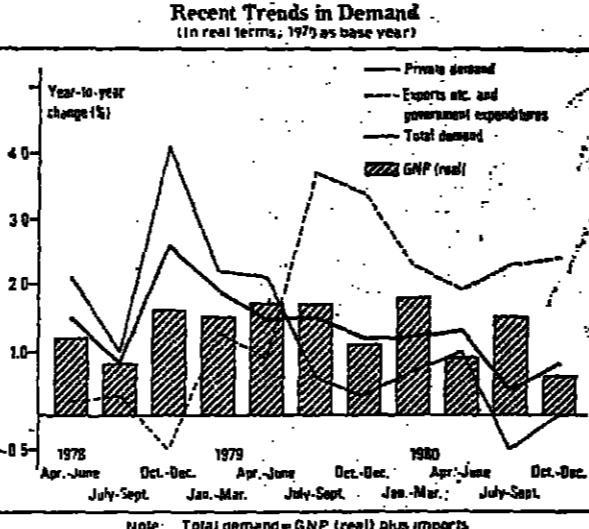
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THEIR BRAND  
IS A GIANT IN THE  
HIGH STREET

WHOSE?



relaxation and businesses are beginning to feel it. Helped also by seasonal factors, the money market in April will continue to ease and short-term interest rates will fall.

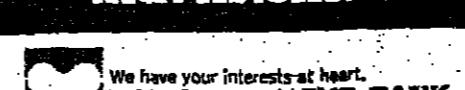
Corporate finance, on the other hand, has been increasingly tight and fund demand is expected to continue strong for inventory financing and capital investment. The Bank of Japan is going to relax money to the extent that tightness in corporate finance will gradually disappear.

To meet strong corporate fund demand, the Bank of Japan has adopted a policy to approve, in principle, each commercial bank's lending plan as it is for the April-June quarter, under the so-called "window guidance" system, which in the past subjected the lending plan to scrutiny and restriction by the central bank.

Despite a full percentage point cut of the discount rate, commercial banks' prime lending rate has been lowered only by 0.75 percentage point. In the past the short-term prime rate used to be set at 0.25 percentage point above the discount rate, but now the difference is half a percentage point.

The central bank has also come up with a new monetary policy tool—an "off-base lending system," under which commercial banks will be charged an interest rate higher than the official discount rate for their borrowings from the central bank. The system will be called into force when the Japanese currency comes under selling pressure because of a too low interest rate in Japan compared with abroad.

**Talk it over with DKB.  
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The next DKB monthly report will appear May 26.

Job in Job

## Industry ponders switching from oil to coal—or waste wallpaper

THE NATIONAL Coal Board is processing almost 1,000 inquiries from UK industrialists about switching from oil to coal for fuel.

If the inquiries lead to orders NCB sales, in four or five years, could be boosted by more than 5m tonnes of coal annually—worth £150m to £200m at current prices.

The increased sales would ease some of the problems of the board, which now finds its miners producing too much coal for the market. The NCB's undistributed stocks have risen to 21.3m tonnes, 9m more than the level this time last year.

Normally the board would hope to emerge from winter with a stockpile of 11m to 12m tonnes.

To help finance the excess of stocks the board is considering issuing bonds to financial insti-

tutions. Such a scheme—at a very early stage of assessment—would involve the issue of bonds worth perhaps £150m to £200m to cover the cost of 5m tonnes of stocks.

But such a move would merely be a financial palliative. The Coal Board needs to increase sales, which is where the interest of industrialists comes in. In a new survey of UK industrial boilers has revealed that nearly 40 per cent of the 15,000 steam-raising units are over 20 years old.

The survey, conducted for Westinghouse Electric by the Metra Consulting Group, points to the need for more efficient boiler systems. Westinghouse estimates that with small boilers alone, lack of effective and reliable controls for efficient combustion is costing British industry over £50m a year.

Such a move would also highlight the potential for fuel substitution—in coal's favour. Although oil-fired boilers were found to be by far the most popular, the number of gas and coal-fired installations was growing again, especially in the smaller range of units and particularly for the category of 25,000-200,000 lb per hour of steam.

Against this background the UK arm of Petrofina, the Belgian oil major, has decided to move into the British coal industry. It is buying Energy Equipment Company, of Leighton Buzzard, Bedfordshire, a small boiler contractor which has been developing its own fluidised bed technology, and increasing to 76 per cent its stake in Hercoll Simpson Holding Company, which among other interests is involved in fuel oil and coal distribution.

Petrofina UK, which holds a

3.5 per cent stake in the UK heavy fuel oils market, has seen the overall demand for oil drop dramatically because of the economic recession and industry's growing interest in coal burning.

Latest Government figures show that UK deliveries of fuel oil last year dropped to 19.16m tonnes, 30.3 per cent down from the previous year's level, and in sharp contrast to the 1975-78 period, when demand was running at an annual level of 27m tonnes.

So far this year there has been little improvement in the fuel oil market.

While big oil groups like British Petroleum and Royal Dutch/Shell are trying to become more involved in the international exploitation and distribution of coal, Petrofina has decided to concentrate on its traditional territory, the sharp end of fuel distribution.

Mr. Pierre Junges, the company's managing director, said the deals were "a logical move in the field of energy distribution".

In addition the company was also aiming to distribute British coal in overseas markets.

For Energy Equipment the

Petrofina link should provide greater financial stability and backing. The company, 48 per cent owned by the National Enterprise Board, traded at a loss last year.

Energy Equipment will be

established as the technical centre of Petrofina UK's new coal interests.

At the same time the company will continue to develop its fluidised bed technology, which can be used with coal and other combustible products. Among the waste fuels successfully burned at Energy Equipment's test unit at Olney, Bucks, have been wet coffee grounds, fax, paper, wood chippings, raw city refuse and lignite.

This flexibility could become extremely important as conventional fuels become more expensive. Hence Petrofina hopes to market more aggressively the sort of unit sold by Energy Equipment recently to a farmer east of Paris. The fluidised bed burner, now being used to run a drier for animal feed crops, can be fuelled with coal, wood or waste wallpaper.

## Weedkiller fears 'whitewashed' union claims

BY SUE CAMERON, CHEMICALS CORRESPONDENT

AGRICULTURAL workers yesterday accused the Government's official Advisory Committee on Pesticides of doing a "whitewash job" on the dangers of the weedkiller 245-T.

The attack came in a report—*Prey Before You Spray*, published by the National Union of Agricultural and Allied Workers. The report

claims new research from the US shows that people exposed to 245-T are 40 times more likely to suffer from a rare kind of tissue cancer. But it adds that the committee "glosses over any evidence which does not fit in with its theory that 245-T is safe to use."

The Ministry of Agriculture, Fisheries and Food and

the British Agrochemicals Association remain unmoved by the union's claims.

The BAA said the "new evidence" produced by the union was based on a study of 425 workers in the U.S. employed by Dow and Monsanto—two major U.S.-based chemical companies. Four of people studied had had cancer—but there was no proof that

they had contracted the disease as a result of exposure to 245-T at work.

The BAA also revealed that the amount of the active ingredient of 245-T used in the UK last year was considerably lower than in the year before—33.22 tonnes in 1979 and only 38.51 tonnes last year.

The Ministry said it has no plans to ban 245-T.

## Distillers to launch new whisky next month

BY GARETH GRIFFITHS

THE Distillers Company is to launch a new brand of whisky next month to try to increase its market share and improve its product range for smaller sized distributors.

The whisky is to be called Old Mull and will be produced by White Horse. The brand will be slightly dearer than Claymore. DCL's cheapest brand; although no final price

has been agreed because pre-Budget stocking has caused prices to fluctuate.

DCL hopes Old Mull will take about 1 per cent of the UK market. Unlike Claymore, which is only sold to large scale distributors in minimum lots of 180 cases, Old Mull will be available for smaller off licences, brewers and supermarkets.

The Old Mull launch follows

February's decision by DCL to reintroduce its John Haig Dimple brand, withdrawn from the UK market three years ago. In sharp contrast with Old Mull, the Dimple brand is a 12-year-old aimed at the top end of the market.

Claymore sales have gone well and the brand accounts for about 7 per cent of the total home market. However,

## Monday Club proposals to repatriate immigrants

BY GARETH GRIFFITHS

THE MONDAY CLUB, the right wing pressure group, is to campaign in the Conservative Party for the voluntary repatriation from the UK each year of up to 50,000 members of ethnic minorities.

It will also seek abolition of the Commission for Racial Equality.

The Monday Club says in a report published yesterday that the commission fails to understand the effects of immigration from the New Commonwealth countries and Pakistan.

It claims there are about 20 Conservative MPs who support such proposals and abolition of legislation against racial discrimination.

Mr. Hayve Proctor, Conservative MP for Basildon and the report's main author, said the decision to publish the document had been taken before the

events in Brixton. But it would not take many riots on the scale of that and Bristol to make many Conservative Parliamentarians reconsider the issue.

He said any repatriation programme would have to include resettlement grants for those taking part, although the Monday Club says it does not know what a suitable sum would be.

The proposals would cover those born in the UK of ethnic minority groups as well as immigrants.

The Monday Club has sent its proposals to the Prime Minister and the Home Secretary.

Mr. Proctor said younger members of the Tory Party showed a greater interest in immigration and the ethnic minorities—and that official figures underestimate the number of ethnic groups in the UK.

## Viking Congress planning first Isle of Man meeting

FINANCIAL TIMES REPORTER

THE VIKING CONGRESS, which discusses the influence of the Vikings on the lands they colonised, between the eighth and tenth centuries, is to meet in the Isle of Man for the first time.

The Congress will open in Douglas on July 4 and two days later will attend the open-air sitting of Tynwald, the Manx parliament. There, members will see a ceremony which has changed little since the Viking kings of Man and the Isles founded Tynwald over 1,000 years ago.

More than 100 delegates are expected for the congress, held every four years. They are coming from Norway, Sweden, Denmark, Iceland,

the Faroe Islands, Ireland and the UK as well as the Manx team.

Papers on the Viking invasion of the British Isles will be presented. The English are particularly interested in one dealing with the work being done at the Coppergate site in York.

As well as the visit to Tynwald, the delegates will go to Peel, a fishing village at the south of the island. There they will see a replica Viking longship, Odin's Raven, which sailed from Norway to the Isle of Man in 1979.

They will also go to a new museum dealing with the Island's Viking heritage.

**Prestel to raise fees by a third**

FINANCIAL TIMES Reporter

PRESTEL, the British Telecom video service which connects an adapted television set to a computer database by a telephone line, is to raise its charges by a third.

The cost of using the Prestel computer will rise from 3p to 4p a minute from July 1, at the standard rate. The cheap rate charge of 3p for a 3-minute unit is changing to 4p for 4 minutes.

Prestel users also pay the cost of a local telephone call to the computer and any charge for looking at a page made by the information provider. Business users pay a £12-a-quarter service charge which is not being increased.

Plans for a peak-rate charge of 5p a minute have been postponed and will not be introduced this year.

**Liverpool will demolish flats hit by vandals**

LIVERPOOL Corporation has been given the go-ahead to demolish another 450 flats and maisonettes, this time on the Belle Vale housing estate at the south end of the city, because of vandalism and their unsuitability for family life. The flats, in a series of four- and six-storey spine blocks stretching for half a mile across the estate, were built eight years ago at a cost of £3m.

The corporation, which will lose all subsidies, will have to pay annual loan charges of more than £400,000 over the next 50 years, or an overall £20.5m. A fortnight ago the corporation agreed to demolish three high-rise blocks of 520 flats in the adjoining Netherley housing estate built 10 years ago at an initial cost of £2.5m, leaving it to pay substantial loan charges.

**Domestic orders pick up for engineering industry**

BY ELAINE WILLIAMS

SLIGHTLY brighter domestic prospects for the engineering industry were noted in last week's British Business, the Department of Industry magazine.

The department says that after a severe decline lasting more than a year, new home orders have improved slightly although the improvement has not yet appeared in domestic sales figures, which continue to decline.

The downward trend for export sales has also continued, with a fall of 9 per cent between October 1980 and January 1981.

Overall, the department says

the picture for the engineering sector as a whole remains subdued with orders more than 10 per cent lower than a year ago.

The trend is also reflected in the total sales for the metalworking machine tools industry. These continue to decline steadily. Export sales, however, are falling more slowly than those to the home market.

The department says that the inflow of new orders from both home and overseas has improved slightly in the last few months although it sees little immediate prospect of a reversal in overall decline.

## DKB: Harmony at all levels, and shared decision making

by Dick Wilson

Dai-Ichi Kangyo Bank is Japan's biggest bank and one of the world's giants. It opened its London branch in 1965, which has since become one of the centres of its international network.

Dick Wilson went to the P & O Building in Leadenhall Street, which houses the London branch, to ask the DKB president, Mr. Shuzo Muramoto, and the London General Manager, Mr. Yoshiteru Murakami, what the bank is doing.

Wilson: To what do you attribute your success?

Muramoto: Being No. 1 in any field creates its own momentum, as long as the leader has quality to match its status. This has been most evident in international business.

Re-deployment of our resources, staff, branches, computers, etc. has certainly helped. Our facilities are distributed to achieve maximum results.

One of the factors enabling DKB's wide-ranging involvement in Japan's commerce has been its independence from Zaibatsu affiliation.

But behind the tangible evidence of DKB's success lies factors which have shaped the bank's identity and given it its uniquely Japanese character.

These are to be identified in the traditional Japanese concept of harmony and a concern with group consensus.

Being number one creates its own momentum.

For Dai-Ichi Kangyo Bank this means that all its personnel have a strong sense of identification with the Bank. DKB staff are thereby motivated to actively seek new business opportunities with their opinion differs from mine. I may still decide it in my own way. So a group approach may not be the over-all word for it. It is better to speak of a sense of shared responsibility, or a sense of shared goals.

Japanese city banks are highly computerised. Computerised services to corporate and individual customers are among the most advanced in the world. Payroll services and giro facilities are now commonplace. Computer-operated telex systems advise customers of payments to their accounts.

Computer-linked automatic depositors and cash dispensers are also installed in each of DKB's 325 domestic branches. The half a million customers who come daily to any of the DKB branches have instantaneous access to the bank's central computer.

Competition among Japanese banks is fierce, so they are forced to be innovative. Muramoto: Because the interest rates in Japan are still mostly regulated, we have to be all the more innovative in our sales efforts.

When people became suddenly conscious of the fast-aging of the Japanese population, we seized the chance to start selling a new, private pension type of deposit, a scheme by which you can save by installments

and receive the principal and interest, let's say after retirement, in the form of half-yearly income. You will be surprised how many different schemes of deposits and loans there are at our counters.

DKB's prestige is reflected in Mr. Muramoto's appointment to the influential Japan-United States Economic Relations Group, formed in 1979 to examine the potentially explosive U.S.-Japan trade relations and to make recommendations directly to the Prime Minister and the President.

The first overseas office was opened in New York in 1956. Today, the bank has 8 overseas branches, 5 overseas subsidiaries, 14 representative offices and substantial holdings in 17 other foreign financial institutions.

In 1980 DKB was the leader among the Japanese commercial banks by lead-managing 17 major syndicated loans. These included loans to governments and governmental organisations of the OECD, Latin American and Asian countries. In July 1980 DKB became the first Japanese bank to work with the U.S. Export-Import Bank as lead-manager when it joined Exim Bank in organising a loan to Brazil's Capanema Iron Mine.

Other "firsts" among Japanese banks were the award of an A-1 rating by Moody and P-1 by Standard & Poor to DKB's negotiable Certificates of Deposit issued in the New York market, and the SDR-denominated float-

ing-rate CD's in January, this year.

Muramoto: Today, DKB leads the Japanese city banks in the field of trade finance, in the number of multinational customers, in Euro-syndicated credits and in the commissioned bank business. Over half the foreign companies doing business in Japan have accounts with us.

Samurai bonds are a further example. The growing importance of the Yen as an international currency has led to an increasing demand from overseas borrowers for the issue of Yen-denominated bonds in the Tokyo market—the Samurai Bonds. DKB's position as the leading commercial bank for

domestic bond issues is now matched by its position in the Samurai bond business. Among Japanese city banks, DKB has been the commissioned bank for the greatest number of public and privately placed Samurai issues. The Sears Roebuck issue in 1979 was notable. It was the first public issue on the Japanese market by a private foreign company. And DKB was the lead commissioned bank.

Wilson: London office is the principal European branch.

Muramoto: Extremely stimulating. Our British staff are hard working and pleasant. There is more freedom and more market mechanisms at work. It is also highly individualistic. As Japanese banking is heading for a freer, more market-oriented, and open system, we are fortunate being in London, for we are in a way learning how to cope with the new environment in which Japanese banks as a group will find themselves in the future domestic market.



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## UK NEWS

# Caledonian group chairman attacks airport disruption

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE CALEDONIAN Airways group of aviation, travel and hotel companies earned a pre-tax profit of £9.7m in the year ended October 31, 1980, compared with £6.6m in the previous year.

The airline-member of the group, British Caledonian Airways, contributed a trading profit of £3.12m, down on the previous year's trading profit of £4.88m.

Announcing these results yesterday, Mr. Adam Thomson, group chairman, said they had been achieved during a difficult year when the results for the world airline industry as a whole were the worst it had ever experienced.

Mr. Thomson was critical of the air traffic controllers,

"rolling dispute" of disruption at major UK airports, which he said would cost British Caledonian about £250,000 a day.

The entire UK air transport industry could be severely affected if the disruption continued, and many airline jobs could be jeopardised.

Airlines are in a particularly vulnerable position at present, having just come through 1980, the worst year in civil aviation history, with accumulated losses of \$2.5bn (£1.3bn). Losses in Europe and the U.S. have been running at about \$1m a day," he said.

The air traffic controllers' strike hit one of Britain's few successful industries. "British civil aviation is among the very best in the world, second only

to the U.S. All of us in aviation—airline staff, customs and immigration officials, and air traffic controllers—are mutually responsible for achieving and maintaining our prominent position."

"If, however, industrial action of this kind continues, we will surely lose credibility. The overseas passenger, fed up with our strikes causing delays to flights and endless queues at immigration, will bypass London in favour of other European gateways."

"The world's airlines are becoming their own worst enemies, and are second only and individuals who feel they have a God-given right to fly to some irresponsible groups cheaply regardless of how much it costs an efficient airline to operate."

"They choose to forget that the subsidy must come from airline stockholders who, in the case of international aviation,

are mainly taxpayers who support the government-owned airlines.

"In many cases the taxpayer who cannot afford to subsidise those who travel by air."

Giving details of the Caledonian group's annual results, Mr. Thomson said, that total turnover showed an increase of £25m to the record level of £252.36m.

Although the profit of British Caledonian Airways itself is lower, it remained one of the few scheduled airlines to stay profitable during 1980.

Looking towards 1981, Mr. Thomson said the problems of last year were still present. He sought a consolidation of the position through extensive marketing to improve load factors and yields on existing routes.

"The major route expansion of 1980, including the new route to Hong Kong and new services to the U.S., has to be digested, and no further significant growth of the network is planned for this year."

"Further into the future, we are awaiting the outcome of licence applications to serve Australia," said Mr. Thomson.

"Figures suggest that we are already one of Europe's most efficient producers of airline seats, but this has been offset for many years by having one of the lowest load factors in the industry."

"Although we recognise the fact that it will not be easy to

increase the level, the potential for improved profitability exists."

• Laker Airways has applied to the Civil Aviation Authority for rights to fly between Hong Kong and North American cities—Vancouver, Seattle, San Francisco and Los Angeles—via Guam and Honolulu.

A public hearing into the application began in London yesterday. Laker's plan is opposed by British Airways, British Caledonian and Cathay Pacific Airways.

Laker is still awaiting the outcome of its bid for the London-Hong Kong route, but has decided to press on with the bid for trans-Pacific rights, so as to try to create a round-the-world Skymail low-fare operation as soon as possible.

## Obstacle to Maxwell's BPC bid removed

By Andrew Fisher

THE LAST-MINUTE threat to Mr. Robert Maxwell's £10m plan to rescue the ailing BPC publishing group was removed yesterday with the settlement of a North London plant dispute.

BPC said that talks with officials of the Society of Graphical and Allied Trades (Soga) had led to an additional agreement enabling the plan to go through.

Through his family company Pergamon Press, Mr. Maxwell is putting £10m into BPC to bring his holding up from under 30 per cent to nearly 77 per cent.

Shareholders of BPC approved the deal on Friday, but its implementation and the payment of the £10m cheque was held up until settlement of the dispute at the Park Royal factory of Waterlow, the BPC subsidiary which prints the *Radio Times* and *The Listener*.

"I've paid in the £10m and BPC has survived, thanks to these agreements," said Mr. Maxwell yesterday. BPC said the agreements covered retirement of workers over 65 years old and commercial financing arrangements.

### Building employer attacks cuts

CONSTRUCTION PROJECTS aimed at Britain's social and industrial regeneration are being sacrificed by Government "as an easy alternative to cutting bureaucracy," Mr. Morrison Denner, president of the National Federation of Building Trades Employers said yesterday.

Speaking to Federation members in Liverpool, Mr. Denner said that every 1 per cent increase in public sector pay was the equivalent of almost doubling our hospital building and maintenance programme.

"That is why it is crucial that the Government does not give in to demand of the civil servants in the present dispute."

### Top prices for Islamic art

A MAMLUK enameled and gilded glass mosque lamp, made in Egypt or Syria in the late 14th century, sold for £23,000 at Sotheby's yesterday to the London dealer Eskemazi, who will have to pay an extra 11.5 per cent in premium and VAT. The other major lot in the sale of Islamic works of art, a large Iranian squatamian in the form of a lion, dating from around 1300, failed to find a buyer, but the auction generally did well.

In the morning session of oriental manuscripts and miniatures, an encyclopaedia of philosophical science produced at Shiraz about 1410 with many geometric and astronomical diagrams in gold, sold for £14,000, way above forecast, and an Armenian manuscript of the 17th century, attributed to David and concerned with philosophical matters made £12,000.

Wiggins Teape, a subsidiary of BAT Industries, set up the mill in 1966 at a cost of £15m and found that an inefficient production system and overmanaging—the plant employed 450 workers—lead to losses of between £2 and £3m a year.

One of the developers is Mr. John Roberson, a prosperous Scottish farmer who is backing a production process worked out by Mr. Brian Elias, the mill's former chemical director.

They are talking to merchant banks about the £8.5m-11m they think is needed to revive the mill.

Their production plans would produce lignosulphates from the pulp-making process which could be sold, possibly for export.

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### Insolvency law proposals ready

WIDE-RANGING proposals to modernise Britain's complicated insolvency laws and make it easier for troubled companies to call in outside help are being sent to Mr. John Biffen, Trade Secretary, by the Insolvency Law Review Committee, set up four years ago.

## Now! falls foul of the curse on Fleet Street news magazines

Alan Pike looks at the failure of Sir James Goldsmith's news weekly



THEN AND NOW: Sir James Goldsmith (above) at the launch of the magazine; Below, the final issue.



"EVERY TIME I walk down Fleet Street, I am amazed—as I'm sure you are too—that we are the only major country in the free world without its own weekly news magazine."

Thus Sir James Goldsmith explained his decision to invest in the ambitious new magazine *Now!* during the elaborate advertising campaign which launched it in September, 1979.

News magazines are to Fleet Street what Macbeth is to the theatre. Glorious opportunities apparently carry the guarantee of bad luck for those who try to exploit them, and yesterday's failure of *Now!*, after such a brief life, has done nothing to lift the curse.

Sir James was far from the first person to ask why Britain did not have its own news magazine. The lack of a British equivalent to Time, Newsweek, Der Spiegel or L'Express has long caused debate in the British newspaper industry.

According to the conventional wisdom, the answer is in the nature of the industry itself. Britain, unlike other places where news magazines flourish, has a far more substantial national press.

Even more important in this respect than the national dailies are the Sunday newspapers, which, with review sections, colour magazines and an increasing tendency to report the background to news, have taken on a news magazine role.

In spite of all this, Sir James decided to enter what most observers in the industry regarded as a perilous market. With a launch budget of some £2.5m—the first substantial part of which was spent in other newspapers, because *Now!* appeared at the time of an independent television strike—the public was offered "something entirely new in the British press."

If *Now!* was to succeed, Sir James and the team of journalists which he brought together had to change British reading habits and convince a lot of relatively up-market readers that they should spend 50p—and more recently 60p—a week on the magazines. Sir James conceded yesterday that this had proved too great a challenge.

After the burst of public

interest which usually accompanies the launch of a publication, the circulation of *Now!* began a downward journey. By the middle of last year it had dropped to just over 135,000 copies a week and, by the end of the year, was down to 119,000.

In recent weeks the circulation has shown some signs of rising again—current sales are put at 125,000. But losses were still around £2.5m per year net of tax.

Advertising was always the key to the magazine's success and it has proved disappointing. When *Now!* was launched, there was not only a television strike—the Sunday Times was also closed down by the year-long wrangle between the previous owners of Times Newspapers and the print unions.

Had the Sunday Times not returned the fate of the new magazine might have been different. But two months after the *Now!* launch it was back, and its return was felt throughout the quality press advertising market.

*Now!* has failed to establish itself as essential with enough of the British public, and with advertising agencies and their clients.

The No-Nail Boxes workforce yesterday decided to fight the closure.

• In a further setback of its UK papermaking capacity, Reed Paper and Board (UK) is closing two out of six machines at its Tovil and Bridge Mills in Kent. About 150 jobs are to go, nearly a third of the workforce.

Tovil was Albert E. Reed's first newsprint mill but in recent years its papermaking machines have been producing waste-based paper for the packaging industry.

Reed says the two machines (number one and number six) are no longer viable because Tovil and Bridge lack the economies of scale required for this type of product.

Red is concentrating its production on its remaining four machines—one is being rebuilt at a cost of £1m. In addition, it is vacating its Bridge Mill site and believes the moves will strengthen Tovil's position.

• One of Europe's largest tanneries, Turney Brothers of Nottingham, is to close with the loss of more than 100 jobs. This will end almost 800 years of tanning in the city.

The tannery is part of the Booth International group. When final orders are completed at the end of July 110 men will lose their jobs. Three months ago 67 men were made redundant in a move to keep the company viable.

Mr. Michael Redwood, managing director, said: "The leather industry in the UK has been having a lot of problems, but we thought with the sacrifices we have made we had got over the worst and the tannery could have stayed open.

The increase in the first quarter came mainly as a result of rises in the cost of building materials. These prices had remained static during the last six months of 1980 resulting in an unchanged index value over that period. A secondary cause in the latest index rise was higher labour costs.

The index is compiled for the BIA by the building cost information service of the Royal Institution of Chartered Surveyors.

It was started on July 31, 1978 at a value of 100 and is now calculated at the end of each quarter. Its main purpose is to assist in adjusting house values for insurance purposes.

## MLM group to close packaging factories

BY ROSEMARY BURR

CONNAUGHT LATHAM, the Marlow licensed securities dealer, will oppose the Trade Department's petition to wind it up.

Mr. Christopher Short, the company's managing director, said: "Connaught Latham is strenuously opposing the petition and believe the Department of Trade action has been taken with insufficient evidence.

All possible action is being taken to safeguard clients' interests.

Clients would be contacted after the company's legal application was heard, probably this week.

The department yesterday said it had investigated the

affairs of Connaught Latham and its associated company, Connaught International Films, after a complaint from a member of the public. On the basis of this investigation the Department decided to petition for the winding-up of both companies.

An Official Receiver was appointed provisional liquidator of Connaught Latham on April 15 to safeguard the assets of the company pending a hearing on June 5. Mr. Paul Shewell, senior partner of accountants Coopers and Lybrand, was last week appointed as special manager to assist the liquidator in sorting out stocks and shares held by Connaught on behalf of clients.

Mr. Don Langdon, a director of Connaught International Films, expressed surprise at the Department of Trade's action.

He has finished shooting the company's first film, *The Red Tide*, which he produced. It is due to be completed in mid-June.

"The film ran into money difficulties early on. It was to be jointly financed by Mexican and English backers but the Mexicans dropped out. This delayed the shooting in Greece of the film.

"There have been other problems since, but I don't know what I wrote to Connaught on Friday asking for a Board meeting," he said.

Speaking to *Federation* members in Liverpool, Mr. Dunbar said that every 1 per cent increase in public sector salaries cost the taxpayer £300m. The same amount of cash spent on capital projects would provide 15,000 houses or 150 miles of motorway.

Mr. Dunbar added that a 1 per cent increase in public sector pay was the equivalent of almost doubling our hospital building and maintenance programme.

"That is why it is crucial that the Government does not give in to demand of the civil servants in the present dispute."

Top prices for Islamic art

A MAMLUK enameled and gilded glass mosque lamp, made in Egypt or Syria in the late 14th century, sold for £23,000 at Sotheby's yesterday to the London dealer Eskemazi, who will have to pay an extra 11.5 per cent in premium and VAT. The other major lot in the sale of Islamic works of art, a large Iranian squatamian in the form of a lion, dating from around 1300, failed to find a buyer, but the auction generally did well.

Wiggins Teape is understood to have reviewed its closure decision recently and feels that neither the market nor alternative production methods have changed sufficiently to make it consider reopening.

Wiggins Teape, a subsidiary of BAT Industries, set up the mill in 1966 at a cost of £15m and found that an inefficient production system and overmanagement—the plant employed 450 workers—lead to losses of between £2 and £3m a year.

One of the developers is Mr. John Roberson, a prosperous Scottish farmer who is backing a production process worked out by Mr. Brian Elias, the mill's former chemical director.

They are talking to merchant banks about the £8.5m-11m they think is needed to revive the mill.

Their production plans would produce lignosulphates from the pulp-making process which could be sold, possibly for export.

In the morning session of oriental manuscripts and miniatures, an encyclopaedia of philosophical science produced at Shiraz about 1410 with many geometric and astronomical diagrams in gold, sold for £14,000, way above forecast, and an Armenian manuscript of the 17th century, attributed to David and concerned with philosophical matters made £12,000.

## Southern Television studio sale agreed

BY GARETH GRIFFITHS

TELEVISION SOUTH has reached agreement with its predecessor, Southern Television, to buy Southern's studios and film rights for about £1m.

The announcement yesterday said that the two companies had reached an agreement means that TVS's plan to build a new studio at Eastleigh to provide Southern and engage 300 others to work at a £5m studio complex in Maidstone.

TVS had given Southern studio in Dover, a number of regional offices and various film rights and Southern's stock of programmes.

The announcement yesterday said that the two companies had reached an agreement means that TVS's plan to build a new studio at Eastleigh to provide Southern and engage 300 others to work at a £5m studio complex in Maidstone.

They are still waiting to examine the plans of one developer before deciding on government aid.

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John Lloyd

## Battle of the townies versus the countrymen

By John Hunt, Parliamentary Correspondent

Portentous events seemed to be under way in the Commons yesterday as MPs reassembled, following the Easter recess. Mr. Gerald Kaufman, Labour's environment spokesman, solemnly assured the House: "This is probably the most important Bill that will be considered in the whole of this Parliament."

Not to be outdone, Mr. Michael Heseltine, Environment Secretary, bravely declared: "This is a Bill about matters where feelings rightly run deep."

They were referring to the massive Wildlife and Countryside Bill, which has just arrived in the Commons after a stormy four month's passage through the House of Lords, where peers battled late into the night on hundreds of amendments.

The Bill tightens up the law on nature conservation and requires farmers and landowners to inform the Nature Conservancy Council before carrying out operations that might harm areas of special scientific interest.

To some extent, the legislation has become a battleground between the countrymen, who have to make a living off the land, and the conservationists who see wildlife disappearing before the demands of intensive farming.

With these intense passions aroused, Mr. Kaufman and Mr. Heseltine went to some lengths to avoid being singed by the flames of controversy. Unfortunately, in their almost identical executive suits, they looked like the very epitome of the "townie" whose idea of a rough shoot is to sink their teeth into a pheasant at Lockett's Restaurant.

Nonetheless, Mr. Kaufman waxed positively rapturous. He said that certain parts of the Bill were "pure poetry" with their list of rare birds, such as the Redback Shrike, the Black Wallied Stilt, and a wily gamebird appropriately called Mikado's Pheasant.

Conjuring up misty visions of woods, heathland, and running brooks, words seemed to fail him and he fell back on the lines of Rupert Brooke: "Unkempt about these hedgerows blows an unofficial English rose."

In any case, he thought, the powers in the Bill were not wide enough to prevent this "rape" of the countryside.

Unfortunately, at this stage he blew his countryman's credentials by admitting that these degradations could be seen "when we look out of the window of the train and car when travelling."

Mr. Heseltine also put up a gallant front with authoritative references to the Jack Snipe and the Commons Scooter. He was only momentarily put off his stride when Mr. Peter Hardy (Lab., Rother Valley) told him that Mr. Jeremy Wiggin, Parliamentary Secretary for Agriculture, had recently said "there is no such thing as the natural beauty of the countryside."

"My Right Honourable friend puts his views with great clarity," said Mr. Heseltine diplomatically. "I stand behind the spirit of what he says on every occasion."

Mr. Heseltine indicated that the Government would try to knock out the Lords' amendment, which oppose restrictions on Sunday shooting. There could be some fun if Labour MPs try to oppose the Government over this when the Bill begins its arduous progress through committee. The metropolitan types in the Tribune Group may not realise it, but Sunday is traditionally the time when when the farm labourer and even a few city proletarians shoulder their guns and go after wild fowl.

As Mr. Heseltine observed: "The standing committee is going to have a fascinating task."

## 'Overseeing' space body is set up

By Michael Donne, Aerospace Correspondent

THE GOVERNMENT has set up a body to oversee all matters affecting space research. Called the Space Consultative Committee, it will include representatives of Government, industry and major users and potential users.

Mr. Michael Marshall, Parliamentary Under-Secretary of State for Industry, said that the new body would study topics of "immediate importance," such as the future programme of the European Space Agency, including developments in communications satellites and remote sensing of the Earth; a satellite communications system for the Ministry of Defence; and the marketing effort needed to win vital export orders for space equipment.

## Howell hints of price cut for bulk users of electricity

BY IAN OWEN



Howell: No question of a general energy subsidy scheme being introduced.

EXPLORATORY DISCUSSIONS are being undertaken by the Government into the possibility of limited and selective reductions in industrial electricity prices for a small minority of bulk-consumers.

The special problems faced by companies engaged in continuous process industries such as chemicals, steel and paper-making were acknowledged in the Commons yesterday by Mr. David Howell, the Energy Secretary.

While carefully avoiding a specific commitment to introduction of further measures, Mr. Howell admitted, for the first time in public, that the action taken in last month's Budget to ease the burden of energy costs failed to meet fully the needs of some important sectors of industry.

In a reference to electricity prices he told Mr. Merlyn Rees, Labour Shadow Energy Minister: "I am ready to keep this issue under close review."

Difficulties faced by industrial

bulk-consumers who have competition from Continental companies, particularly French, with much cheaper electricity tariffs, were stressed from both sides of the House.

Mr. Howell emphasised that for 85 per cent of industrial users there was no disparity in energy prices.

Mr. Howell recognised that for a minority of bulk users there were "considerable disparities."

Recalling the measures announced in the Budget, he said that the benefit to some 200 larger industrial electricity consumers would range up to about 8 per cent for those able to take full advantage of the new arrangements.

For customers on firm gas contracts prices would be some 10 per cent lower by next December than they otherwise would have been.

Dealing with interruptible gas supplies, Mr. Howell said that prices in the past had been set close to those of heavy fuel oil.

Now the interruptible gas

below cost of production.

To embark on such a policy, he said, would involve more costs falling on the taxpayer, leading to higher public spending, higher interest rates and fewer jobs.

Mr. Howell insisted that the level of duty on duty was a matter for Sir Geoffrey Howe, Chancellor of the Exchequer.

Mr. John Moore, Under-Secretary for Energy, said that the Government had received a number of representations about the differences between foundry-coke prices in the UK and other European countries.

"I am considering carefully whether something can be done," he said.

Mr. Moore told MPs that details of the £50m grant scheme to encourage industry to make the switch from oil to coal-fired equipment would be announced in the near future. The Department of Industry would be responsible for administering the scheme.



Rees: Government produced scheme that was no more than a mouse.

## Labour plan to boost workers' involvement

By John Lloyd, Labour Correspondent

LABOUR PARTY and trade union leaders are to draw up plans for increasing workers' involvement in industry under a future Labour Government.

A meeting of the TUC-Labour Party liaison committee yesterday approved work on industrial democracy and planning done over the past few months by a high-level sub-committee, and agreed that the sub-committee should come up with detailed proposals for meeting next month.

The aim is to involve workers in enterprises in planning decisions at all levels of the economy.

Influential members of the committee, including Mr. Len Murray, the TUC general secretary, Mr. Stan Orme, the Shadow Industry Secretary, and a number of senior trade union leaders believe that planning measures brought in by Labour in the past have failed because of a lack of this dimension.

The sub-committee will also consider how a Labour Government might react in a "crisis" situation, when faced with a number of critical constraints, as, for instance, a shortage of skilled manpower.

Implicit in the terms set for this future discussion is a consideration of incomes policy, though this delicate subject has not yet been overtly mooted.

The full liaison committee also considered yesterday a draft of the TUC's energy policy, presented by the TUC energy committee's chairman, Mr. Frank Chappie, general secretary of the Electrical and Plumbing Trades Union.

There was little disagreement expressed with the draft, which advocates a continuation of the nuclear energy programme.

## Opposition reacts fiercely against Nationality Bill guillotine

BY MARGARET VAN HATTEM, LOBBY STAFF

PPOSITION FRONT benches reacted indignantly yesterday to the Government's decision to "guillotine" debate on its controversial Nationality Bill.

It was "an absolute scandal," said Mr. John Silkin, Shadow Home Secretary.

"A 'disgraceful' proposal" which would lead to many personal tragedies, said Mr. Alan Beith, the Liberal spokesman.

Mr. Francis Pym, Leader of the House, in announcing tomorrow's debate on the terms of the guillotine, insisted that the Government felt "absolutely obliged" to impose a guillotine stamp for Conservative Central Office.

Mr. Hattersley said last night

"Parliament has been given 48 hours' notice of the guillotine motion."

"Ideally, it would be infinitely preferable not to have a timetable motion," he said.

The Opposition regards the Bill, which re-defines British nationality and establishes three different categories of citizenship, as a major piece of constitutional legislation which ought to have been discussed in all stages on the floor of the House, and has pledged to repeat the legislation as soon as it forms the next Labour Government.

"To curtail discussion of such an issue is to treat the Commons like a rubber stamp for Conservative Central Office," Mr. Hattersley said last night. "If the Bill is to become law, it must be through both Houses of Parliament during the current session. Because of its complex and controversial nature, a slow passage through the House of Lords is being predicted.

Several members of the Standing Committee on the Bill accurately predicted the date of the announcement several weeks ago, saying at the time that the Government was already in deep trouble over its timing.

If the Bill is to become law, it must be through both Houses of Parliament during the current session. Because of its complex and controversial nature, a slow passage through the House of Lords is being predicted.

Committee members estimate that unless it is referred to the Lords by the third week of next month, there is a real chance of its running out of time.

The debate in the Committee Stage has been particularly slow and cumbersome, partly because of the highly complicated nature of the Bill.

Several committee members admit that they do not understand it and say that Mr. Timothy Raison, the junior Minister handling it in committee, also appears to be having difficulties, in view of the long delays while he shuffles papers and seeks advice.

Only Mr. Enoch Powell and Mr. Alex Lyon, according to the consensus, have fully grasped its technicalities.

Secondly, the Bill is highly controversial and has aroused much public opposition from ethnic minorities in Britain, from British subjects in UK dependencies such as Hong Kong and the Falkland Islands; and from former British possessions, as was evident during the Prime Minister's visit to India.

Consequently, MPs on both sides of the House have been anxious to discuss most of the clauses at length.

"The Government cannot say we have filibustered," one Labour MP said yesterday.

"We never had to. Their own backbenchers are quite capable of going on for hours and hours."

## Police arrest H-block activists as Sands's condition deteriorates

BY ELINOR GOODMAN AND STEWART DALBY

POLICE IN Northern Ireland yesterday made a swoop of known Republicans and H-block activists as the condition of Mr. Bobby Sands, the 27-year-old hunger striker, an MP for Fermanagh South Tyrone, now on day 59 of his fast, was said officially to have deteriorated sharply.

Mr. Humphrey Atkins, Northern Ireland Secretary, yesterday reported to the Prime Minister on the Sands situation as the Government prepared for the worst by stepping up security. On her first working day since her return from the Middle East, Mrs. Thatcher spent half an hour with Mr. Atkins discussing the situation which Ministers now seem to accept will almost certainly lead to Mr. Sands's death.

Although Mr. Sands' condition has deteriorated badly in the 10 days Mrs. Thatcher was away, there was no sign after yesterday's meeting of any change in the Government's position, or any indication that Ministers were about to make a gesture towards meeting his demands which would give him a justification for giving up his hunger strike.

Up to 30 well-known organisers, including four chairmen of H-block committees, have been arrested in the past 24 hours.

Police have declined to release all the names of those being held but it is thought most of them have been taken to the Castlereagh detention centre in Belfast. It is understood they are being held under the Prevention of Terrorism Act which allows them to be held for seven days without trial.

As Mr. Heseltine observed: "The standing committee is going to have a fascinating task."

## Call for fairer deal for people in rural areas

A CALL FOR a fairer deal for people living in rural areas was made yesterday in a policy document published by the Labour Party national executive.

The document, "out of town, out of mind," a programme for Rural Revival, calls for an increase in public expenditure in rural areas. Among its detailed proposals are free telephones for the old in need, the sick and the disabled; an increase in investment in and support for rail services; a "carefully planned expansion of tourism".

Mr. Michael Marshall, Parliamentary Under-Secretary of State for Industry, said that the new body would study topics of "immediate importance," such as the future programme of the European Space Agency, including developments in communications satellites and remote sensing of the Earth; a satellite communications system for the Ministry of Defence; and the marketing effort needed to win vital export orders for space equipment.

a major expansion of light industry; improvement in rural public transport; and efforts to keep open village schools.

At a Press conference to launch the document in Glasgow, Dr. Gavin Strang, Labour's Shadow Agriculture spokesman, said that the creation of new jobs in the rural areas was vital.

Mr. Martin O'Neill, Shadow education spokesman, said there had to be "positive discrimination" in favour of rural areas. Minimum standards were not enough.

Commons Supply day debate on economic and social problems of Greater London. Opposed private business.

Lords — Insurance Companies Bill, second reading. Fisheries Bill, committee. Energy Conservation Bill, consideration of Commons' amendments.

Select committees — Defence Subject: Defence White Paper. Witnesses: Ministry of Defence Officials. (10.30 am, Room 5.) Employment Subject: Home

## A VERY SPECIAL REDIFFUSION TUBE. (IF YOU DON'T SHOW UP ON IT, YOU'RE IN DEEP TROUBLE).

If, at the end of a miner's shift, two 'tally checks' are not hanging at the surface next to his name, then he's still underground and something is seriously amiss.

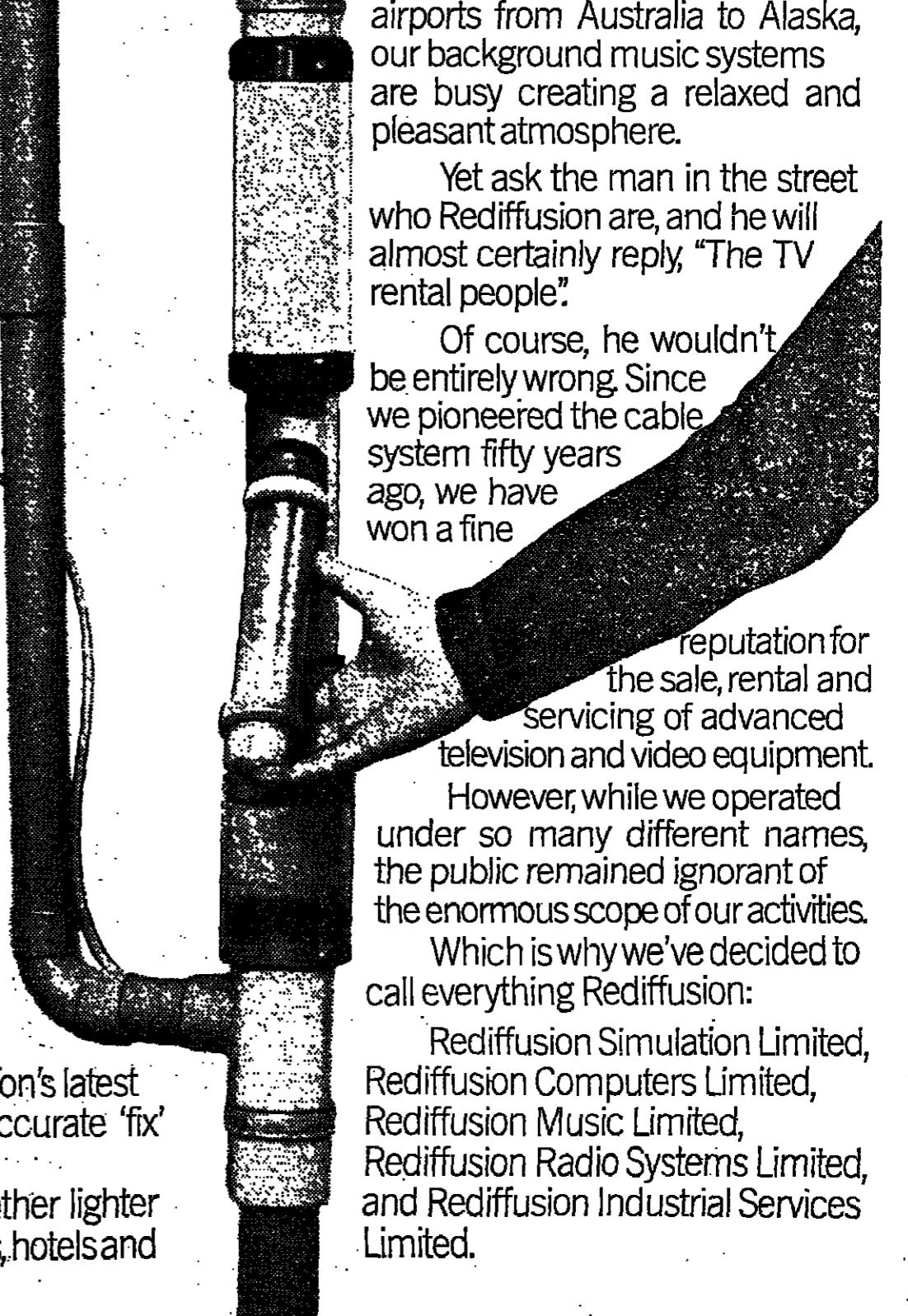
In modern mines, the checks are whisked pneumatically from pit head to Time Office by a Rediffusion development—the Direct Tube Transfer System.

Under the name of Redifon we have marketed an office computer that uses the world's most sophisticated Viewdata system and can also read handwriting, eliminating the need for a skilled computer operator.

Another Redifon company has developed computerised flight simulators so sophisticated that pilots can learn to fly new aircraft without even leaving the ground.

Meanwhile, on the high seas, Redifon's latest navigation system provides a highly accurate 'fix' for ships' navigators all over the globe.

And on a rather lighter note, in stores, hotels and



**REDDIFFUSION**  
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REDDIFFUSION, RO BOX 451, CARLTON HOUSE, LOWER REGENT STREET, LONDON SW1Y 4LS

## TECHNOLOGY

## Guides for data maze in Europe

THE DEMAND for data communications services from the telecommunications authorities (PTTs) in Western Europe is likely to grow fourfold by 1987. The number of binary digits (bits) transmitted each day will rise from 1.3 trillion (million million) to 7.1 trillion.

And as usage increases, so will the complexity of the choices available to the data communications manager.

Two invaluable guides through the maze of data communications in Western Europe have just been published by the Eurodata Foundation (01-638 3021).

The first, *Eurodata Foundation Yearbook 1981*, contains information on data communications, services and equipment provided by the PTTs together with information on tariffs, PTT organisation and policy.

The second, *Public Data Networks*, covers in English, French and German, details of the public networks available in 17 West European countries, together with a special section on Euronet, the EEC packet-switched network for information retrieval from European Community databases.

The yearbook costs £85, up date to last year's yearbook, £25; *Data Networks* costs £35; if you buy both you get the update free.

## UK franchise for French analyser

THE EXCLUSIVE UK franchise for the Type 715 laser granulometer made by the French company, Cilas, has been obtained by Spectron Instruments, Abingdon (0235 28212).

This particle-size analyser is claimed to provide accurate and ultra-rapid measurement of powder granules. It operates by measuring the diffraction of a coherent light beam by the granules, which are held in suspension in a suitable liquid.

With an unskilled operator the average measurement time is claimed to be five minutes. All the electronic circuitry is integrated into one module. The instrument is said to need no calibration and to be easily transportable.

## Surface science attracts £450,000

BY DAVID FISHLOCK, SCIENCE EDITOR



Dr. Stuart Nelson, head of Harwell's materials development division, with a honeycomb component of Feccraloy.

PERFECTLY FORMED spheres of ceramics, smaller than any beads, may be the answer to some of industry's more intractable problems of chemical catalysis. With their help a surface of very large area and consistent properties can be lacquered with a catalyst and exposed to the chemical reagents, encouraging them to combine.

The idea is one of several from Harwell which have excited technologists on the Industry Department's Chemicals and Minerals Requirements Board.

In turn, the Board has encouraged Harwell to organise Britain's first national centre for research in catalysis. It is also encouraging the scientists to go for the more speculative projects, higher in risk but promising big payoffs.

Already catalysis has attracted £300,000 in research contracts from British companies — from the very small to organisations as strong in catalysis as ICI and BP.

The Board is adding £150,000 of public money this year, plus a similar sum for a specific attempt to use lasers to peer inside chemical and catalytic reactors while they are running.

The Ministry's requirements board is drawn mainly from outside advisers — from industry and universities. Its interest was aroused by two things the nuclear laboratory was offering, says Dr. Stuart Nelson, who as head of the materials development division is responsible for the new Catalyst Unit.

One was wider use of novel materials developed originally for nuclear reactors or fuel. The other was "probably Europe's best concentration of diagnostic and analytical techniques for the science of surfaces."

It is a complex alloy which

includes the rare metal yttrium to make its natural alumina surface adhere tightly. Earlier support from the Board, however, has already helped to get it into small-scale (5-ton batch) production in the UK industry.

Johnson Matthey is the collaborator for its use as a support for precious metal vehicles exhaust catalysts. "We can make it half the size for the same surface effect."

Jaguar says it is going to use such a catalytic exhaust clean-up system on its cars for the U.S. market next year. Johnson Matthey's research laboratory is working on a catalyst which will not be poisoned by the lead additive in many petroils.

But ceramics produced by a technique originally developed for making ceramic nuclear fuels may prove a still more versatile support than Feccraloy for catalysts. The technique is known as the sol-gel process, for which Harwell holds patents, and which the nuclear industry hopes to use to make plutonium fuels for commercial fast reactors.

The nub of the sol-gel technique is the preparation of a stable colloidal dispersion of the chosen ceramic. Silica, alumina and titania are among the ones of greatest interest as catalysts. It requires clever balancing of electrical charges throughout the sol to keep these metal oxides suspended at high concentration.

Two nuclear materials are showing particular promise. One is a temperature-resisting alloy of iron which owes its corrosion resistance to an adherent film of alumina which forms on its surface. "Feccraloy may be ideal for car exhausts," he says.

Pellets and fibres can be

made in much the same way. Alternatively, the sol can be transformed to gel at the surface of a metal or ceramic component, producing a coating of the required properties.

It then remains only to heat the gel to about 500 degrees C to convert it into a ceramic oxide. In this way Harwell has developed a number of robust ceramics with highly specific properties, such as its catalytic alumina, which retains its open-pore structure at temperatures as high as 1,100 degrees C.

The chemical industry is excited by the idea of using porous coatings produced in this way on the walls of a reaction vessel itself to stimulate catalytic reactions. It could have such advantages as reducing heat transfer problems and the big pressure drop associated with beds of catalyst, especially for highly exothermic — heat-releasing — reactions such as methanation and the oxidation of naphthalene.

Dr. Stuart's Catalyst Unit is harnessing a remarkable array of diagnostic equipment — nuclear reactors, proton and ion beams, a scanning electron microscope under which it can watch specimens corrode — to the characterisation of catalysts. Few, if any, industrial laboratories have so many techniques on tap.

Most ambitious of their experiments, however, for which the ministry has provided £150,000, will attempt to follow the temperature profile and changes in chemistry inside a chemical reactor.

Their basic tool will be the laser, backed by a family of techniques already being exploited in internal combustion engines (see Technical Page, March 25).

THE LONDON Diamond Trading Company (DTC) sells its goods by weight. There is, however, some uncertainty in the weighing methods and the customer is naturally given the benefit of the doubt.

A costly business, with the price of diamonds being what it is. Until that is, DTC started using Datron voltmeters coupled to transducers (load cells) to provide more accurate weighings.

Datron claims its voltmeters are the most accurate in the world; at anything between £1,495 and £4,000 they are certainly the most expensive.

Yet DTC found they paid for themselves in a matter of months — and came back for more.

Datron won a Queen's Award this year for voltmeters which are not only accurate but which can be calibrated by comparatively unskilled operators.

It makes two ranges of digital voltmeter, the 5½ digit variety,

much in demand in laboratories and standards organisations and the 6½ (and sometimes 7½) digit ultra accurate model used by military and aerospace organisations among others.

What makes its voltmeters special is their ease of calibration. All voltmeters have to be calibrated against a standard and the usual procedure, where very high accuracy counts, is to set the meter up, leave it for some hours to equilibrate, remove the covers, calibrate, put the covers on again and leave it again to see if it settles down.

Furthermore the characteristics of the machine — the unavoidable machine error — is stored in the memory of the voltmeter for easy subtraction from the measured value.

Datron seems to have taken on the giants like Fluke, Hewlett Packard and Racal Dana successfully; its meters are used by the National Physical Laboratory and the U.S. National Bureau of Standards.

The rim is held together by the beads of the tyre and the beads in turn are held in the correct position on the rim by the air pressure within the tyre and tube.

The company points out as long as the correct air pressure is maintained, the wheel assembly is safe, but if air pressure is lost then a dangerous situation can arise.

If the beads of the deflated tyre move towards the centre of the rim, the detachable sections of the rim assembly can separate from the main part of the rim, causing the tyre to partly or totally part company.

The answer to this problem, it is claimed, is the Tylock bead lock. Bead locks are fitted when mounting tyres and tubes and tightened after the tyres have been inflated. No special tools are needed.

The company says its bead locks permit the safe use of Tylock tyre sealant. This product plugs punctures up to 7mm diameter and provides a seal said to be effective for up to 100 miles continuous running.

## Voltmeter for sparkling gems

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## Powerlite system for outdoor floodlighting

A HEAVY-DUTY trailer-mounted floodlighting unit claimed to be suitable for any outdoor construction, maintenance or servicing project where high levels of illumination are required to ensure safe working conditions on site has been introduced by Wysepower, Evertton, Beds (0767 50011).

Four 1,000W high-pressure sodium lamps, supplied by an air-cooled diesel generator set, are fitted on a fully adjustable common head to project a wide spread of shadow-free light. The unit, known as the

Powerlite 9, is fitted with a three-section 9-metre galvanised tubular mast incorporating a winch that automatically locks the mast sections into position when raised.

The Powerlite trailer has a welded steel frame and is fitted with torsion bar suspension, overrun braking and a parking brake. The mast cannot be raised from the horizontal to the vertical position until the outriggers are deployed. This feature is claimed to ensure complete stability at towing speeds up to 60 mph.

## Anti-corrosion anode

WHAT IS claimed to be a new type of expendable anti-corrosion anode manufactured by a special casting process to a cylindrical instead of the usual rectangular shape has been introduced by A/S Bergens Metalstøperi, Bergen, Norway (53 90 00).

The anode, patented for production in aluminium, zinc or magnesium and said to be suitable for use on all types of offshore oil platforms and mobile drilling rigs, is claimed to provide better protection against corrosion and a longer and more effective working life than rectangular anode units.

## Dorset pump

LATEST addition to the corrosion-resistant pumps from Crest Pumps of Wimborne, Dorset (0202 87411) is a centrifugal horizontal end suction type which may be either close-coupled or direct-coupled.

No metal parts come into contact with the liquid being pumped. Polytetrafluoroethylene (PTFE) and ceramic material is used for the standard mechanical seal, but double mechanical seals with water flush are offered for use when liquids with crystalline or abrasive contents are to be handled.

The system costs less than £1,000 or £6 a week on a five-year lease purchase. Depending on the size of load, the wrapping cost ranges between 25p and 45p a pallet, the makers say.

It is being shown publicly for the first time on Stand No. 106 at the Storage, Handling and Distribution Exhibition, Earls Court.

Designed by Frontier Gate Company of Birmingham (021-359 6618) for swing gates, the unit is contained in a sheet steel pedestal. Power for its hydraulic system comes from an electric motor which may be push-button controlled from a gatehouse or other nearby building.

The unit can be operated in conjunction with other security systems, such as closed TV, and it can also be adapted for operation by magnetic identity cards.

Access to the control pedestal is by means of a lockable door fitted with an audible alarm which is sounded if anyone tampers with it.

## Stretch-wrap

A PALLET stretch-wrap system designed to fill the gap between hand-held equipment and expensive machines has been introduced by United Packaging Industries (UK) (0274 870331). Called the Ezx-Wrapper 2000, the system has a precise tension control to reduce wastage of wrapping film, and the company claims that it can use the full range of pallet stretch films now available.

The standard model wraps loads up to 1,200 kg in weight and two metres high, using single-phase 240V mains electricity. Optional extras include a ramp for use with hand-propelled pallet trucks and a top cover dispenser designed to give total protection from dirt and moisture.

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This Prospectus includes information given in compliance with the Regulations of the Council of The Stock Exchange in London, for the purpose of giving information to the public with regard to the International Bank for Reconstruction and Development (the "Bank") and the Stock. The Bank has taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion.

DATED APRIL 27, 1981



# INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

## OFFER FOR SALE

on a yield basis of

**£100,000,000 LOAN STOCK 1986**

payable as to £30 per cent. on application  
and as to the balance by June 25, 1981  
with interest payable half yearly on May 6 and November 6

Baring Brothers & Co., Limited

Hambros Bank Limited  
Morgan Grenfell & Co. Limited

Hill Samuel & Co. Limited

N.M. Rothschild & Sons Limited

Kleinwort, Benson Limited

J. Henry Schroder Wagg & Co. Limited

Lazard Brothers & Co., Limited

S.G. Warburg & Co. Ltd.

Application has been made to the Council of The Stock Exchange in London for the £100,000,000 Loan Stock 1986 (the "Stock") to be admitted to the Official List for quotation in the Gilt-edged market. The Stock will be available either in registered form, transferable in amounts and multiples of one penny, or at the option of the holder, in bearer form, represented by Bearer Bonds which will be available in denominations of £1,000 and £10,000 only. Stock in registered form may be exchanged for Bearer Bonds and vice versa at any time after July 23, 1981. Renounceable allotment letters (partly paid) in respect of the Stock will be despatched on May 6, 1981. Certificates in respect of Stock in registered form and Bearer Bonds in respect of Stock in bearer form will be available on July 23, 1981 provided the balance of the moneys payable has been duly paid.

The application list will open at 10.00 a.m. on Thursday, April 30, 1981 and will close later the same day.

No person is authorized to give any information or to make any representation not contained in this Prospectus; and any information or representation not contained herein must not be relied upon as having been authorized by the Bank or by any of the Managers set forth on the cover page of this Prospectus. This Prospectus does not constitute an offer to sell or solicitation of an offer to buy the Stock in any jurisdiction to any person to whom it is unlawful to make such an offer or solicitation in such jurisdiction.

The issuance of this Prospectus and the offering and sale of the Stock is not a waiver by the Bank or by any of its members, Governors, Executive Directors, Alternates, officers or employees of any of the rights, immunities, privileges or exemptions conferred upon any of them by the Articles of Agreement of the Bank or by any statute, law or regulation of any member of the Bank or any political subdivision of any member, all of which are hereby expressly reserved.

Except as otherwise indicated, (1) all amounts contained in this Prospectus and in the financial statements are stated in current United States dollars translated as indicated in "Capitalization" and Appendix F below, (2) all information in this Prospectus is given as of the date hereof and (3) references to Articles and Sections are to Articles and Sections of the Articles of Agreement of the Bank (the "Articles").

The Stock is not open for applications to purchase by U.S. persons. "U.S. person" means any person who is a national, citizen or resident of, or who is normally resident in the United States, including the estate of any such person, corporations and partnerships created or organized in the United States and "United States" means the United States of America, its territories and possessions and all areas subject to its jurisdiction.

### PROCEDURE FOR APPLICATION

All applications must be made in the form of the Application Forms provided or in such other form as Baring Brothers & Co., Limited ("Barings") may accept and must be lodged with Barings, 88 Leadenhall Street, London EC3A 3DT not later than April 30, 1981 and must comply with the provisions of "Terms of Payment in Respect of Applications" below.

Applications for Stock must be for a minimum of £100 nominal amount of Stock and thereafter for integral multiples thereof.

Barings reserve the right to reject any application and to accept any application in part only. If any application is not accepted the amount paid on application will be returned by post at the risk of the person submitting the application and if any application is accepted for a smaller amount of Stock than that applied for, the balance of the amount paid on application will be so returned, and in the meantime all such amounts will be held in a separate account.

Barings will announce the basis of allotment by 10 a.m. on Friday, May 1, 1981 and it is expected that confirmations of allotments will be despatched on the same day.

Brokerage of  $\frac{1}{4}$  per cent. of the nominal amount of Stock allotted will be paid to recognized Banks or Stockbrokers on allotments made in respect of Application Forms bearing their stamp or in respect of other forms of application accepted by Barings as being from a recognized Bank or Stockbroker. The expression "recognized Bank or Stockbroker" shall mean any organization which is a Recognized Bank for the purposes of the Banking Act 1979 and any firm of Stockbrokers which is a member of The Stock Exchange of the United Kingdom and the Republic of Ireland and such other banks or brokers as Barings shall at their absolute discretion agree for the purposes of the issue.

Acceptances of applications will be conditional *inter alia* upon the Council of The Stock Exchange admitting the Stock to the Official List on or before May 6, 1981 and, if the Managers and the Bank exercise their right by mutual agreement to terminate the Subscription Agreement or if the Subscription Agreement does not become unconditional (see "Subscription Arrangements" below), will become void.

Copies of this Prospectus may be obtained from:

Baring Brothers & Co., Limited,  
88 Leadenhall Street,  
London EC3A 3DT.

Cazenove & Co.,  
12 Tokenhouse Yard,  
London EC2R 2AN.

W. Greenwell & Co.,  
Bow Bells House,  
Bread Street,  
London EC4M 9EL.

Rowe & Pitman,  
1st Floor City-Gate House,  
35-45 Finsbury Square,  
London EC2A 1JA.

### SUMMARY INFORMATION

The International Bank for Reconstruction and Development, often called the World Bank, is an international organization which commenced business in 1946. Its principal purpose is to finance economic growth in its member countries. The Bank's capital stock is owned by its 139 member governments.

#### Selected Financial Data

(Dollar amounts expressed in millions of United States Dollars)

|   | Fiscal years ended June 30 | Six months ended December 31, 1980 |          |             |
|---|----------------------------|------------------------------------|----------|-------------|
|   | 1978                       | 1979                               | 1980     | (Unaudited) |
| <b>Balance sheet data—end of period:</b>  |                            |                                    |          |             |
| Cash and liquid investments (net of commitments for settlement)   | \$ 8,857                   | \$ 9,750                           | \$ 9,966 | \$ 8,654    |
| Effective loans:  |                            |                                    |          |             |
| Disbursed and outstanding   | 19,370                     | 22,887                             | 26,694   | 27,198      |
| Undisbursed   | 13,761                     | 16,304                             | 18,111   | 20,757      |
| Borrowings outstanding  | 22,602                     | 26,280                             | 29,668   | 28,941      |
| Capital and reserves:   |                            |                                    |          |             |
| Paid-in capital, reserves and accumulated net income  | 5,788                      | 6,648                              | 7,477    | 7,512       |
| Callable capital  | 29,741                     | 33,686                             | 35,963   | 35,666(1)   |
| Net income  | \$ 238                     | \$ 407                             | \$ 588   | \$ 304      |
| Borrowings outstanding—end of period:   |                            |                                    |          |             |
| Placed with official sources  | \$ 7,354                   | \$ 7,755                           | \$ 7,897 | \$ 7,786    |
| Placed with others  | 15,248                     | 18,525                             | 21,771   | 21,155      |
| Cash and liquid investments as a percentage of borrowings outstanding—end of period   | 39.19%                     | 37.10%                             | 33.59%   | 29.90%      |
| Average cost of:  |                            |                                    |          |             |
| Borrowings drawn down in period   | 6.73%                      | 6.22%                              | 8.24%    | 8.08%       |
| Borrowings outstanding during period  | 7.45                       | 7.21                               | 7.28     | 7.33        |
| Total borrowings and other funds available during period  | 6.09                       | 5.98                               | 6.00     | 6.03        |
| Average interest rate on:   |                            |                                    |          |             |
| Loans approved in period  | 7.57%                      | 7.54%                              | 8.14%    | 9.01%       |
| Disbursed and outstanding loans—end of period   | 7.10                       | 7.27                               | 7.41     | 7.50        |
| Commitment charge on undisbursed loans  | 0.75%                      | 0.75%                              | 0.75%    | 0.75%       |
| Returns on:   |                            |                                    |          |             |
| Average liquid investments  | 6.99%                      | 7.55%                              | 8.78%    | 8.72%       |
| Average earning assets  | 7.41                       | 7.71                               | 8.17     | 8.20        |
| Average life of borrowings outstanding—end of period (years):   |                            |                                    |          |             |
| Placed with official sources  | 3.84                       | 3.61                               | 3.40     | 3.39        |
| Placed with others  | 7.29                       | 6.90                               | 7.02     | 7.28        |
| Total outstanding   | 6.17                       | 5.93                               | 6.05     | 6.23        |
| Average life of loans committed—end of period (years)   | 10.23                      | 9.68                               | 9.22     | 9.25        |
| Disbursed and outstanding loans as a percentage of subscribed capital and reserves—end of period (Articles limit percentage to 100) | 54.52%                     | 56.74%                             | 61.45%   | 63.01%      |

(1) At December 31, 1980, the callable capital of the 16 members of the Bank which are also members of the Development Assistance Committee of the OECD was \$23,589 million. See Note (3) under "Capitalization" below.

The above information is qualified by the detailed information and financial statements appearing elsewhere in this Prospectus.

Each holder of Stock who elects in the allotment letter to receive Bearer Bonds may receive them in either of the following ways:

(a) By post at the risk of the applicant. Barings will insure any package destined for an address in the United Kingdom provided a cheque in favour of Barings is enclosed with the allotment letter made out for 50p per £1,000 nominal amount of Bearer Bonds to be sent (minimum payment £3). Insurance rates for other countries will be quoted on request.

(b) By delivery to an existing account with Euro-clear Clearance System Limited or CEDEL S.A.

Bearer Bonds will be available for delivery on July 23, 1981.

Stock Certificates, in respect of Stock in registered form, will be despatched on July 23, 1981, after which date allotment letters will cease to be valid for any purpose.

### Calculation of Gross Redemption Yields

Gross Redemption Yields will be calculated on the basis indicated by the Joint Index and Classification Committee of the Institute and Faculty of Actuaries as reported in the Journal of the Institute of Actuaries Vol. 105, Part I, 1978, page 18 as follows:

"Redemption yields are calculated taking accrued interest as part of the price and using a true compound interest formula i.e. finding the value of  $v$  to give  $j(v) = 0$  where

$$j(v) = r^p \left( C_1 + C_2 \frac{(1 - v^p)}{(1 - v)} + Rv^p \right) - P - \sum_i B_i \cdot v^i$$

and  $v$  is the discounting factor per period (e.g. half-year).

$R$  is the redemption amount.

$C$  is the coupon amount per period.

$i$  is the actual coupon due at the next payment date (which may be zero if the Stock is already quoted as a dividend, or may be a first fractional payment).

$n$  is the integral number of periods till redemption from the next payment date.

$p$  is the fractional period till the next payment date.

$P$  is the price actually payable (with accrued interest) 'not stripped out', but for shorts, added in).

$B_i$ ,  $B_j$ , etc. are outstanding calls on a partly-paid stock.

$b_i$ ,  $b_j$ , etc. are the fractional periods till these calls are due.

When the root of  $j(v)$  has been found the gross yield,  $y$ , convertible half-yearly, is obtained from

$$y = 200(1/v^{1/2} - 1) \text{ percent.}$$

where  $v$  is the frequency of coupon payment per year.

### INFORMATION RELATING TO THE STOCK

The issue of the £100,000,000 Loan Stock 1986 (the "Stock") has been authorized by a Resolution of the Executive Directors of the International Bank for Reconstruction and Development (the "Bank") passed on April 24, 1981 and will be constituted as an unsecured obligation of the Bank by an Instrument to be dated May 6, 1981 executed by the Bank and deposited with Barings.

The Stock is not an obligation of any Government.

### Negative Pledge

As long as any of the Stock shall be outstanding and unpaid, the Bank will not cause or permit to be created on any of its property or assets any mortgage, pledge or other lien or charge for any bonds, notes or other evidences of indebtedness heretofore or hereafter issued, assumed, guaranteed or made by the Bank for money borrowed (other than purchases of money, mortgages, pledges or liens on property purchased by the Bank as security for all or part of the purchase price thereof), unless the Stock shall be secured by such mortgage, pledge or other lien or charge equally and ratable with such bonds, notes or other evidences of indebtedness.

### Interest

The Stock will bear interest from May 6, 1981 at a rate per annum, to be determined in accordance with "Determination of Rate of Interest and Issue Price" above. Interest will be payable by equal half-yearly instalments on May 6 and November 6 ("Interest Payment Dates") in each year except that the first payment of interest in respect of the period from May 6, 1981 will be calculated on the basis of the initial payment of 230 per cent. of the principal amount of the Stock being paid up for the period from May 6 to June 25, 1981 and on the full principal amount of the Stock being paid up thereafter and on the basis of the number of days elapsed and a 365 day year. Interest will cease to accrue on the Stock on the due date for redemption thereof unless payment of principal is improperly withheld or refused by the Bank.

### Form

The Stock will be issued in registered form ("Registered Stock") and, by election, in bearer form ("Bearer Bonds") with interest coupons attached ("Coupons"). Subject as hereinabove provided, Registered Stock may be exchanged in nominal amounts of £1,000 or integral multiples thereof for Bearer Bonds and Bearer Bonds may be exchanged for Registered Stock. Bearer Bonds will be available in denominations of £1,000 and £10,000 each (which are interchangeable in the same aggregate principal amount free of charge on lodgement of such Bearer Bonds, together with all unmatured Coupons appertaining thereto, and a written request for exchange at the specified office of the Principal Paying Agent and Registrar) and on issue a Coupon will be attached to each Bearer Bond in respect of each Interest Payment Date following the date of issue of such Bearer Bond, provided that, in the case of a Bearer Bond issued pursuant to an application received between the day following a Record Date (as hereinafter defined) and the immediately succeeding Interest Payment Date (inclusive), no Coupon will be attached in respect of such Interest Payment Date.

Applications for such exchange may be made at any time on or after July 23, 1981 on the forms available at the specified offices of each of the Principal Paying Agent and Registrar and the Paying Agent referred to below and shall be made by holders of Stock, lodging such forms duly completed at the specified office of the Principal Paying Agent and Registrar. No charge will be made in respect of exchanges.

An application to exchange Registered Stock for Bearer Bonds shall have attached thereto the Stock Certificates (to which such application relates). An application to exchange Bearer Bonds for Registered Stock shall have attached thereto the Bearer Bonds (to which such application relates together with all unmatured Coupons appertaining thereto). Failing presentation of all unmatured Coupons appertaining to any Bearer Bond, no

### Subscription Arrangements

By a Subscription Agreement dated April 27, 1981, Barings, Hambros Bank Limited, Hill Samuel & Co. Limited, Kleinwort, Benson Limited, Lazard Brothers & Co., Limited, Morgan Grenfell & Co. Limited, N. M. Rothschild & Sons Limited, J. Henry Schroder Wagg & Co. Limited and S. G. Warburg & Co. Ltd. (the "Managers") have agreed with the Bank to subscribe the Stock.

Barings, on behalf of

## Continued Page 2—International Bank for Reconstruction and Development

exchange shall be made in respect thereof. In the case of an application received during the period commencing on the day following a Record Date and expiring on the day before the next Interest Payment Date, a Coupon falling due for payment on such Interest Payment Date shall, for the purposes of this paragraph be deemed to have matured. If the Stock Certificate(s) attached to an application for the exchange of Registered Stock for Bearer Bonds relate(s) to a greater nominal amount of Stock than that in respect of which application for exchange is made or relate(s) to a nominal amount of Stock which is not an integral multiple of £1,000, the balance of such Stock will remain in registered form and a Stock Certificate will be issued to the holder in respect thereof. All applications for the exchange of Registered Stock for Bearer Bonds and vice versa will be irrevocable. The exchange shall take effect on receipt by the Principal Paying Agent and Registrar of a duly completed exchange form.

The initial Principal Paying Agent and Registrar is Barings and its specified office is at 88 Leadenhall Street, London EC3A 3DT or such other place or places in London as the Bank may from time to time agree and notify to holders of Stock in accordance with "Notices" below. The Bank reserves the right to terminate the appointment of the Principal Paying Agent and Registrar provided that no such termination shall take effect until a principal paying agent and registrar having a specified office in London has been appointed and notice of whose appointment has been given to holders of Stock in accordance with "Notices" below.

Bearer Bonds issued in exchange for Registered Stock will be available for delivery at the specified office of the Principal Paying Agent and Registrar and Stock Certificates in respect of Registered Stock issued in exchange for Bearer Bonds will be despatched, in each case as soon as practicable and in any event within 3 days of receipt of the relevant application duly completed, in accordance with the instructions contained in the application.

### Stock Exchange Dealing

The Stock in both registered and bearer forms will be eligible to be dealt in on The Stock Exchange, London in the Gilt-edged market. The Stock will normally be traded for settlement and delivery on the working day after the date of the transaction. The price of the Stock will be quoted exclusive of accrued interest.

It is expected that dealings on The Stock Exchange will begin on Friday May 7, 1981 for deferred settlement on Thursday May 7, 1981.

### Transfer

The initial Register and Transfer Office for the Registered Stock will be at Barings, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU. The registered Stock will be transferable in amounts and multiples of one penny by an instrument in writing as if the Stock were a security to which Section 1 of the Stock Transfer Act 1963 of Great Britain applied or by any other form approved by the Bank.

The Bearer Bonds will be transferable by delivery.

Under present legislation, transfers of the Stock will be free of United Kingdom stamp duty.

### Redemption and Purchase

The Stock is to be repaid at par on May 6, 1986. The Bank may at any time purchase Stock on any recognized stock exchange or by tender (available to all holders of Stock alike) at any price or by private treaty at a price (exclusive of expenses and accrued interest) not exceeding 115 per cent. of the middle market quotation of the Stock on The Stock Exchange, London (or, failing such quotation on such other stock exchange on which the Stock is listed for the time being) at the close of business on the last business day before the date of purchase but save as aforesaid the Bank may not purchase any Stock. The Bank will be entitled to hold and deal with Stock so purchased which may be cancelled or not as the Bank thinks fit.

### Payments

In the case of Registered Stock, payments of principal and interest will be made in pounds sterling by warrant, drawn on a Town Clearing Branch of a bank in the City of London, which will be sent at the holders' risk by post to persons who are registered as holders of Stock at the close of business on the relevant Record Date or to their nominated agents and made payable to such holders or as they may direct. In the case of joint holders, the warrant will be sent to the first-named unless instructions to the contrary are given in writing. The "Record Date" shall mean the thirtieth day before an Interest Payment Date but should such thirtieth day fall on a day on which the specified office of the Principal Paying Agent and Registrar is not open for business then the Record Date shall mean the first day thereafter on which such specified office is open for business.

In the case of Bearer Bonds, payments of principal will only be made against surrender of the Bearer Bonds and, subject as mentioned below, payments of interest will only be made against surrender of Coupons at the specified office of any Paying Agent by a cheque in pounds sterling drawn on, or by transfer to an account maintained by the payee with a bank in London; subject in each case to any laws or regulations applicable thereto. However, no Paying Agent in London shall, unless the Bank notifies holders of Stock to the contrary in accordance with "Notices" below, make any payment of interest against presentation of Coupons.

Bearer Bonds should be surrendered for redemption together with all unmatured Coupons, failing which the face value of any missing unmatured Coupon(s) or, in the case of partial payment in respect of any Bearer Bond being made, the proportion of such face value which the amount of the partial payment bears to the principal amount of the Bearer Bond will be deducted from the principal sum due for payment. Any amounts of principal so deducted will be paid in the manner mentioned in the preceding paragraph against surrender of the relevant missing Coupons at any time before the expiry of a period of 10 years after the due date for redemption, whether or not such Coupons would otherwise become void pursuant to "Prescription" below.

If the due date for payment of any amount of principal or interest in respect of any Bearer Bond or Coupon is not a business day, then the holder thereof shall not be entitled to any further interest or other payment in respect of any such delay. In this paragraph ("Payments," the expression "business day" means any day on which banks are open for business in the place where the specified office of the Paying Agent at which the Bearer Bond or Coupon is presented for payment is situated and (in the case of payment by transfer to an account maintained by the payee in London as referred to above) on which dealings in pounds sterling may be carried on both in London and in such place).

The initial Paying Agents and their specified offices are listed below. The Bank will at all times maintain a Paying Agent in London and in at least one country in Europe other than the United Kingdom. Holders of Stock will be notified in accordance with "Notices" below of the replacement of any Paying Agent, or changes in its specified office or the appointment of additional paying agent(s).

### Current United Kingdom Tax Treatment

Interest on the Stock paid as provided herein is payable without deduction of United Kingdom income tax.

Holders of Stock who are liable to United Kingdom tax on capital gains should note that the provision in Section 67 of the Capital Gains Tax Act 1979 which exempts from tax capital gains on Gilt-edged securities (as defined for such purposes) held for more than 12 months does not apply to the Stock.

### Events of Default

If the Bank shall default in the payment of the principal of, or interest on, or in the performance of any covenant in respect of a purchase fund or a sinking fund, in any bonds or notes (including the Stock) or similar present or future obligations which have been issued, assumed or guaranteed by the Bank, or in the performance of any other obligation arising from "Negative Pledge" above, and such default shall continue for a period of 90 days, then at any time thereafter and during the continuance of such default the holder of any of the Stock may deliver or cause to be delivered to the Bank at its Principal Office in the City of Washington, District of Columbia, United States of America, written notice that such holder elects to declare the principal of all Stock held by him to be due and payable, and on the thirtieth day after such notice shall be so delivered to the Bank—the principal of such Stock shall become due and payable, unless prior to that time all such defaults therefore existing shall have been cured.

### Prescription

The Bearer Bonds will become void unless surrendered for payment within a period of 10 years and the Coupons will, except as mentioned in "Payments" above, become void unless surrendered for payment within a period of 5 years, in each case from the due date.

In the case of Registered Stock, principal will cease to be payable on the expiry of a period of 10 years and interest will cease to be payable on the expiry of a period of 5 years, in each case from the due date.

### Replacement of Stock Certificates, Bearer Bonds and Coupons

If any Stock Certificate, Bearer Bond or unmatured Coupon is mutilated, defaced, destroyed or lost it may be replaced at the specified office of the Principal Paying Agent and Registrar upon payment by the claimant of such costs as may be incurred in connection therewith and on such terms as to evidence and indemnity as the Bank and the Principal Paying Agent and Registrar may require. Mutilated or defaced Stock Certificates, Bearer Bonds or Coupons must be surrendered before replacements will be issued.

### Title to Bearer Bonds and Coupons

The Bank and any Paying Agent may treat the holder of any Bearer Bond or Coupon as the absolute owner thereof (whether or not such Bearer Bond or such Coupon shall be overdue and notwithstanding any notice to the contrary or writing thereon) for the purposes of receiving payment and for all other purposes.

### Notices

All notices shall be valid if despatched by post to the holders of Registered Stock at their registered addresses (in the case of joint holders to the address of the holder whose name stands first in the Register) and if published in one leading daily newspaper printed in the English language and with general circulation in London or, if this is not practicable, in a newspaper having general circulation in Europe. It is expected, however, that publication of such notices will normally be made in the Financial Times. Any such notice shall be deemed to have been given on the later of the day following the date of such despatch and the date of the first such publication.

### Governing Law

The Stock and the provisions of the instrument will be governed by and construed in accordance with the laws of England. Legal proceedings in connection therewith may be brought in the courts of England.

### Trustee Status

When the Stock is listed, Registered Stock and Bearer Bonds will be instruments falling within Part II of the first Schedule to the Trustee Investments Act 1961, subject in the case of Bearer Bonds to the provisions of Section 7 of the Trustee Act 1925.

### Building Society Status

When the Stock is listed, Registered Stock will be an instrument falling within Part I of the Schedule to the Building Societies (Authorised Investments) (No. 2) Order 1977 (as amended).

### INFORMATION RELATING TO THE BANK

The International Bank for Reconstruction and Development (the "Bank") is an international organization often called the World Bank, the members of which are governments. The Bank was established and is operating under the Articles signed by those governments which are its shareholders. The Bank officially began its operations on June 25, 1946. The principal office of the Bank is located at 1818 H Street, N.W., Washington, D.C. 20433, United States of America.

One hundred and thirty-nine governments are now members of the Bank. A list of the members at December 31, 1980 showing the voting power of each and the amount of the subscription of each to the Bank's capital stock is set forth in Appendix E.

The principal purpose of the Bank is to promote the economic development of its member countries, primarily by providing loans for specific projects and related technical assistance, in the interest of promoting the long-term growth of international trade and improved standards of living.

### Membership of the United Kingdom

The United Kingdom became a member of the Bank pursuant to the Bretton Woods Agreements Act, 1945. The United Kingdom has subscribed \$3,16,068,000 of the capital of the Bank, valued on the basis described below under "Capitalization" at December 31, 1980, and is entitled to cast 26,250 votes, i.e. approximately 7.6% of the total votes of all present members. In respect of its subscription, the United Kingdom had a paid-in amount equivalent to \$3,16,068,000 of which \$3,16,066,000 is in United States dollars and \$2,98,445,940 equivalent in pounds sterling. The unpaid portion of the subscription of the United Kingdom of \$2,984,459,400 equivalent may be called only when required to meet obligations of the Bank for funds borrowed or on loans guaranteed by it. As to \$2,652,822,800 the restriction on such calls is imposed by the Articles and, as to \$3,16,068,000 by resolutions of the Board of Governors.

### Purpose of Issue

The net proceeds to the Bank from the sale of the Stock will be used in the general operations of the Bank.

### Capitalization

The capital stock of the Bank and the subscriptions thereto of members are expressed, under the Articles, in terms of United States dollars of the weight and fineness in effect on July 1, 1944 ("1944 dollars"). Until March 31, 1978, the 1944 dollar was

translated by the Bank into current United States dollars on the basis of the par value of the United States dollar notified to the International Monetary Fund (the "Fund"). On that basis, the 1944 dollar equalled \$1.20635 as of March 31, 1978. On April 1, 1978 amendments to the Fund's Articles of Agreement entered into force as a result of which currencies no longer have par values, gold is abolished as a common denominator of the monetary system and all calculations for purposes of the Fund's Articles are made on the basis of the special drawing right (SDR), a unit of value composed of stated amounts of specified currencies. On June 30, 1980 and December 31, 1980, the equivalent of the SDR in current United States dollars as calculated by the Fund was \$1.32438 and \$1.27541 respectively.

Based on a legal opinion of the Bank's General Counsel, the Bank's financial statements for the years ended June 30, 1978, 1979 and 1980, as approved by the Bank's Executive Directors, and subsequent quarterly statements express the Bank's capital stock in terms of SDRs on the basis that one SDR equals one 1944 dollar. However, in view of questions raised by a member government, the Executive Directors have not finally determined the effect of the Fund's amendments on the valuation of the Bank's capital and the rights and obligations of members with respect thereto, including maintenance of value obligations. (See Appendix F, "Summary of Significant Accounting and Related Policies—Capital Stock" and Note B.)

The following table shows the borrowings of the Bank outstanding at December 31, 1980, and as adjusted to reflect (i) debt subsequently issued, matured or to be issued under contracts and (ii) the issuance of the Stock; and the capital and reserves of the Bank at December 31, 1980:

| Expressed in United States Dollars (in thousands) |              |                 |  |  |  |  |
|---|--------------|-----------------|--|--|--|--|
|   | Outstanding  | As adjusted     |  |  |  |  |
| Borrowings (1)                                    |              |                 |  |  |  |  |
| Payable in U.S. dollars ..                        | \$ 9,094,454 | \$ 9,081,444    |  |  |  |  |
| 8,593,370   | 8,617,686    |                 |  |  |  |  |
| Payable in Deutsche mark ..                       | 5,262,263    | 5,688,956       |  |  |  |  |
| Payable in Swiss francs ..                        | 4,631,138    | 5,130,153       |  |  |  |  |
| Payable in Japanese yen ..                        | 1,359,922    | 1,753,659       |  |  |  |  |
| Payable in other currencies ..                    |              |                 |  |  |  |  |
| Principal outstanding at face value ..            | \$28,941,147 | \$30,151,898    |  |  |  |  |
| Less—Net unamortized discounts and premiums ..    | 34,168       | 34,168          |  |  |  |  |
| Totals ..   | \$28,906,979 | \$30,117,730    |  |  |  |  |
| CAPITAL AND RESERVES: (2)                         |              |                 |  |  |  |  |
| Subscribed capital stock ..                       |              | \$39,918,061(3) |  |  |  |  |
| Less—Uncalled portion of subscriptions ..         |              | 35,656,255(3)   |  |  |  |  |
| Capital stock paid in ..                          |              | \$ 3,961,806    |  |  |  |  |
| Reserves and accumulated net income (4) ..        |              | 3,549,951       |  |  |  |  |
| Total ..  |              | \$ 7,511,757    |  |  |  |  |

(1) For currency distribution, weighted average effective interest rates and other details of borrowings at December 31, 1980. See Appendix D.

(2) The equivalent figure for capital expressed in SDRs are as follows: subscribed capital stock, SDR 31,063,000,000; uncalled portion of subscriptions, SDR 27,565,700,000; and capital stock paid in, SDR 3,106,300,000. (See Appendix F—Notes C and D.)

(3) Of the Bank's aggregate subscribed capital stock, \$24,210,311,000 (or about 86%), had at December 31, 1980, been subscribed by the member countries of the Bank which are also members of the International Development Association. The remaining 13% is held by the International Finance Corporation and the International Bank for Reconstruction and Development.

(4) See Appendix F—Note D.

At December 31, 1980, the maturity structure of the Bank's outstanding borrowings (in thousands) was as follows:

| Maturing in                                  | Placed with official sources (1) | Placed with others | Totals       |
|--|----------------------------------|--------------------|--------------|
| Not more than 5 years                        | \$6,138,632                      | \$ 8,911,313       | \$15,049,945 |
| More than 5 years but not more than 10 years | 1,628,284                        | 6,370,246          | 7,998,530    |
| More than 10 years ..                        | 19,200                           | 5,873,472          | 5,892,672    |
| Totals ..                                    | \$7,786,116                      | \$21,155,031       | \$28,941,147 |

(1) Official sources are member governments, central banks and other governmental institutions.

From time to time the Bank has made purchases of its outstanding securities for application toward sinking and purchase fund requirements. The Bank may continue making such purchases both during the period of distribution of the Stock and thereafter.

### Capital Stock

On the basis of the substitution of one SDR for one 1944 dollar, the authorized capital of the Bank at December 31, 1980, expressed in current United States dollars, was \$89,916,405,000 (SDR 70,500,000,000 divided into 705,000 shares of the par value of \$100,000 each).

Of the subscribed capital at December 31, 1980:

<ol

**Liquidity and Borrowing Policies**

Under its current liquidity policy, the Bank seeks to maintain its cash and liquid investments at approximately 40% of its projected borrowing program for the succeeding three years (excluding any amounts to be borrowed to increase cash and liquid investments in this period), but liquidity may at times exceed this level because of the Bank's policy of pursuing a gradual and orderly increase in the annual volume of Bank borrowing. The purpose of this liquidity policy is to enable the Bank to forego new borrowings in the event it is unable to borrow at what it considers appropriate costs and maturities. At December 31, 1980 the Bank's cash and liquid investments amounted to about \$8,654,000,000. Pursuant to a resolution of the Bank's Executive Directors, the Bank's liquid investments are limited to obligations of governments and of certain United States Government instrumentalities and to time deposits and other unconditional obligations of banks and financial institutions. So as to minimize the cost of maintaining this liquidity, funds not required for the Bank's current operations are invested and managed with a view to obtaining the greatest financial return consistent with prudent financial management and the policies described in this section. The cost of carrying this liquidity is affected primarily by the cost of the Bank's borrowings (on both an overall and current cost basis) and the income it earns on these liquid investments. For the fiscal years 1978 through 1980 and the six months ended December 31, 1980, these factors were as follows:

|  | Fiscal years ended June 30, 1978 | Six months ended June 30, 1979 | 1980  | December 31, 1980 |
|--|----------------------------------|--------------------------------|-------|-------------------|
| Return on average liquid investments (1)                 | 6.99%                            | 7.55%                          | 8.76% | 8.72%             |
| Average cost of borrowings drawn down in period (2)      | 6.73                             | 6.22                           | 8.24  | 8.08              |
| Average cost of borrowings outstanding during period (3) | 7.45                             | 7.21                           | 7.28  | 7.33              |

(1) Interest and net realized gains or losses as a percentage of average liquid investments (computed on the basis of month-end amounts). Liquid investments include interest-bearing demand deposits in banks of currencies not subject to restrictions and investment holdings (including investment securities agreed to be sold but excluding investment securities agreed to be purchased).

(2) Weighted by amount only.

(3) Interest expense, including net amortization of discounts, premiums and issuance and other expenses, as a percentage of average borrowings outstanding (computed on the basis of month-end amounts).

The Bank's policy is to diversify the markets for its securities by offering them to governmental and private buyers in the markets of as many countries as offer terms acceptable to the Bank. Accordingly, the Bank has borrowed extensively in certain countries where they have had capital available for export at rates of interest, and with maturities, acceptable to the Bank. Thus the shifting pattern of savings and balance of payments surpluses since the mid-1960s was reflected in corresponding shifts in the major sources of funds for the Bank. During the five fiscal years 1976 through 1980, the Bank sold its securities to underwriters and other non-governmental purchasers in the markets of ten countries and has borrowed from official sources in 95 countries.

The following table shows (i) the amounts of borrowings from official and other sources and the net borrowings during the fiscal years 1978 through 1980 and the six months ended December 31, 1980 and (ii) the average lives of outstanding borrowings from these sources at the end of these periods:

|                              | Borrowings<br>Expressed in United States Dollars (in thousands) |             |             |                      |
|------------------------------|---|-------------|-------------|----------------------|
|                              | Fiscal years ended June 30                                      |             |             |                      |
|                              | 1978  | 1979        | 1980        | December 31,<br>1980 |
| Placed with official sources | \$1,207,746   | \$1,619,267 | \$1,622,179 | \$ 824,510           |
| Placed with others           | 2,410,986   | 3,010,060   | 3,851,618   | 1,659,906            |
| Total borrowings             | \$3,618,742   | \$4,629,427 | \$5,573,797 | \$2,494,416          |
| Less: Repayments             | 1,465,253   | 1,850,479   | 2,790,958   | 2,018,019            |
| Net borrowings               | \$2,153,489   | \$2,778,948 | \$2,782,839 | \$ 476,397           |

|                                  | Average lives of borrowings (years)            |      |      |      |
|----------------------------------|--|------|------|------|
|                                  | June 30<br>1978 1979 1980 December 31,<br>1980 |      |      |      |
| Placed with official sources (1) | 3.84   | 3.61 | 3.40 | 3.39 |
| Placed with others               | 7.29   | 6.90 | 7.02 | 7.28 |
| Total outstanding                | 6.17   | 5.93 | 6.05 | 6.23 |

(1) Official sources are member governments, central banks and other governmental institutions.

The Bank's resources are derived from its capital, borrowings and accumulated earnings in the various currencies of its members and Switzerland and are held, invested or lent in those same currencies. The Bank matches its borrowing obligations in any one currency with assets in the same currency, as prescribed by its Articles, primarily by holding or lending the proceeds of its borrowings in the same currencies in which they were borrowed. Borrowed funds are sometimes temporarily converted into other currencies and at the same time, forward exchange contracts are entered into in order to recover the currency converted. The Bank maintains a neutral currency position with respect to its other resources by not converting one currency into another except for small amounts required to meet certain obligations and operational needs of the Bank. (See Appendix F.) Of the various currencies it receives, the Bank generally invests the currencies on which it can obtain higher yields and disburse, under its loans, other currencies for which there are no suitable investment opportunities.

Under the Articles, the Bank may borrow only with the approval of the member country in whose markets the funds are raised and the member in whose currency the borrowing is denominated, and only if the member agrees that the proceeds may be exchanged for the currency of any other member without restriction. Pursuant to the Bank's agreement with Switzerland (see "Legal Status, Privileges and Immunities"), the Bank must also obtain the consent of Switzerland to borrow in its markets.

**Other Activities**

In addition to its financial operations, the Bank has furnished technical assistance to its member countries, both in connection with and independently of loan operations. Such assistance has taken a variety of forms, including the assignment of qualified technicians to survey development possibilities of member countries, to analyze their fiscal and economic problems, to appraise projects suitable for investment and to assist member countries in drawing up development programs. To assist the developing countries, the Bank has also established an Economic Development Institute which provides for selected groups of key government officials an intensive course in economic policy and administration. Furthermore, the Bank has on a number of occasions, at the request of member governments concerned, lent its good offices in connection with the settlement of international economic and financial problems.

**AFFILIATED ORGANIZATIONS**

The activities of the Bank are supplemented by those of two affiliated international organizations, the International Finance Corporation (IFC) and the International Development Association (IDA). Membership in these organizations is open only to member governments of the Bank. Executive Directors of the Bank serve ex officio on the Board of Directors of IFC and as Executive Directors of IDA if they represent at least one government which is a member of these organizations. The President of the Bank is also the President of IFC and IDA. IDA and the Bank have the same staff, and IFC, although employing its own staff, shares some staff members with the Bank. However, IFC and IDA are each legal entities which are separate and distinct from the Bank.

**IEC** IFC's purpose is to encourage the growth of productive private enterprises in its member countries and make investments in such enterprises without government guarantees. At December 31, 1980, one hundred and eighteen governments were members of IFC. At that date, the authorized capital of IFC was \$650,000,000 of which \$479,890,000 had been subscribed. Under its Articles, the Bank is permitted to make loans to IFC without government guarantee, subject to the limitation that the Bank may not lend IFC any amount which would increase IFC's total outstanding debt incurred from any source to an amount exceeding four times that of IFC's unamortized capital and surplus, such total at December 31, 1980 being \$527,499,000. At December 31, 1980, IFC had borrowings of \$480,562,000 of which \$445,582,000 was lent by the Bank. Of the latter amount, \$143,476,000 had been drawn down.

**IDA** IDA's purpose is to promote economic development in the less developed areas of the world included within IDA's membership by providing finance on terms which are more flexible and bear less heavily on the balance of payments than those of conventional loans. IDA currently requires only a 3% per annum service charge on its credits. At December 31, 1980, one hundred and twenty-five governments were members of IDA. Their subscriptions and supplementary contributions at that date totaled the equivalent of \$21,168,809,000 of which \$52,542,000 is payable on various dates in fiscal year 1981. Transfers to IDA by the Bank have been made as indicated below. In addition, Switzerland has made loans to IDA totaling SwF 182,000,000. The balance of these loans outstanding at December 31, 1980 was SwF 181,480,000. Based on the outcome of discussions among donor countries, the Board of Governors of IDA approved on March 26, 1980 a sixth replenishment of IDA's resources in an amount equivalent, as of October 5, 1979, to \$12,000,000,000 for the three-year period ending June 30, 1983 in order to provide funds for commitment in that period. For the replenishment to become effective, legislative authorization will be required in the United States and in certain other countries. However, a number of members have paid or have notified IDA that they will pay part of their contributions without regard to the effectiveness of this replenishment. As of February 28, 1981, these advance contributions totaled the equivalent of \$1,740,873,000.

For each of the fiscal years 1964 through 1980, the Bank decided that its financial position made it unnecessary to retain in the business all the earnings for such fiscal year and that it would transfer a portion of them as a grant to IDA. Such grants have aggregated the equivalent of \$1,543,000,000 for those fiscal years. These grants were made in accordance with the following statement of policy which was adopted by the Bank in September 1984:

"Any transfers to the Association will be made only out of net income which (i) accrued during the fiscal year in respect to which the transfer is made and (ii) is not needed for allocation to reserves or otherwise required to be retained in the Bank's business and, accordingly, could prudently be distributed as dividends."

**ADMINISTRATION OF THE BANK**

The Bank's administration is composed of the Board of Governors, the Executive Directors and the President, other officers and staff.

All the powers of the Bank are vested in the Board of Governors which consists of a Governor and an Alternate Governor appointed by each member of the Bank, who exercise the voting power to which that member is entitled. Each member is entitled to 250 votes plus one vote for each share held. The Board holds regular annual meetings.

There are, at present, twenty-one Executive Directors. Five are appointed, one by each of the five members having the largest number of shares of capital stock (United States, United Kingdom, Federal Republic of Germany, France and Japan), and the remaining sixteen are elected by the Governors representing the other members. The Board of Governors has delegated to the Executive Directors authority to exercise all the powers of the Bank except those reserved to the Governors under the Articles. The Executive Directors function as a board, and each Executive Director is entitled to cast the number of votes of the member or members by which he was appointed or elected.

The President is selected by the Executive Directors. Subject to their direction on questions of policy, he is responsible for the conduct of the ordinary business of the Bank and for the organization, appointment and dismissal of its officers and staff.

**Executive Directors**

The following is a list at April 15, 1981 of the Executive Directors of the Bank and the member governments by which they were appointed or elected:

| Executive Directors                        | Member Governments  |
|--|---|
| Vacant (*)                                 | United States   |
| John Anson                                 | United Kingdom  |
| Eberhard Kurth                             | Federal Republic of Germany   |
| Paul Mentre de Loya                        | France  |
| Seiji Morioka                              | Japan   |
| Said E. Al-Naggar (Arab Republic of Egypt) | Bahrain, Arab Republic of Egypt, Iraq, Jordan, Kuwait, Lebanon, Maldives, Pakistan, Qatar, Saudi Arabia, Syrian Arab Republic, United Arab Emirates, Yemen Arab Republic  |
| Earl G. Drake (Canada)                     | Bahamas, Barbados, Canada, Dominica, Grenada, Guyana, Ireland, Jamaica, St. Lucia   |
| Giorgio Regazzi (Italy)                    | Greece, Italy, Portugal   |
| H. N. Ray (India)                          | Bangladesh, India, Sri Lanka  |
| Anthony J. A. Looijen (Netherlands)        | Cyprus, Israel, Netherlands, Romania, Yugoslavia  |
| Jacques de Groot (Belgium)                 | Austria, Belgium, Luxembourg, Turkey  |
| Joaquin Muns (Spain)                       | Costa Rica, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Panama, Spain, Suriname, Venezuela   |
| Wang Liansheng (China)                     | China   |
| Hans Lundstrom (Sweden)                    | Denmark, Finland, Iceland, Norway, Sweden   |
| Zain Azraai (Malaysia)                     | Burma, Fiji, Indonesia, Lao People's Democratic Republic, Malaysia, Nepal, Singapore, Thailand, Viet Nam  |
| S.A. McLeod (New Zealand)                  | Australia, Republic of Korea, New Zealand, Papua New Guinea, Solomon Islands, Western Samoa   |
| Y.S. M. Abdulai (Nigeria)                  | Botswana, Burundi, Equatorial Guinea, Ethiopia, The Gambia, Guinea, Kenya, Lesotho, Liberia, Malawi, Nigeria, Seychelles, Sierra Leone, Sudan, Swaziland, Tanzania, Trinidad and Tobago, Uganda, Zambia, Zimbabwe   |
| Jaime Garcia-Parraga (Colombia)            | Brazil, Colombia, Dominican Republic, Ecuador, Haiti, Philippines   |
| Armand Razafindrabe (Madagascar)           | Benin, Cameroon, Cape Verde, Central African Republic, Chad, Comoros, People's Republic of the Congo, Djibouti, Gabon, Guine-Bissau, Ivory Coast, Madagascar, Mali, Mauritania, Mauritius, Niger, Rwanda, Sao Tome and Principe, Senegal, Somalia, Togo, Upper Volta, Zaire |
| David Blanco (Bolivia)                     | Argentina, Bolivia, Chile, Paraguay, Peru, Uruguay  |
| Ismail Kheififi (Tunisia)                  | Afghanistan, Algeria, Ghana, Iran, Libya, Morocco, Oman, Tunisia, People's Democratic Republic of Yemen   |

\*The United States is currently represented by Temporary Alternate Executive Directors pending appointment of a new Executive Director.

**Principal Officers**

|  |   |
|--|---|
| The following is a list at April 15, 1981 of the principal officers of the Bank: |   |
| Robert S. McNamara   | President   |
| Moen A. Qureshi  | Senior Vice President, Finance  |
| Ernest Stern   | Senior Vice President, Operations   |
| Nicolas Ardito Barletta  | Regional Vice President, Latin America and the Caribbean                    |
| Warren C. Baum   | Vice President, Projects Staff  |
| Munir P. Benjek  | Vice President, External Relations  |
| Roger Chaufournier   | Regional Vice President, Europe, Middle East and North Africa               |
| Hollis B. Chenay   | Vice President, Development Policy  |
| K. Georg Gabriel   | Vice President, Programming and Budgeting, and Vice President, Pension Fund |
| Heribert Golsong   | Vice President and General Counsel  |
| Masaya Hattori   | Vice President and Controller   |
| W. David Hopper  | Regional Vice President, South Asia   |
| S.S. Husain  | Regional Vice President, East Asia and Pacific                              |
| A. David Knox  | Regional Vice President, Western Africa                                     |
| Martin J. W. Palmjans  | Vice President, Administration, Organization, Personnel Management          |
| Eugene H. Rotberg  | Vice President and Treasurer  |
| T.T. Thahane   | Vice President and Secretary  |
| Willi A. Wapenhans   | Regional Vice President, Eastern Africa                                     |
| Mervyn L. Weiner   | Director-General, Operations Evaluation                                     |

**THE ARTICLES OF AGREEMENT**

The Articles constitute the Bank's governing charter. They establish the status, privileges and immunities of the Bank, prescribe the Bank's purposes, capital structure and organization, authorize the operations in which it may engage and prescribe limitations on the carrying on of those operations. The Articles also contain, among other things, provisions with respect to the admission of additional members, the increase of the authorized capital stock of the Bank, the terms and conditions under which the Bank may make or guarantee loans, the use of currencies held by the Bank, the distribution of net income of the Bank to its members, the withdrawal and suspension of members and the suspension of operations of the Bank.

The Articles provide that they may be amended (except for certain provisions the amendment of which requires acceptance by all members) by consent of three-fifths of the members having four-fifths of the total voting power. The Articles further provide that questions of interpretation of provisions of the Articles arising between any member and the Bank or between members of the Bank shall be decided by the Executive Directors. Their decisions may be referred by any member to the Board of Governors, whose decision is final. Pending the result of such reference the Bank may act on the basis of the decision of the Executive Directors.

**LEGAL STATUS, PRIVILEGES AND IMMUNITIES**

The Articles contain provisions which accord to the Bank, in the territories of each of its members, legal status and certain immunities and privileges. The following is a summary of the more important of these provisions:

The Bank has full judicial personality with capacity to make contracts, to acquire and dispose of property and to sue and be sued. Actions may be brought against the Bank in the territories of any member in which the Bank has an office, has appointed an agent for accepting service or notice of process, or has issued or guaranteed securities, but no actions against the Bank may be brought by its members or persons acting for or deriving claims from its members.

The Governor and Executive Directors, and their Alternates, and the officers and employees of the Bank are immune from legal process for acts performed by them in their official capacity, except when the Bank wa

## Continued Page 4—International Bank for Reconstruction and Development

## Appendix C

## SUMMARY STATEMENT OF LOANS—(Continued)

June 30, 1980 and December 31, 1980 (Unaudited)

Expressed in United States Dollars (in thousands)

See Notes to Financial Statements, Appendix F

December 31, 1980

| Members liable as borrower or guarantor (1)  | Effective loans held by Bank |                         | Loans approved but not yet effective (3) | Percent of total effective and non-effective loans (4) |
|--|------------------------------|-------------------------|--|--|
|  | Disbursed portion            | Undisbursed portion (2) |  |  |
| Gabon  | \$ 23,008                    | \$ 1,755                | \$ 46,582                                | — .05  |
| Ghana  | 11,200                       | 49,588                  | 46,582                                   | .09  |
| Greece, Italy, Costa Rica and Togo (6)       | 46,942                       | —                       | —  | —  |
| Greece                                       | 113,791                      | 278,581                 | 392,825                                  | 25,000 .79   |
| Guatemala                                    | 155,095                      | 85,456                  | 240,591                                  | 17,000 .49   |
| Guinea                                       | 89,781                       | —                       | 89,781                                   | — .17  |
| Guyana                                       | 39,156                       | 16,176                  | 55,324                                   | 8,000 .17  |
| Honduras                                     | 174,627                      | 135,151                 | 38,272                                   | 28,000 .15   |
| Iceland                                      | 2,247                        | 1,247                   | 3,549                                    | — .15  |
| India  | 865,958                      | 572,418                 | 1,436,376                                | 650,000 .36  |
| Indonesia                                    | 1,111,379                    | 1,982,894               | 3,095,723                                | 45,000 .55   |
| Iran   | 654,126                      | 36,669                  | 692,997                                  | — .13  |
| Iraq   | 98,477                       | —                       | 98,477                                   | — .19  |
| Ireland                                      | 122,388                      | 8,701                   | 131,049                                  | — .25  |
| Israel                                       | 120,421                      | 16,718                  | 137,391                                  | — .26  |
| Italy  | 324,513                      | 191,043                 | 515,961                                  | 133,000 .23  |
| Ivory Coast (7)                              | 182,330                      | 82,782                  | 275,112                                  | — .52  |
| Jordan                                       | 24,927                       | 43,021                  | 67,948                                   | 31,000 .19   |
| Kenya (8)                                    | 362,214                      | 436,745                 | 799,559                                  | — .15  |
| Korea, Republic of (9)                       | 1,650,000                    | 1,040,000               | 2,040,000                                | 190,000 .58  |
| Liberia                                      | 22,717                       | 64,579                  | 87,396                                   | — .17  |
| Madagascar                                   | 34,693                       | 1,647                   | 36,549                                   | — .07  |
| Maldives                                     | 25,985                       | —                       | 25,985                                   | — .06  |
| Malaysia                                     | 461,821                      | 1,041,485               | 55,000                                   | 2,028 .08  |
| Mauritania                                   | 60,000                       | —                       | 60,000                                   | — .14  |
| Mauritius                                    | 34,633                       | 37,504                  | 72,137                                   | — .14  |
| Mexico                                       | 2,376,586                    | 1,485,189               | 3,381,787                                | 298,000 .78  |
| Morocco                                      | 581,556                      | 677,155                 | 1,258,711                                | 34,000 .24   |
| New Zealand                                  | 1,287                        | 1,287                   | —  | — .03  |
| Nicaragua                                    | 108,200                      | 43,768                  | 182,106                                  | — .29  |
| Nigeria                                      | 61,634                       | 628,063                 | 1,239,687                                | 69,500 .24   |
| Norway                                       | 30,304                       | —                       | 30,304                                   | — .06  |
| Oman   | 13,315                       | 5,852                   | 27,167                                   | 22,000 .08   |
| Pakistan                                     | 42,422                       | 42,422                  | 42,422                                   | — .51  |
| Panama                                       | 148,422                      | 146,122                 | 284,564                                  | 6,000 .07  |
| Papua New Guinea                             | 6,959                        | 25,068                  | 32,065                                   | 6,000 .07  |
| Paraguay                                     | 84,732                       | 108,640                 | 192,373                                  | 21,000 .43   |
| Peru   | 353,204                      | 255,402                 | 400,008                                  | 1,350 .05  |
| Philippines                                  | 112,366                      | 1,524,602               | 5,600                                    | 4,000 .00  |
| Portugal                                     | 112,366                      | 370,729                 | 489,692                                  | 280,000 .14  |
| Romania                                      | 184,814                      | 663,225                 | 1,521,639                                | 2,886 .06  |
| Senegal                                      | 31,351                       | 38,338                  | 59,689                                   | 30,000 .25   |
| Sierra Leone                                 | 18,515                       | —                       | 18,515                                   | — .05  |
| Singapore                                    | 140,212                      | 2,212                   | 237,237                                  | — .07  |
| Spain  | 26,716                       | 27,230                  | 294,796                                  | — .06  |
| Sri Lanka                                    | 37,738                       | —                       | 37,738                                   | — .07  |
| Sudan  | 62,044                       | 30,714                  | 52,758                                   | — .18  |
| Swaziland                                    | 18,274                       | 18,274                  | 18,274                                   | — .08  |
| Syrian Arab Republic                         | 221,138                      | 126,316                 | 454,633                                  | 21,000 .61   |
| Tanzania (8)                                 | 224,708                      | 105,139                 | 323,845                                  | — .61  |
| Thailand                                     | 757,533                      | 778,840                 | 1,535,963                                | 328,000 .53  |
| Toyo   | 3,969                        | —                       | 3,969                                    | — .01  |
| Tunisia and Tobago                           | 62,776                       | 23,941                  | 81,717                                   | — .16  |
| Tunisia                                      | 284,708                      | 233,105                 | 615,788                                  | 67,000 .10   |
| Turkey                                       | 1,238,492                    | 925,723                 | 2,175,215                                | 245,000 .47  |
| Uganda (9)                                   | 2,079                        | 2,079                   | —  | — .00  |
| United Kingdom                               | 187,728                      | —                       | 157,728                                  | — .04  |
| Uruguay                                      | 87,557                       | —                       | 87,557                                   | — .00  |
| Vietnam                                      | 177,995                      | —                       | 177,995                                  | — .04  |
| Yugoslavia                                   | 1,515,103                    | 914,147                 | 2,429,260                                | 110,000 .41  |
| Zaire  | 101,199                      | 322                     | 101,521                                  | — .19  |
| Zambia                                       | 391,786                      | 57,683                  | 449,655                                  | 40,000 .03   |
| <b>Sub-totals members (1)</b>                | <b>\$ 26,546,989</b>         | <b>\$ 20,729,099</b>    | <b>\$ 47,722,088</b>                     | <b>\$ 4,793,500</b>                                    |
| <b>International Finance Corporation (1)</b> | <b>413,476</b>               | <b>32,106</b>           | <b>445,582</b>                           | <b>— .04</b>   |
| <b>Taiwan (10)</b>                           | <b>—</b>                     | <b>—</b>                | <b>237,595</b>                           | <b>— .45</b>   |
| <b>Total—December 31, 1980</b>               | <b>** \$ 27,198,061</b>      | <b>\$ 20,757,205</b>    | <b>\$ 47,955,266</b>                     | <b>\$ 4,793,500 100.00</b>                             |
| <b>Totals—June 30, 1980</b>                  | <b>** \$ 26,693,595</b>      | <b>\$ 18,110,545</b>    | <b>\$ 44,804,140</b>                     | <b>\$ 8,742,600</b>                                    |

(1) In some instances loans were made, with the guarantee of a member, in territories which at the time were included in that member's membership but which subsequently became independent. In order to avoid double counting, liabilities for these loans are shown under the name of the original member (whose guarantee continues unaffected). These loans are shown below together with an indication of the member under whose name they are listed. Papua New Guinea, Kenya, Mauritius, Singapore, Zambia, Swaziland, and Trinidad and Tobago have become members of the Bank and have assumed liability on these loans as borrower or guarantor.

| GUARANTORS              |                     | Amounts   |
|-------------------------|---------------------|---|
| <b>Borrowers</b>        |                     | <b>June 30, December 31, 1980 1980 [in thousands]</b> |
| AUSTRALIA               | Papua New Guinea .. | \$ 48,167 \$ 47,764                                   |
| UNITED KINGDOM          | Kenya ..            | 438 295   |
|                         | Malta ..            | 5 3   |
|                         | Mauritius ..        | 1,197 965   |
|                         | Singapore ..        | 6,309 5,257   |
| *Zambia and Zimbabwe .. | 12,209 9,238        |   |
| Swaziland ..            | 2,573 2,245         |   |
| Trinidad and Tobago ..  | 725 725             |   |

\*Loans made for joint benefit of territories listed.

Loans made to the International Finance Corporation are not guaranteed by members.

(2) These amounts include \$12,173,000 (\$6,663,000 at June 30, 1980) of effective loans, which the Bank has agreed to sell and grant participations of \$3,906,000 (\$8,552,000 at June 30, 1980). The grant participations represent participations on a grant basis taken in a number of loans under the terms of an aid cooperation agreement between a member country and the Bank. Of the undisbursed balance, the Bank has entered into irrevocable commitments to disburse \$65,039,000 (\$62,066,000 at June 30, 1980).

(3) Loan agreements totalling \$3,303,500,000 (\$4,964,100,000 at June 30, 1980) have been signed, but the loans do not become effective and disbursements thereunder do not start until the borrowers and guarantors, if any, take certain actions and furnish certain documents to the Bank, and agreements providing for loans totalling \$1,490,000,000 (\$1,778,500,000 at June 30, 1980) have been approved by the Bank but have not been signed. Those amounts include \$502,000 (\$3,468,000 at June 30, 1980) which the Bank has agreed to sell.

(4) One loan equivalent to \$23,250,000 is shown under Bolivia (Guarantor) but is also guaranteed by Argentina.

(5) Loans made to the Caribbean Development Bank for the benefit of the territories of the members listed (in the case of the United Kingdom, the territories are those of its Associated States and Dependencies in the Caribbean region). The members will be severally liable as guarantors to the extent of sub-loans made in their territories.

(6) Members are jointly and severally liable.

(7) One loan equivalent to \$23,000,000 is shown under Ivory Coast (Guarantor) but is also partially guaranteed by Upper Volta.

(8) Includes portions of loans made to corporations of the East African Community.

(9) Represents portions of loans made to corporations of the East African Community.

(10) Represents loans made at a time when the authorities on Taiwan represented China in the Bank.

## SUMMARY OF CURRENCIES REPAYABLE ON EFFECTIVE LOANS

| Currencies            | June 30, 1980 | December 31, 1980 | Currencies   | June 30, 1980    | December 31, 1980 |
|-----------------------|---------------|-------------------|--|------------------|-------------------|
| Australian dollars .. | \$ 143,812    | \$ 151,302        | Saudi Arabian rials ..                               | \$ 163,535       | \$ 183,439        |
| Belgian francs ..     | 208,217       | 182,200           | South African rand ..                                | \$ 82,229        | 86,887            |
| Burmese kyats ..      | 4,353         | 3,465             | Spanish pesetas ..                                   | \$ 33,364        | 57,621            |
| Canadian dollars ..   | 19,812        | 17,620            | SLR Laka rupees ..                                   | 2,370            | 2,081             |
| Deutsche mark ..      | 5,404,025     | 5,474,724         | Sudanese pounds ..                                   | 2,370            | 2,881             |
| Dutch guilder ..      | 26,375        | 27,000            | Swedish kroner ..                                    | 5,687,127        | 5,575,086         |
| French francs ..      | 156,571       | 204,590           | Swiss francs ..                                      | 3,366            | 3,214             |
| Ghanian cedis ..      | 1,406         | 1,406             | Tunisian dinars ..                                   | 3,366            | 3,214             |
| Greek drachmas ..     | 2,406         | 2,413             | United Arab Emirates dirhams ..                      | 69,141           | 82,659            |
| Indian rupees ..      | 174,490       | 143,812           | United States dollars ..                             | 5,500,000        | 5,500,000         |
| Iranian rials ..      | 33,636        | 33,901            | Venezuelan bolivares ..                              | 112,151          | 95,178            |
| Iraqi dinars ..       | 3,636         | 4,059             | Disbursed portion of effective loans held by Bank .. | ** \$ 26,693,595 | ** \$ 20,757,205  |
| Irish pounds ..       | 20,407        | 18,568            | Effective loans held by Bank ..                      | ** \$ 44,804,140 | ** \$ 47,955,266  |
|                       |               |                   |  |                  |                   |

## UK NEWS - LABOUR

JULY 1981

## Prior opposes more union laws

BY JOHN LLOYD, LABOUR CORRESPONDENT

MR JAMES PRIOR, the Employment Secretary, has again underlined his differences with the Prime Minister by sharply criticising calls for more legislation on industrial relations and trade unions.

He told an Industrial Society conference yesterday that the law "cannot solve the fundamental problems."

His attitude contrasts starkly with the spirit, if not the letter, of the Prime Minister's recent pronouncements on trade union legislation. Mrs Thatcher told the Institute of Directors two weeks ago that she would make

parliamentary time available for legislation in the next session if it were shown to be "necessary or desirable."

It is now clear that there are two well-defined camps in the Cabinet on the issue.

One, headed by the Prime Minister, is at least unconvinced that there is no need for more legislation in the near future; the other, including Mr. Prior and Lord Hailsham, the Lord Chancellor—who has also publicly opposed more trade union law—believes the 1980 Employment Act should have a good deal of time to bed down.

Mr. Prior yesterday said the law had a vital role in providing a framework for worker-management relations, protecting the right to strike, defining the limits of industrial action and protecting the community against abuse.

However, in a departure from his prepared speech, he said: "Eastbourne, Relgate or the whole of the stockbroker belt can tell you everything about what there is to be done, but they are the furthest away from the shop floor. It's a far-away fallacy that industrial relations can be improved by the law." On the closed shop—a live

issue within the Conservative Party because of the case of Miss Joanna Harris, the poultry inspector sacked by Sandwell council for refusing to join a closed shop—Mr. Prior said there was little legislation could do.

Disruption could be caused among 5m members of closed shops who would resent being forced to work beside non-union members.

Mr. Prior struck another of his favourite themes when he urged managers to improve efficiency and productivity by involving workers more closely in company affairs.

## Shipyards face 'total' ban

## 'Minor role' for staff associations

BY PAULINE CLARK, LABOUR STAFF

THE OVERTIME ban being operated by the 70,000 British Shipbuilders workers will have a "progressively severe" effect on the industry, Mr. Alex Ferry, general secretary of the Confederation of Shipbuilding and Engineering Unions, said yesterday.

The ban would be "total" and would include banning overtime working on launches and sea. The action is over 106 redundancy notices.

STAFF ASSOCIATIONS are likely to continue to play only a minor role as representatives of employees in company bargaining and other industrial relations, said a report yesterday by the Certification Office for Trade Unions and Employers' Associations.

The report follows a study of the role and construction of staff associations. It is a supplement to the 1979 annual report of the Certification Officer.

The study suggests that the small membership common to such organisations is on the face of it a serious obstacle to effective trade unionism, and makes it more difficult to bargain on equal terms with employers.

More than half were created or inspired by management, or had active encouragement from it in the early stages. Once established, they often evolved into much less dependent organisations than their origins suggested.

The study says that "for various reasons" white-collar workers sometimes regard staff associations as not only inadequate for their needs, but preferable to a trade union.

## Print men reject 8% pay offer

By John Lloyd,  
Labour Correspondent

A major print union has rejected the 8 per cent wage rise offered to printers in national newspapers, and will consider industrial action if the offer is not improved.

The Society of Graphical and Allied Trades, with 5,000 members in national papers, voted two-to-one against acceptance in a ballot conducted over the past month.

Mr. Bill Miles, the union's national officer, said yesterday: "I think the employers would have to get into double figures before they get acceptance."

Mr. Miles said SOGAT's executive would meet early next month to discuss the issue, and industrial action would be considered if a better offer were not forthcoming. Mr. Miles has written to the employers' body, the Newspaper Publishers Association, asking for further talks.

Union leaders of 60,000 chemical process workers yesterday rejected a revised 7.8 per cent offer on basic rates despite employers' warnings that there was no more room for improvement. The Chemical Industries Association regretted the decision.

## Action by ambulance likely

BY PAULINE CLARK, LABOUR STAFF

A CONFRONTATION with the Government over ambulance pay appeared unavoidable yesterday as unions completed their consultations on the response to a 6 per cent pay offer tied to cash limits set for all health service wage rises this year.

Union leaders will present the results of their consultations to health service management tomorrow, when they will urge an improvement in the offer in order to avoid industrial action.

The Government has

already drawn up contingency plans for coping with a strike by ambulance workers, including the possible use of troops to provide an emergency service—an operation last used, during industrial action over pay in 1979.

The Confederation of Health Service Employees, claiming around 7,000 members in the ambulance service, yesterday received 44 rejections of the offer from 53 branches consulted. Although five will not be counted because they arrived too late, only nine branches favoured

accepting the option of a 7.5 per cent rise over 15 months, representing 6 per cent over the year.

The General and Municipal Workers similarly reported substantial rejection of the offer from its 10 regions, with seven against and only one in favour of the 15-month option.

The ambulance men are demanding a substantial improvement in the pay offer to take account of the 21 per cent award in September to police and 18.8 per cent in November to firemen.

## Leftist gain in engineers' union

BY PHILIP BASSETT, LABOUR STAFF

LEFT-WINGERS in the Amalgamated Union of Engineering Workers made two gains in election results announced yesterday for local officials' posts in the union.

The victories for district secretaries in Luton and Bristol were not in themselves significant in terms of the constant struggle for power between Left and Right. However, they illustrate the declining significance of postal ballots.

The batch of results showed

union militants.

They say that the union, although never Left-dominated, was led by the Left-wing Lord Scanlon until Mr. Duffy was returned in a postal ballot.

Indeed, left-wingers on the union's executive have been replaced gradually by moderates as the results of the system of postal balloting worked through.

The AUEW and the electricians' union seemed most likely to be the leading contenders to take up the offer of Government money to help to fund ballots

## Continued Page 5—International Bank for Reconstruction and Development

**Restricted Currencies:** The portion of capital subscriptions paid in to the Bank is divided into two parts: (1) \$399,589,000 at June 30, 1980 and \$396,181,000 at December 31, 1980 initially paid in gold or United States dollars, and (2) \$3,596,304,000 at June 30, 1980 and \$3,565,625,000 at December 31, 1980, paid in the currencies of the respective members. Of this latter portion an amount of \$147,349,000 at June 30, 1980 and \$141,901,000 at December 31, 1980, was subsequently converted by members into United States dollars, subject to the right of the Bank or the members to reverse the transactions. The amounts paid in gold or United States dollars or subsequently converted by members into United States dollars are freely usable by the Bank in any of its operations; however, the remaining amounts paid in the currencies of the members, hereinafter called restricted currencies, are usable by the Bank in its lending operations only with the consent of the respective members. The equivalent of \$2,283,419,000 at June 30, 1980 and \$2,262,165,000 at December 31, 1980, have been used with such consent.

**Maintenance of Value:** Article II, Section 9 of the Articles of Agreement provides for maintenance of value, as of the time of subscription, of such restricted currencies, requiring (1) the members to make additional payments to the Bank in the event that the par value of its currency is reduced by the foreign exchange value of its circulating issues, in the opinion of the Bank, decreased to a significant extent in its territories, and the Bank to reimburse the member in the event that the par value of its currency is increased. Following the establishment of central rates by several members in lieu of existing par values in March 1973, the Executive Directors decided that, for all members that established central rates for their restricted currencies, pending the establishment of new par values, maintenance of value obligations be settled on the basis of those central rates. These obligations of the members and of the Bank become effective immediately upon the happening of those events with respect to holdings of restricted currencies represented by currency balances and demand obligations. With respect to restricted currencies not loaned out, loan and lease obligations become effective only as and when such currencies are recovered by the Bank, except that in several cases the Bank and the members concerned have agreed to make proportional adjustments of such obligations. In terms of one or more payments our periods not exceeding five years. At June 30, 1980, \$1,280,000 and December 31, 1980, \$1,213,000 was receivable and \$2,517,000 at June 30, 1980 and \$2,461,000 at December 31, 1980 was payable by the Bank on such provisional settlements. These amounts are included in Amounts Required to Maintain Value of Currency Holdings under the heading Receivable on Account of Subscribed Capital, and Liabilities, respectively.

Prior to April 1, 1978, where market rates of exchange were not related to par values or central rates, as in the case of a majority of members, and where there were differences between market rates of exchange and the rates at which capital subscriptions of members had been paid or were payable such differences were shown as Translation Adjustments on Capital Subscriptions under the heading Other Assets. These amounts represented notional receivables and payables which would become maintenance of value obligations if and when the provision of Article II, Section 9 of the Articles of Agreement or the decision of the Executive Directors described above could be applied. According to the legal opinion of the Bank's General Counsel referred to in this Note B under Capital Stock, maintenance of value pursuant to Article II, Section 9 of the Articles of Agreement would be determined on the basis of the SDR, and is treated in the financial statements on this basis. Since the Bank is still considering the implications of the Second Amendment and in view of the questions referred to above, the timing of any establishment and settlement of these notional maintenance of value items \$513,417,000 receivable at June 30, 1980 and \$468,086,000 receivable at December 31, 1980 and \$150,998,000 payable at June 30, 1980 and \$130,786,000 payable at December 31, 1980 instead of \$3,963,036,000 at June 30, 1980 and \$3,566,255,000 at December 31, 1980, the paid-in capital \$3,639,725,000 at June 30, 1980 and \$3,747,285,000 at December 31, 1980 instead of \$3,895,893,000 at June 30, 1980 and \$3,961,806,000 at December 31, 1980, and the net maintenance of value obligations to the Bank would have been \$59,484,000 at June 30, 1980 and \$155,001,000 at December 31, 1980 instead of \$363,236,000 at June 30, 1980 and \$338,058,000 at December 31, 1980. Should the Executive Directors conclude that the capital would be measured by some standard other than the SDR, any adjustment of the amounts shown in the Balance Sheet as Notional Amounts Required to Maintain Value of Currency Holdings would require a corresponding adjustment of the capital.

General Capital Increase: On January 4, 1980, the Bank's Board of Governors adopted a resolution (the General Capital Increase Resolution) which increases the authorized capital stock of the Bank by 331,500 shares (subject to adjustment as described below); this represents an increase of approximately \$40,000,000,000. Subscriptions by members to about 93% of these shares are authorized. The General Capital Increase Resolution further provides that the paid-in portion of the shares authorized to be subscribed will be 7.5% (in contrast to the 10% paid-in portion of existing capital stock); subscribing members will be required to pay 3% of the subscription price in gold or United States dollars and 6% in their respective currencies. Under the Articles, each member is entitled to 250 membership votes plus one vote for each share subscribed. To avoid dilution of the voting power of certain members which would otherwise occur as this increase in capital is subscribed, the Board of Governors adopted another resolution on January 4, 1980 which increases the authorized capital stock by an additional 33,500 shares (representing a further increase of approximately \$4,000,000,000) and authorizes each member to subscribe 250 shares of this additional capital, none of which would be paid in. No subscriptions authorized by these resolutions may be accepted prior to September 30, 1981.

The General Capital Increase Resolution provides for a reduction of the number of shares authorized by it, as a result of determinations on the valuation of the Bank's capital stock, the 331,500 shares authorized represent an increase in authorized capital in excess of \$40,000,000,000, calculated as of the time of such determinations on the basis of the standard of value determined. In this case the number of shares authorized by the General Capital Increase Resolution will be reduced so that their aggregate value at that time will be equivalent (to the nearest number of shares) to \$40,000,000,000, the number of shares authorized to be subscribed by each member will be correspondingly reduced, and adjustments will be made on account of any shares already subscribed by members in excess of their reduced authorization.

**Note C—Investments:** The market value of investment securities was \$9,628,803,000 compared with a cost or amortized cost of \$9,676,940,000 at June 30, 1980 and \$8,163,487,000 compared with a cost or amortized cost of \$8,499,958,000 at December 31, 1980, and a face value of \$9,741,989,000 at June 30, 1980 and \$8,560,214,000 at December 31, 1980, including investments not traded in the market which were valued at their cost of \$1,225,588,000 at June 30, 1980 and \$856,970,000 at December 31, 1980. Investments include securities purchased under agreements to resell amounting to \$1,715,000 at June 30, 1980 and \$7,065,000 at December 31, 1980. Obligations of the United States Government and its instrumentalities having a cost or amortized cost of \$292,538,000 at June 30, 1980 and \$292,538,000 at December 31, 1980, and a market value of \$290,329,000 at June 30, 1980 and \$289,391,000 at December 31, 1980, set aside in respect of the Special Reserve, as described in Note D, are included under this heading.

The annualized rate of return on the average investments held during the period, based on the portfolio held at the end of each month and including realized gains and losses, was 8.76% at June 30, 1980 and 8.72% at December 31, 1980.

**Note D—RESERVES AND NET INCOME:** In July 1980, the Bank allocated \$469,901,000 to the General Reserve out of the \$587,901,000 net income earned in the fiscal year ended June 30, 1980 and in October 1980, authorized the transfer of the balance of \$118,000,000 by way of grant to the International Development Association.

In August 1979, the Bank allocated \$306,542,000 to the General Reserve out of the \$406,642,000 net income earned in the fiscal year ended June 30, 1979 and in October 1979, authorized the transfer of the balance of \$100,000,000 by way of grant to the International Development Association.

In accordance with the policies discussed in the Summary of Significant Accounting and Related Policies and Note A, the General Reserve has increased by \$88,090,000 at June 30, 1980 and decreased by \$117,077,000 at December 31, 1980; it has been credited with \$103,857,000 at June 30, 1980 and charged with \$138,357,000 at December 31, 1980 and representing net translation adjustments as a result of currency depreciations and appreciations and charged with \$15,767,000 at June 30, 1980 and credited with the depreciation \$21,280,000 at December 31, 1980 representing compensating effects of the SDR at June 30, 1980 and appreciation of the United States dollar in terms of the SDR, at June 30, 1980 and December 31, 1980, on the one percent portion of the Bank's paid-in capital and the nine percent portion released by certain member countries for lending in United States dollars. (See Statement of Changes in General Reserve.) Since the value of the SDR in terms of current dollars may vary from day to day, that portion of the Bank's capital paid in or released in dollars will be subject to further adjustment at the end of each month.

The Special Reserve consists of loan commissions set aside pursuant to Article IV, Section 6 of the Articles of Agreement which are to be held in liquid assets and to be used only for the purpose of meeting liabilities of the Bank on its borrowings and guarantees. The

## GENERAL INFORMATION

The Bank has agreed to pay to the Managers a commission of seven eighths of one per cent of the nominal amount of the Stock for their services in managing the issue. The Bank will also pay to the Managers brokerage of one quarter of one per cent of the nominal amount of the Stock which shall be paid by the Managers as set out under "Procedure for Application" above. The total expenses of the issue (including the above-mentioned commission and brokerage) are estimated to amount to about \$1,300,000 and are payable by the Bank.

The Stock in the form of Bearer Bonds has been accepted for clearance by Euro-clear

Clearance System Limited (No. 2162 for partly paid Stock and No. 2164 for fully paid Stock) and CEDEL S.A. (No. 132055).

There has been no material adverse change in the financial condition of the Bank since June 30, 1980.

The Bank has obtained the approval and agreement of H.M. Government required under the Bank's Articles in connection with the issue.

Price Waterhouse & Co. have given and have not withdrawn their written consent to the inclusion of their Report dated July 30, 1980 on the Financial Statements in the form and context in which it appears.

Copies of the instrument constituting the Stock and the latest audited accounts and of the Articles of Agreement of the Bank will be available for inspection at the specified office of each Paying Agent until the date for redemption of the Stock.

**Documents for Inspection:**

Copies of the following documents will be available for inspection at the offices of Freshfields, Grindall House, 25 Newgate Street, London EC1A 7LH during normal business hours until May 6, 1981:

- (i) the Articles of Agreement of the Bank;
- (ii) the Subscription Agreement referred to above;
- (iii) a draft, subject to modification, of the Instrument constituting the Stock referred to above;
- (iv) the audited accounts of the Bank for the five years ended June 30, 1980;
- (v) a draft, subject to modification, of the Paying Agency Agreement;
- (vi) the consent of Price Waterhouse & Co. referred to above; and
- (vii) a proof, subject to modification, of the renounceable allotment letter referred to above.

## Principal Office of the Bank

1818 H Street, N.W., Washington, D.C. 20433.

## Receiving Bankers

Baring Brothers & Co., Limited,

88 Leadenhall Street,

London EC3A 3DT.

## Principal Paying Agent and Registrar

Baring Brothers & Co., Limited,

Bourne House,

## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

South Africa's biggest Afrikaans mining group is still keeping a major acquisition at arm's length—five years after the deal took place. Arnold Kransdorff explains why

# A consummation by stealth

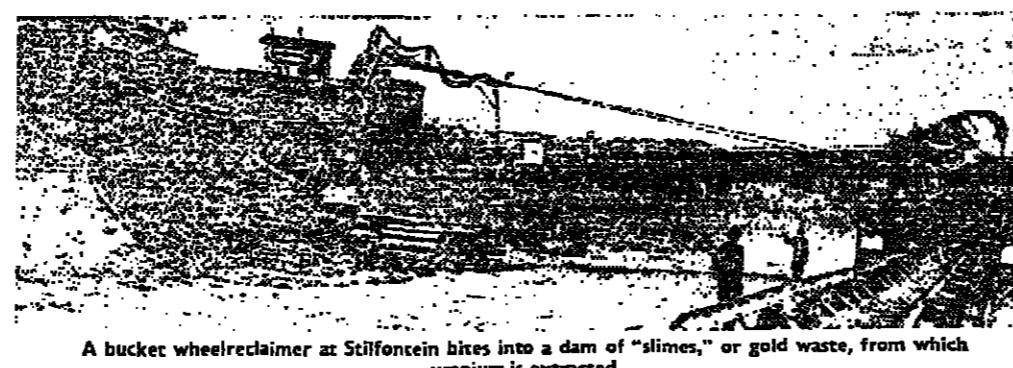
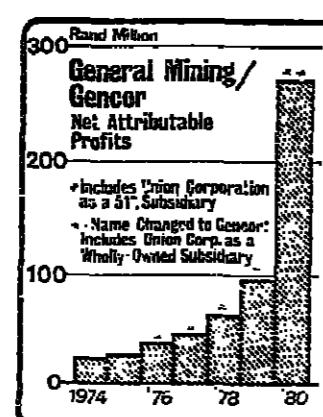
WHEN IT comes to a takeover there is not much difference between the world of big business and the law of the jungle. In both cases the relationship between predator and victim is invariably a consuming one. If the two companies have allied interests and are located in the same country, digestion can often be exceedingly painful.

Thus when General Mining, South Africa's third largest mining house, acquired a majority interest in Union Corporation, the country's fourth largest, it was not unreasonable to expect an extensive rationalisation programme. Both companies had substantial mining interests as well as important industrial activities in common, so one might have expected ample scope for eliminating a duplication of activities.

Yet nearly five years after the deal took place—and more than a year after Union Corporation finally became wholly-owned—all that has happened is that the two companies' purchasing departments have been integrated and there are now common staff conditions and pension schemes. Apart from this, both entities are still very much intact, to the extent that they continue to operate autonomously with virtually the same top management teams that existed before the takeover.

For Gencor as the enlarged group is now named, this "softly softly" approach to rationalisation has been deliberate policy—and for reasons that reveal a shrewd grasp of business reality by a man who has helped lift the Afrikaners, South Africa's white "natives" out of their traditional role as backwoods farmers.

Part of that "reality" is a conviction that in spite of all the common activities between the two companies, there have been sufficient differences to justify keeping the operations apart—but only for a time. An engineer by profession, Dr. "Wim" de Villiers, a beefy



A bucket wheelreclaimer at Stilfontein bites into a dam of "slimes," or gold waste, from which uranium is extracted

and blunt-talking man who comes from an elite family of lawyers in the Orange Free State, joined General Mining as deputy managing director in 1970. In 1976 he became its executive chairman.

With an eye to a really big acquisition, the ambitious de Villiers had for some time considered Union Corporation as a prime target, if only because it had the extensive exploration back-up which General Mining lacked: large-scale support of this kind is the lifeblood of any mining company.

As a first step, the company had acquired a 30 per cent stake in Union Corporation in 1974.

From Union Corporation's point of view at the time, General Mining's ownership was distinctly unattractive.

It felt that if a takeover was inevitable, its large industrial interests meant that a more suitable partner would be a non-mining, orientated company. It was no secret at the time that Ted Pavitt, Union Corporation's chairman and managing director would have preferred to have been bedded by Barlow Rand, South Africa's largest industrial conglomerate.

Since then, however, he has warmed to General Mining.

It was against this background that de Villiers took the

leap that put General Mining into the really big league.

With a market capitalisation of R1.2bn (£70m) the company is now second in the mining stakes to the giant Anglo-American group and ranks in the top six of all South African companies. Last year's pre-tax profit totalled R406.4m. And further rapid growth will be on the cards if feasibility studies confirm the viability of a proposed R1.5bn oil-from-coal project in the north-eastern Transvaal.

But the Union Corporation acquisition also meant that de Villiers had taken on board a correspondingly large, and highly unusual, package of problems concerning the two companies' differing management styles and cultures.

In the first place the General Mining arm of the group operates on a decentralised management system, while Union Corporation, with the exception of its industrial division, is highly centralised. Any forced change in Union Corporation's management style would almost certainly have had disruptive consequences.

Secondly, although both companies employ large numbers of English and Afrikaans South Africans, General Mining is Afrikaans-aligned while Union Corporation is basically English. In management terms this cultural gap manifests

itself in a contrasting fashion—the Afrikaaner, because of his political isolation and drive for self-sufficiency, is more highly motivated, committed and aggressive than his English speaking counterpart.

Any immediate integration would also present a language problem: much of General Mining's business is conducted in a tongue that many Union Corporation employees cannot speak.

This problem has been partly resolved by encouraging a policy of bilingualism in Union Corporation.

In anybody's book these factors would be reason enough for a cautious strategy towards rationalisation, but de Villiers claims he has only given passing consideration to these problems. To him, the overriding factor has been the chronic shortage of management skills in South Africa.

De Villiers was concerned that a hurried programme of change would only serve to unsettle management who, in a buyers' market, could be easily poached by eagle-eyed competitors.

De Villiers explains: "If we had at the beginning moved fast, then we could have lost people, very good people, who are the essence of this type of business. You only go fast with rationalisation when you have got a situation that demands it, say when the company is not doing very well—and that is not the case."

Pavitt agrees with this although on the question of management style, in particular, he is known privately to nurse reservations about changing Union Corporation's centralised management structure. He knows, however, that this is inevitable in the long-term.

"There's only one justification for integration and that is better profits," he says. "If you force integration you can be sure of one thing—less profits."

"We're dealing with people, not inanimate objects. They have feelings, loyalties, reactions and counter-reactions. We are clearly aware of the ideal—and we must work towards it as quickly as we feel we can—but without disrupting people."

Hidden in this statement is probably the key to Gencor's next big quantum jump. De Villiers' comment on "energy materials" is a reference to a proposed project that could substantially reduce South Africa's dependence on imported oil within the next decade.

The group has mining rights in a gigantic coalfield north-east of Pretoria which—if tests go well—could yield diesel oil through a unique process of direct liquefaction from solid to liquid. This method is different from that employed by South Africa's existing "Sasol" plants, which employ an interim gasification stage.

Everything now depends on the results of an operational demonstration plant in the U.S. which is using coal of similar properties to that available in the Transvaal.

"Operational tests have been done and I am now waiting for a report on which my next action will depend. If things are going well, our next step will probably be to put our own coal through the plant. At that stage I would have to sink a shaft and that will cost millions. I think that next decision is still a year or 18 months away, though."

De Villiers adds: "It would be a hell of a thing for South Africa if we could make this thing work. Eighty per cent of South Africa's energy comes from coal. Oil only supplies 20 per cent and this is being reduced. It will be a very good thing if we can cut this even further. If this process works, we'll do it."

De Villiers has a number of organisation options for these divisions. One could be to group together various activities under a common division—

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## The succession problem that lurks round the corner



Dr. "Wim" de Villiers, executive chairman (left), and Ted Pavitt, executive vice-chairman, of Gencor

successor to de Villiers himself.

Pavitt's impending retirement makes him unavailable for the job, leaving no obvious candidate at the present time.

As one senior manager puts it: "This is a hell of a big problem for us. Although there's young blood coming up they won't be ready in the short term. I can't see an obvious successor and it will be very sad if the man has to come from outside. It'll be damaging for morale."

De Villiers is less worried:

"At lower levels we have a tremendous amount of potential. I have about three years to go, and by then one of these chaps will take over. I can think of two or three people who could do the job. I believe that the next chairman of Gencor will come from within the company."

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## An Afrikaner vision

BEHIND THE scenes, de Villiers is slowly imposing his own management approach on Union Corporation.

Like many major South African companies, General Mining is heavily influenced by U.S. management thinking. De Villiers subscribes to the management by objectives approach and has a strong belief in strategic planning.

He explains: "Our first move is to conduct a policy strategy study of the sectors we are in. Using these studies individual companies then prepare profit targets. From then on, we say over to you, and then have quarterly meetings to assess progress.

"We try to set up a system to include a policy strategy framework, a target framework,

an organisational framework, a control framework, and to organise a training system around this. We're not trying to make all the decisions at the top."

"We're at the stage where, by the end of this year, we'll have strategic planning throughout the enlarged group on a similar basis."

For de Villiers, business is all about operational control, the motivation of people and, in the end, a secure niche for the Afrikaner in commerce and industry.

"We have decided to be a management company, in other words we want to be involved in the determination of policy and strategy. We want to have control and therefore make a distinction between portfolio investments and 'strategic' investments." By this he means that Gencor insists on taking major stakes in any investments. This contrasts with the policy of Anglo-American, which is generally prepared to accept smaller stakes, provided it has

the largest single holding.

On the question of manpower, de Villiers points to South Africa's acute shortage of managers as a reason why we cannot afford functional specialisation at or near the top. So we have got to use line management to do the total job as far as possible.

The more we can decentralise the decision-making process to line management, the more we can use people at different levels and not have to rely on top management to make the decisions."

To back this up Gencor runs numerous training courses and couples this with a relatively unusual policy towards reward and promotion.

Length of service is now playing an ever-decreasing role in determining salaries, not only within Gencor but throughout management-starved South Africa. Gencor has chosen to use a system which relates pay to the volume of decision-making.

It is also a conscious policy to promote many levels of middle and senior management only when there is a clear conviction that the individual concerned can do two jobs up the line.

This is not only designed to contribute towards a policy of making best use of available manpower. For de Villiers, there is a further objective—to give the Afrikaner a place in business.

"We've lifted ourselves up by our bootstraps over the past 10 years. If you want to do something, you bloody well work hard at it and if you fail, it's not for lack of wanting to do it. Our country needs growth, it needs employment opportunities for the blacks. Our responsibility is to grow and provide those employment opportunities."

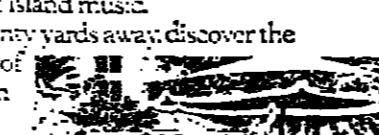
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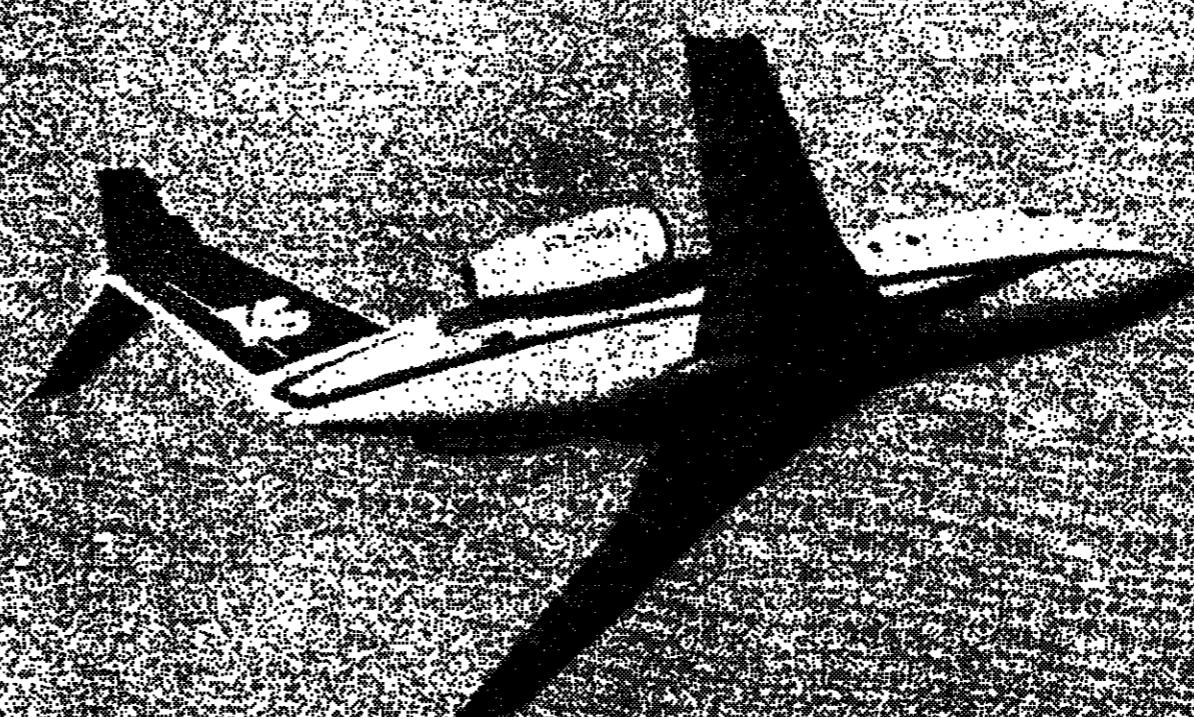
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# A matter of identity

BY JAN DAVIDSON

**THE DEPARTMENT** of Health and Social Security has just circulated a consultative document asking for comments on its proposed arrangements for charging foreigners for the use of national health facilities. The principle is sound—but will the practice turn out to be a black farce?

People with communicable diseases, like lassa fever, leprosy and whooping cough will be treated free unless they came to this country in order to get treatment. But how do you know if they came in order to get treatment? Take foreigner X who lives in a backward tropical country. He's been feeling terrible for a little while, then visits London: it is discovered that he has malaria. Does he pay or not?

## Documentation

Accident cases will be treated free as out-patients, but charged if they become inpatients. Take foreigner X, knocked down by a car, brought in unconscious with a dislocated hip but without any money on him nor any documentation to prove beyond doubt which category he falls into. Does the orthopaedic surgeon put him in traction, or does he wait for either proof or money?

Or take a young black who has never worked whose mother has returned to the West Indies and whose grandmother has died. He may not have a passport, nor even know for certain where he was born. He falls ill in a strange town. How does he prove his eligibility for free NHS treatment?

In principle, the problem is supposed to be solved (in the case of those people who are not unconscious) by asking simple questions, like: "What is your home address? Have you lived there more than three years?" and so on. But this assumes perfect truthfulness on the part of the applicant, and perfect trust on the part of the NHS. It is easy to imagine a Polish refugee who has been here 40 years, who still sounds Polish, but who has no identity document, never having had a passport. Conversely, a Polish visitor who has been here six months, sounding much the

same could deny the existence of his Polish passport. Turks and Icelanders will be able to get immediate treatment if after inquiry by the health authority, they are found to be indigent. How immediately, in such a case, is immediate?

Oddly, the DHSS proposes to extend free treatment to British nationals living abroad—on British state pensions—that is, to people who not merely do not contribute to the NHS but also wish to avoid paying British tax; and to those working abroad who maintain "links" with this country, like a house here—that is, people who do not pay stamps or taxes and might well afford to pay for treatment.

The problem is that a "free" health service places the primary task of discrimination on the health administrators; whereas a reimbursing health service, as in France, places the burden of responsibility for reimbursement on the patient—where it ought to belong.

And the task is made absurdly more complicated in a free health service by the absence in this country of any simple documentary system of identifying those who would be entitled to free treatment. This system is known all over the civilised world: it is called an identity card.

## Feeling safe

The very idea of an identity card is anathema to all true-born Englishmen. They don't apparently mind the fact that all kinds of public bodies have access to various aspects of their identity through computer systems, which can be interlinked, and may be milked by unauthorised persons without their knowledge; the fact that they have no document proving their identity makes them feel safe. Poor fools.

The result is that the competitive circular of the DHSS, while designed to penalise foreigners, will undoubtedly have the effect of causing harassment and difficulties to some perfectly eligible Britons. And it will also lead to demands for extra staffing in the NHS, to carry out the tasks of interrogation of suspects.

5.55 Nationwide (London and South East only).  
6.20 Nationwide.  
6.50 Rolf Harris Cartoon Time (London and South East only).  
7.20 Taxi.  
7.45 The Biggest Epidemic Of Our Times.  
8.00 News.  
9.25 Play For Today.  
10.30 Music After Mao.  
11.33 News Headlines.  
11.35 Platform One.  
All Regions at BBC 1 except as follows:  
Cymru/Wales—5.10-5.40 pm  
Bilddowar. 5.55-6.20 Wales Today. 6.50-7.45 Pobol Y Cwm. 12.05 am News and Weather for Wales.  
Scotland—12.40-12.45 pm The Scottish News. 5.55-6.20 Reporting Scotland. 6.50-7.20 Sorry!

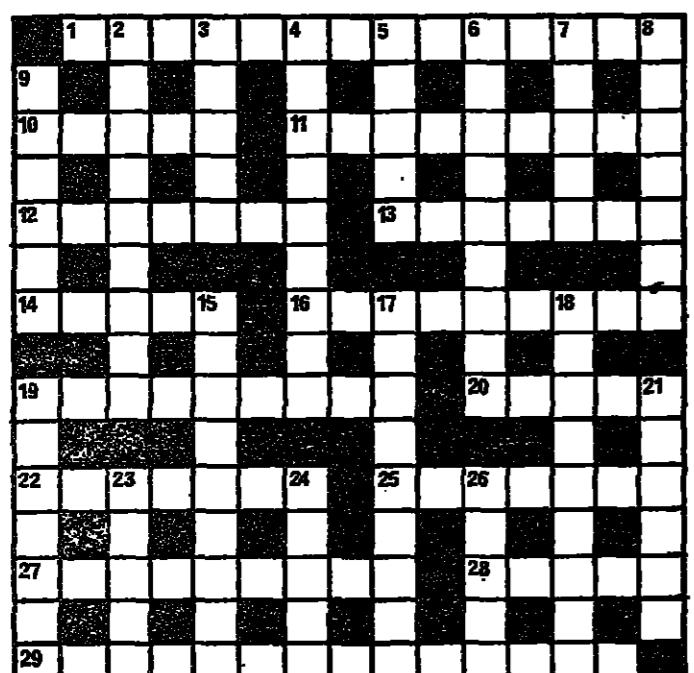
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+ Indicates programme in black and white

### BBC 1

6.40-7.55 am Open University (Ultralight frequency only).  
12.42 pm Regional News for England (except London). 12.45 News. 1.00 Pebble Mill At One. 1.45-2.00 The Plumps. 3.20 Pobol Y Cwm. 3.53 Regional News for England (except London). 3.55 Play School (As BBC2 11.00 am). 4.20 Godzila. 4.40 The Record Breakers. 5.05 John Craven's Newsworld. 5.10 Children Of Fire Mountain. 5.40 News.

## F.T. CROSSWORD PUZZLE No. 4,555



**ACROSS**

- 1 Dynastic struggle involving sheets of arrows (4, 2, 3, 5)
- 10 Prickly sort of letter in Old English (5)
- 11 Tone of firm threatening? (9)
- 12 Slight disregard (7)
- 13 Heart of Midlothian greeting in play (7)
- 14 Tendency of old penny to chink? (5)
- 16 Such hope (4-5)
- 17 Wild deer still found, though fenced with lattice-work (9)
- 20 Coarse garments for ploughs (5)
- 22 Said to be a vice-general of Rome (7)
- 25 Tungsten to impair fluency in reverse (7)
- 27 This peony is cultivated to dazzle (9)
- 28 Beaten path—outgoing cowboys hit it (5)
- 29 Such robbery changes Turpin's style (5-9)
- DOWN
- 2 Dealing so precariously close to pier (8)
- 3 Char no end of a vocalist (5)
- 4 Wagtail aspect over promiscuous notes (9)
- 5 He will shortly ring—to say it? (6)

# Homework for the future

AROUND EIGHT years ago, the incumbent president of RCA Corporation, Mr. Robert Sarnoff, predicted that the businessman of the future would communicate instead of going to work.

At the time, the notion seemed rather futuristic, but video recorders and surfing interest in satellite and cable television, the vision is coming close to realisation. Teletext and viewdata, for example, are now finding their second wind and various fragments of news passing my desk are building up a new optimism for growth in these TV-based information systems.

## Untypical

Indeed, it was in my own working style of the last fortnight that I was reminded of Sarnoff's prediction. My average day is perhaps untypical in that I do not commute, living in Central London, and spend much of my time dashing between preview cinemas and other people's offices—desperately trying to find some time in between actually to become productive.

My working patch is Soho—capital not only of sex cinemas and strip clubs, but also of preview cinemas, the film business, and more recently the video industry too.

The problem is that a "free"

health service places the primary task of discrimination on the health administrators; whereas a reimbursing health service, as in France, places the burden of responsibility for reimbursement on the patient—where it ought to belong.

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## THE ARTS

Joy in life

Ashmolean Museum, Oxford

## The decline of the antique

by ROY STRONG

The Ashmolean Museum, Oxford, is staging "The Most Beautiful Statues." The Taste for Antique Sculpture 1500-1900 (until May 10) to coincide with the publication of the splendid and much-needed book *Taste and the Antique* by Francis Haskell and Nicholas Penny. Exhibition and book are the work of the same team and there is no doubt that the subject makes a better book than exhibition. And that that is so must be because the latter is by way of an afterthought to the publication rather than conceived in tandem with it. None the less it is a pleasurable appendage displayed with the graciousness of an old-fashioned connoisseur befitting such a venerable museum.

In brief what is good for the visitor is to adjust the visual index cards of his late 20th century mind. Up until the close of the last century those cards were filled with images of what were adored as "the most beautiful statues," antique marbles like the Apollo Belvedere, the Venus de' Medici, the Borghese Gladiator, Laocoön and Cleopatra, to name but a few of this army of ancient marbles that generations of artists and tourists have worshipped since the renaissance.

Now, when we visit the Uffizi, we walk straight by the Venus de' Medici to prostrate ourselves before the *Primavera* by Botticelli, an artist exhumed and exalted under the impulse of the Pre-Raphaelite movement. The paintings, drawings, engravings, books, sculpture, gems and medals assembled in these two galleries remind us of this revolution in the make-up of

## Book Review

## Look upon these pictures by CHRIS DUNKLEY

Cue Frank! by Frank Bough. Queen Anne Press. £5.95. 192 pages  
Let's Get Through by Reginald Bosanquet. Michael Joseph £5.95. 192 pages

Famous balding television presenter Frank Bough is a 47-year-old Oxford history graduate who did his national service in the army. His estimate of the significance of the programmes which he fronts and of their quality and that of all his colleagues is very high. His book about his job often lapses into the clichés of slipshod journalism which characterise Nationwide, one of the series he presents: Hong Kong is a "teeming vibrant city." Grandstand presents "a glittering array of sporting events" and so on.

Famous balding television presenter Reginald Bosanquet is a 48-year-old Oxford history graduate who did his national service in the army. His idea of the significance of the changes in news presentation wrought by ITN and his estimate of the genius of his colleagues is very high. His book about his job lapses too often into the clichés of slipshod journalism: on P1 Aidan Crawley has a "kindly smile,"

P.14 he is "ruggedly handsome," and so on. There the similarities end.

Bough's is a solid chunk of hard work which he appears to have done on his own. Indeed there would seem little to gain in employing a ghost writer for the central and by far the most interesting sections which describe dramatically and in telling detail not only how the BBC's Saturday sports programme Grandstand is put on the air, but exactly what it feels like to be the man who does the live presentation.

Even Bough, one of the most impressive masters of the technique, cannot explain how the human brain manages to deal with producer's instructions pouring into one ear through a "dead aid" as the other ear monitors—say—the deluge of sound at Cardiff Arms Park while the mouth delivers to camera a coherent link to Harry Carpenter on the Putney towpath for the Boat Race. But even if he cannot explain how he is in the best position to explain precisely what and does so vividly.

He emerges from the book as an archetypal bluff middle-class Englishman, deeply proud of his parents, his birthplace, his children (even his children's comprehensive school), his wife and his job. If he has a single

seriously critical thought about anyone he has ever worked with it is absent from this book. He would seem convinced to the point of fond foolishness that all's for the best in his best of all possible worlds but for a couple of brief passages:

"Weekend family life has been non-existent for years due to Grandstand. Has the experience of doing a job that I'm sports-mad people would love to do been worth the sacrifice? Sometimes I think not."

And:

"Oh to have given as much pleasure as those rugby heroes! I envy them that as much as I wish I could have written Elgar's Violin Concerto. To have done either would have ensured me a happy death."

Though not the most profound insights ever found in an autobiography these make Bough appear a paragon of perceptual sensitivity compared with the figure outlined in the other book. Let's Get Through Wednesday has all the charm, subtlety and freshness of the chap who corners you in the saloon bar and insists on telling you seven funny stories. Bosanquet, however, doesn't even buttonhole you himself; he sends a messenger to do the job—the book is ghost written. In fact it is the laziest book

imaginable, telling the life story of ITN's most extraordinary news reader in a sketchy, inconsistent and non-chronological manner. It gives the reasons for Bosanquet's lopsided smile and his toupee, medical in both cases, and that apart consists of a mass of anecdotes, jokes and hoary old reporters' tales. Sometimes these are linked by phrases such as "I enjoyed many a social occasion . . ." or "There was another aquatic incident . . ." but often they are completely unconnected. When he runs out of his own stories Bosanquet tells other people's: Bob Hope's, Robin Day's, David Jacobs', even one of David Heath's which he admits the politician asked him not to use.

Since his feelings about real newspaper journalists are basically ("newspaper columnists . . . do not make it a general rule to check things they see in print" etc.) it is ironic to discover how desperate Bosanquet is to be accepted as a journalist himself. Describing the news reader's job he declares wistfully "he is involved in the preparation of the news just like a journalist." But what proper journalist would caption one of the book's photographs "Crawley knew what to demand of . . ." even when the dots represent "learners such as"

advent of the Elgin marbles. In retrospect they seem such thoroughly undomestic objects with which to live. Few rooms could have been less welcoming than Sir Thomas Lawrence's sitting room which was peopled by them, heaped up along the walls including a huge antique foot under a dome. A fire and a couple of chairs are the only evidence that this was a room for living in.

The picture of Luciano Berio as a latter-day Hindemith, turking a tidy hand to any and every genre with total facility, can only be encouraged by a concert of the kind organised by the Park Lane Group on Sunday evening. It is not long since the London Music Digest presented the eight (as they were) Sequenzas for solo instruments in a memorable single programme; then, as far as possible, the performers were the originators of the pieces, whose various virtuosities had been Berio's starting points. The PLC, in a concert in aid of the Italian Hospital, chose the same year but mainly to ensure good attendances for two of Shakespeare's least popular plays. Other new productions in the Royal Shakespeare Theatre season include *The Winter's Tale*; *A Midsummer Night's Dream*, sponsored by the National Westminster Bank; *All's Well that Ends Well* directed by Trevor Nunn; and *Henry IV*, parts I and II, sponsored by Midland Bank.

Among interesting new productions at The Other Place in Stratford are *The Taming of the Shrew* by Farquhar, the first major revival since its original run in 1702; *The Witch of Edmonton* by Dekker, Ford and Rowley; and *Money* by the 19th-century writer Edward Bulwer Lytton.

ANTONY THORNCROFT

## Busy season for RSC

The Royal Shakespeare Company announced a packed 1981-82 programme yesterday of thirty plays for Stratford-on-Avon and London. It will be its last season at the Aldwych, for next year the company moves into its new London home in the Barbican, although director Trevor Nunn was quick to point out that any successes deserving a transfer to the West End would ideally go to the Aldwych rather than the Piccadilly, which currently finds a home for RSC

and:

"Oh to have given as much pleasure as those rugby heroes! I envy them that as much as I wish I could have written Elgar's Violin Concerto. To have done either would have ensured me a happy death."

Though not the most profound insights ever found in an autobiography these make Bough appear a paragon of perceptual sensitivity compared with the figure outlined in the other book. Let's Get Through Wednesday has all the charm, subtlety and freshness of the chap who corners you in the saloon bar and insists on telling you seven funny stories. Bosanquet, however, doesn't even buttonhole you himself; he sends a messenger to do the job—the book is ghost written. In fact it is the laziest book

imaginable, telling the life story of ITN's most extraordinary news reader in a sketchy, inconsistent and non-chronological manner. It gives the reasons for Bosanquet's lopsided smile and his toupee, medical in both cases, and that apart consists of a mass of anecdotes, jokes and hoary old reporters' tales. Sometimes these are linked by phrases such as "I enjoyed many a social occasion . . ." or "There was another aquatic incident . . ." but often they are completely unconnected. When he runs out of his own stories Bosanquet tells other people's: Bob Hope's, Robin Day's, David Jacobs', even one of David Heath's which he admits the politician asked him not to use.

Since his feelings about real newspaper journalists are basically ("newspaper columnists . . . do not make it a general rule to check things they see in print" etc.) it is ironic to discover how desperate Bosanquet is to be accepted as a journalist himself. Describing the news reader's job he declares wistfully "he is involved in the preparation of the news just like a journalist." But what proper journalist would caption one of the book's photographs "Crawley knew what to demand of . . ." even when the dots represent "learners such as"

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## Festival Hall

## Sanderling/Klein by DAVID MURRAY

After their Brahms celebration on Saturday, the Philharmonia reappeared on Sunday under Kurt Sanderling in a Romantic programme that had Brahms' Third Symphony as centrepiece. They began with the "Manfred" Overture of Schumann—a high-strung performance, suggesting far more anxious tensions than are usually detected in the piece (and Sanderling placed special emphasis on its dark, expiring coda). The troubled psychological climate was scarcely lightened for Brahms.

Autumnal mellowness is generally taken to be the keynote of the Third Symphony. There was all the measured strength that one expected in Sanderling's reading, but it glowed more than it glowed. His tempo ran a notch or two below the norm, and though the Andante was outlined tenderly the other middle movement, the Poco allegro, sounded dense, withdrawn, suppressed. The opening Allegro had been proposed as an argument on a towering scale (the sense of the piano-writing,

whether a greater show of spirit would distort this very early, period-bound Concerto may be debated. One suspects that Chopin himself was not shy of imposing a personality upon it beyond its twinkling figurations, and surely some air of spontaneity. Still, Klein's thoroughly cultivated style is rare these days, and it lit up some dusty corners of the Concerto. After that, Wagner's "Misterioso" Prelude made an odd—but ripely exuberant—epilogue.

Anta, Broadway

## Copperfield

by FRANK LIPSIUS

The new musical at the Anta Theatre, Copperfield, takes almost the whole of the first act to shake off its self-consciousness as a classic. Even doing away with Davy's schooling at Salem House and the colourful travelling scenes, Al Rasha and Joel Hirschhorn have a lot of ground to cover in their collaborative book, music and lyrics.

Against a backdrop that looks like a contemporary engraving, the early years pass at a faster clip than the non-stop treadmills that transport the furnishings across the stage. All together, 19th-century England comes of age in Tony Stratigeas' perpetual-motion scenery that only accentuates the play's effort to plough through the book with unseemly haste.

Though equally elliptical, the second act slows down to enjoy the rich minstrel of Barrie Ingham as Uriah Heep, a tall carrot-topped schemer who gains an able accomplice in his mother (Beulah Gurick). They

Elizabeth Hall

## Sequenzas

by ANDREW CLEMENTS



A bronze copy of the Ludovisi Mars by G. F. Susini, 1620

The picture of Luciano Berio as a latter-day Hindemith, turking a tidy hand to any and every genre with total facility, can only be encouraged by a concert of the kind organised by the Park Lane Group on Sunday evening. It is not long since the London Music Digest presented the eight (as they were) Sequenzas for solo instruments in a memorable single programme; then, as far as possible, the performers were the originators of the pieces, whose various virtuosities had been Berio's starting points. The PLC, in a concert in aid of the Italian Hospital, chose the same year but mainly to ensure good attendances for two of Shakespeare's least popular plays. Other new productions in the Royal Shakespeare Theatre season include *The Winter's Tale*; *A Midsummer Night's Dream*, sponsored by the National Westminster Bank; *All's Well that Ends Well* directed by Trevor Nunn; and *Henry IV*, parts I and II, sponsored by Midland Bank.

No one would claim that the Sequenzas represent the best of Berio. Hearing a number in succession reinforces one's faith in his ability to seize unerringly upon a musicalised musical gesture and exploit it to the full, but also reveals the obsessive working of these effects, the mechanical way, in certain numbers that they are tricked out. The flute piece (the first) stands apart from the main series, and their popularity in general rests upon the spectacular coups, more theatrical than musical, of the third for

voice, and the fifth for trombone. Where the musical germ is less surely chosen the pieces seem uncomfortably protracted.

On a second hearing the latest, *Sequenza IXb* for saxophone is uncertain of focus and distinguished of event; in its clarinet version the effect seems less ponderous though the lack of immediacy remains.

The Park Lane Group chose to use performers who had come through its "Young Artists and 20th-Century Music" series, all of them admirable and proficient, but few of them possessing the extra sparkle to turn their party pieces into involving events. Exceptions were Roger Williams, whose genuinely funny account of the trombone work is more carefully paced even than Globokar's definitive version, and Irvine Arditti's *Sequenza VII*, making a case for this violin piece to have the most musical substance of any of the series to date. Highly competent performances also from Philippa Davies (flute), Frances Kelly (harp), Richard Wilson (viola), and John Harle and David Campbell in the twin versions of No. 9. Whoever had the idea of making an already long evening longer by the addition of selected readings, most of them of dubious relevance, should not have the same idea again.

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# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finantimo, London PS4. Telex: 8954371

Tuesday April 28 1981

## Halftime score in France

GENERAL Charles de Gaulle fashioned the constitution of France in the image of his own towering personality. It was designed to make him the most powerful person in the politics of the country. He and his successors were given the right to appoint and dismiss Prime Ministers.

The President's term of office extends over seven years, giving him more leeway than that of any leading figure in the world's major democracies. His powers of patronage are great.

A crucial article in the constitution gives the executive power to rule by decree instead of the normal parliamentary process under certain widely defined circumstances. These include not only evident emergencies such as a threat to the territorial integrity of France, but also a threat to the regular functioning of the institutions of the country. That phrase does go—or at least could go—for beyond protection against a revolution.

### Compromises

Such is the theory. The reality was somewhat different. The system did not even work for the General. In 1969 he resigned, seemingly in a huff because he lost a referendum on what most others considered a secondary issue. His successors, a much smaller breed, have had to make their compromises and accept limits to their power.

That reality must be taken into account, both when looking back upon the record so far of the incumbent, M. Valery Giscard d'Estaing, and when looking into the future, regardless of whether, on May 10, he does or does not win the decisive second round of the presidential elections.

The President came to office in 1974 as a man of change and reform. He was inclined to reduce the presidential term and to modify the rules permitting government by decrees. Neither has happened. There are clear signs that, in office, he has acquired a taste for power.

A second reality is that of the French Left. It is extremely strong, at least in numbers, and more than once has appeared to be on the verge of power. The narrowness of M. Giscard d'Estaing's lead over the Socialist, M. Francois Mitterrand, in Sunday's first round demonstrates how strong the Left is. But it should not be forgotten that in 1974 M. Mitterrand representing a united Socialist-Com-

## Cartels and competition

THE EXISTENCE of powerful competitive forces throughout the economy is an essential precondition for the success of any economic policy which relies on markets, rather than central planners, to make the crucial decisions about the allocation of a nation's resources. The fact that 11 leading chemical companies, including ICI and BP Chemicals, were yesterday named by the Office of Fair Trading as operating a secret agreement to restrict competition, albeit in a relatively small and unimportant market, gives cause for concern about the whole competitive climate in which British business operates.

### Collusion

The agreement registered yesterday by the OFT concerned collusion in the timing and size of price increases for polyester resins, which are used in glass fibre and paint manufacture. In isolation such an agreement could not, of course, have had any noticeable detrimental effect on Britain's economic performance. However, over the past few years several cartels of the same kind have been uncovered in a variety of important product markets, ranging from ready-mixed concrete and telephone cables to diazo copiers and sliced bread.

Taken together, the unregistered cartels that have come to light cover a not insignificant part of the British economy. It is quite possible, furthermore, that the agreements which the OFT has been able to uncover are only the tip of an iceberg since, until recently, the OFT's powers to investigate restrictive practices have been extremely circumscribed.

Before the Competition Act was passed last year, the OFT was prevented from demanding information from companies on trading agreements unless it had "reasonable cause to believe" that an unregistered agreement did in fact exist. This restraint in investigation, introduced by judgement of Lord Denning, made the OFT little more than a passive recipient of information which had to be provided by members of cartels themselves or by their aggrieved customers.

LONDON goes to the polls on Thursday next week in an election which both sides have proclaimed the most important for 50 years, but which has produced tired, but which has never struggled out of first gear.

The Conservative Party, a little rashly perhaps, was privately conceding that it had virtually no hope of retaining control of the Greater London Council almost before the campaign began.

This highlights the fact that no matter how important the local issues — and the London issues are very important at the moment — the GLC election is used by the small part of the electorate which bothers to vote as a chance to express an opinion about the Government by the borough councils. In recent years it has moved to divest itself of its housing responsibilities which are being handed over to the boroughs. It is responsible for the broad policy and



The Greater London Council is the top tier authority for the 12 inner London boroughs and the 20 outer London boroughs. It replaced the old London and Middlesex County Councils in 1965. It is the strategic planning authority for London and provides a framework for local planning by the borough councils. In recent years it has moved to divest itself of its housing responsibilities which are being handed over to the boroughs. It is responsible for the broad policy and

financial control of London bus and tube transport and is responsible for 370 miles of main roads. It is the waste disposal (but not collection) authority for the whole of Greater London and is responsible for the Greater London fire service, one of the largest in the world. It provides 35 of the 48 members of the Inner London Education Authority from its Inner London members (the remaining 13 being nominated by the 12 inner London boroughs plus the City of London).

The GLC budget in 1980-81 was £2.63bn of which £2.2bn was revenue expenditure (including £710m for ILLEA) and £450m was capital expenditure. Of the revenue expenditure about £1bn was provided by ratepayers as part of their rate bills which they pay to the boroughs. They, in turn pass the county "precept" portion on to the GLC. ILLEA itself decides how much it needs for education and the boroughs also collect this amount from ratepayers and pass it on.



SIR HORACE CUTLER  
GLC Leader

proved very reliable.

On this basis the Labour group would expect to hold all 29 seats it now has and gain others in the following way. It hopes to pick up all 13 seats where there is currently a Labour MP but a Tory GLC member.

A swing to Labour over the general election result of just 2 per cent will give Labour another five seats: including Paddington where Ken Livingstone is standing for the first time, having moved house from Camden to Westminster. This would give Labour 47 and the Conservatives 45; Labour looks on that count, as if it would divide into 24 Left wingers and 23 moderates.

If Labour won the next five seats in order of marginality, needing swings of between 2.7 and 4.5 per cent, the Left would score two and the moderates three, thus slightly improving Mr. McIntosh's chances.

However, if he leads Labour to a bigger victory than that, the moderates will pay dearly.

The most significant change will be in the Left's view of how to decide future policy. All committees would have a Labour group and each constituency Labour party and trade union would be invited to send an "observer" to each full group meeting. There is a fear, within the Labour Party and without, that this could form the basis for mandating by unelected constituency parties on policy.

In fact, a victory by Mr. Livingstone would probably produce more of a change in style than in content—at least to begin with. All candidates—Left and Right—are committed to the basic manifesto with housing, employment and transport as the main planks.

The cut of 25 per cent in London Transport fares followed by a three-year fares freeze is common to both factions and will require a supplementary GLC rate of between 6p and 8p in the autumn. The Left has dropped its plan for free fares for the time being, seeing the impossible burden it would impose on ratepayers. In fact, the nearer to power they come the more realistic the Left

seems to be becoming.

Yet the difference in presentation between Mr. McIntosh and Mr. Livingstone is strong. Mr. Livingstone remains a committed "no cuts of any sort" man and would see a key role for the GLC in leading confrontation politics with the Government.

He is also an enthusiast for the idea that the GLC and Inner London Education Authority might be better off by spending so much that they lost all Government grant.

This would at once make them wholly independent and enable them to blame the Government for the high rate rises which would be needed to offset the losses and, as he sees it, to maintain the services which they will have been elected to preserve.

He also warns that he will increase expenditure on all other services to prevent a loss of support by Labour voters by next year's London borough elections.

As the Left played a strong role in drawing up the manifesto much of the change would simply be its insistence that as

much of it as possible was implemented as fast as possible.

The most significant change will be in the Left's view of how to decide future policy. All committees would have a Labour group and each constituency Labour party and trade union

would be invited to send an "observer" to each full group meeting.

There is a fear, within the Labour Party and without, that this could form the basis for mandating by unelected constituency parties on policy.

In fact, of the batch of 11 seats needed for the big victory several look like hopeless prospects for Labour anyway.

The potential for serious chaos and confrontation would be much more severe if the administration of the entire capital rather than individual boroughs decided to take on the Government.

The GLC is fought in 92 constituencies with identical boundaries to 92 parliamentary constituencies.

Although the average turnout for the GLC elections at around 35 per cent is well down on the general election, swings measured against the parliamentary result have usually

been a lot of centrist votes.

The Liberals are also high on optimism, spurred by their apparent growing strength in the east and consolidation in the west. They lost their only two GLC seats in 1977 but it is not inconceivable that they might hold the balance of power at County Hall if they could return with just that number.

So great are the uncertainties that both sides think they could lose. Sir Horace Cutler warned the Government early in March that the fight would be very difficult so please do not drop any eggs." A week later the Budget was announced. "I hope the electorate has a very short memory," Sir Horace said gloomily.

But although it is virtually unknown for the party of government also to hold the GLC at the mid-term, Labour is really no happier. Behind all the heady talk of 60 seats there is anxious analysis of just how difficult some vital seats will be and concern about the image of the Labour Party in general.

An "awful" lot of counting seems to be being done at the moment on the fingers of one hand—whether it be the Left or the Right hand.

### Assembly power

The structure left by Gen de Gaulle, oriented though it was towards the pre-eminence of one man, does give the National Assembly some power.

The parties, the possibility of refusing legislation and denying confidence to the Prime Minister appointed by the President. So far the Fifth Republic has never had a majority opposed to the President. The Labour Party has a campaign symbol which is an over-filled cross between the Southwark Sparrow and Ebenezer Scrooge and can think of nothing more inspiring to say than the election date.

Impact so far appears minimal and the chances of a high poll are low.

The Tories are warning of a Marxist or Trotskyite take-over of the capacity, the Socialists proclaim the poll as a (last) chance to save London and, simultaneously, to deliver a crushing verdict on two years of Mrs. Thatcher.

Both Lord Thorneycroft, chairman of the Conservative

### HOUSING

Complete the transfer of council homes to the boroughs. Sell more council homes.

### TRANSPORT

Keep bus and tube fares steady for rest of 1981 (after 2.5% rises totalling 11% per cent in four years). Extend one-man bus and train operation. Improve financial control. Increase transport police force by 50 per cent. Consider one authority to run all London passenger transport.

### EDUCATION

Fight for higher educational standards in schools under the (Labour controlled) Inner London Education Authority and support schools where education is provided in an orderly and disciplined environment.

### JOBs

Simplify and speed up planning procedures to stimulate private building. Help the jobless to move into expanding industries. Encourage new industries and business. Seek EEC funds for London projects.

### FINANCE

Keep GLC precept (rate) rises to within year on year inflation rises. Dispose of unnecessary assets and refuse to borrow large sums (having already paid off £145m of debt). Keep GLC staffing down (1977-81 reduction of more than 15,000). 1977-81 rate increase: 44 per cent. Inflation rate increase: 54 per cent.

### THE LONDON ISSUES

#### CONSERVATIVE

Build more new homes. Buy and convert houses. Oppose the sale of council houses, and refuse to process the transfer of GLC homes to boroughs.

Cut London Transport fares by 25 per cent and freeze them for four years at a cost of 4p on average rate bill by 1983-84. Buy as many buses as possible and expand number of bus lanes. Improve staff co-operation by giving the unions seats on Transport Executive.

Maintain high level of spending on education, restore the "wrong" cut of 42 per cent of 1980-81, improve under-fives provision and generally expand education services.

Negotiate 35-hour week for GLC and ILLEA employees. Create Greater London Enterprise Agency. Provide training schemes for the unemployed. Spend £120m a year to create 10,000 new jobs in London each year at a cost of 30p a week to average ratepayer.

Stop disposal of GLC assets and stop spending on civil defence. Expand services and spending programmes, giving voters the services they want but also "value for money." Total cost of manifesto would add estimated £1 to the weekly rates bill by 1982-83 and by 1983-84 the extra £400m of planned annual spending would require an extra 20p in the f rate.

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## MEN AND MATTERS

### At this moment in time!

As if by some principle of industrial conservation, while Tiny Rowland's Sunday Standard was drawing its first breath over the weekend, Sir James Goldsmith's *Now!* magazine was pegging out after a nineteen-month battle to prove that the OFT's injunction against any similar agreement operating in the future, and only to be colluding again, do penalties come into play. Remarkably enough, there have been cases in which, even after all this warning, unscrupulous companies have been found guilty of colluding again.

Thus, for companies which are prepared to desist from colluding as soon as their cartels are uncovered, there is really very little risk in entering restrictive agreements. The worst that can happen is that a customer can sue for damages for "breach of statutory duty." In most cases this is unlikely to happen, since there may not be one single customer for whom the damages would be great enough to make an action worthwhile. Only in the case which the Post Office brought against the telephone cable manufacturers have substantial damages, running into millions of pounds, been won.

The editorial product was good, as good as I hoped it would



### War and peace

It is doubtful whether anyone has done more for Anglo-German friendship than Herbert Sulzbach who, at the age of 87, retired this week from the post of cultural officer at the West German embassy in London.

In his remarkable legacy may prove to be its influence on journalists' salaries. Despite the popular impression of Fleet Street reporters barely able to stagger home from El Vino's under the weight of salary and expenses money in their wallet, the going rate of £25,000 plus a Rover for a fairly senior Now! man represented a substantial step up. For the hand-picked stars, the money could be as much as £10,000 higher. For rank-and-file journalists, few newspapers would match the £15,000-plus paid by Cavenham.

What did Now! achieve? Like most people, it got more right-wing as it got older, offering opinions—Brian Crozier's piece "Pinocchio's Better Points" stands out in the memory of a cast rarely found elsewhere in the British Press. The choice and quality of its photographs were outstanding. But while proclaiming itself a news magazine, it had little aptitude for the outstanding story. Its major scoops—Nixon, the Shah—were monuments to yesterday's men rather than forays into current affairs.

Which reflected in turn, perhaps, the teething troubles of taking a shopping list round Fleet Street as if it were a cash-and-carry, to staff the venture. Inevitably, those hired did not immediately congeal into a single unit, and incessant lampooning in Private Eye, Goldsmith's long-standing antagonist, induced a particular self-

slow, steady process," he says. "But relations today have improved beyond anything I imagined. When I started all Germans were popularly regarded as mass murderers."

Sulzbach intends to stay on in his adopted city—and in the shape of his memoirs, to contribute a little more yet to the cause he has pursued for 40 years.

Dona ferentis

Though no one could ever imagine that Margaret Thatcher's views might be swayed by the gift, say of a silver coffee pot, the Prime Minister will have to surrender some of the more lavish presents she received on her visit to India and the Arab states.

Like all Government Ministers, she is bound by rules that require any gifts worth more than £50-£60 to be handed over for safe keeping to their departments.

Senior civil servants have taken even greater care to ensure that their political masters are seen to be beyond reproach in this respect since the Poulson affair.

Qatar's Order of Merit, a solid gold chalice awarded to the Prime Minister by Sheikh Khalifa, will thus become a treasured possession of 10 Downing Street, rather than a Thatcher family heirloom. And Mrs. Thatcher seems unlikely to get the chance of wearing King Khalid's pearl necklace once she leaves office.

The jewelled desk set from Abu Dhabi may also be preserved for future Prime Ministers. And recalling the fuss over the late Tony Crosland's innocent acceptance of a coffee pot, Oman's silver utensils will be carefully handled.

Mrs. Thatcher's personal mementos may in the end be restricted to a book on the birds of Oman, the works of Ghandi, and the richly embroidered sari given her by

**FINANCIAL TIMES SURVEY**

Tuesday April 28 1981

**Malaysia**

The aims of Malaysia's latest Five-Year Plan are mainly threefold: a doubling of the security forces, diversification of the economic base into heavy industry and the advancement of the politically sensitive issue of greater control for the Malays. At a time when its abundant natural resources make it one of the richest developing nations, the success of the Plan is crucial if Malaysia is to move higher up the development scale.

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## MALAYSIA II

# Facing up to the challenges brought by prosperity

SOME TIME before he became Malaysia's deputy premier the man who will almost certainly become the country's next Prime Minister wrote a book entitled *The Malay Dilemma*.

It is a cogent, frequently strident account of the handicaps of the Malay in his own country. It is also a didactic work of some force, arguing for positive discrimination in favour of the Malay in his struggle for economic parity and eventual supremacy with Malaysia's other major race—the Chinese.

The book is now banned in Malaysia while much of what its author, Dr. Mahathir Mohamad, argued for has passed into written or unwritten law in this complex, volatile and wealthy former British colony in South-East Asia.

The book was a response to the race riots of 1969 which are still fresh in the mind. Malaysia remains a country dominated by the politics of race. Understandably, perhaps, a work which exposes this raw nerve is fair game for the censor however illustrious its author.

True the book is brutally frank in places. It lays bare the profound insecurities which gnaw at the Malay, and his lingering distrust of a rival Chinese community whose fair and ruthless enterprise are portrayed as venal and predatory.

It is also likely that Dr. Mahathir's views have mellowed. The gravitas of high office has polished his rougher edges and he may regard the work as a slip of the pen best forgotten as he reaches for the pinnacle of power.

Certainly Malaysia has made a remarkable recovery since the bloodletting of May 13, 1969. Then, the pent-up frustrations of economically backward Malays collided with the fears of a Chinese community which saw its privileged economic position steadily eroded by Malay nationalism.

Cushioned by an abundance

palm oil, timber and more recently oil and gas—Malaysia has soared to the top echelon of developing nations. Its people enjoy one of the highest per capita incomes in Asia, a guided democracy of sorts and a degree of political stability uncommon in that part of the world.

The country is brimming with foreign investment and, for all the instability and uncertainty created by the conflict in Indo-China, Malaysia manages to convey an air of effortless tranquillity.

Arriving at Kuala Lumpur from Bangkok or Singapore is like moving from a commuter station at rush hour to a country health farm. Under such seemingly auspicious circumstances talk of race is regarded as churlish, even seditious.

And yet race is everywhere. It intrudes into virtually every aspect of daily life. It is the bulwark of the Government's economic policy which seeks to force the pace of advancement of the Malays.

It is all over the streets where the explosion of Chinese shop fronts signals the battle for economic supremacy. It underlies many decisions taken by the multinationals who have to conform with a schedule for the transfer of 30 per cent of the country's corporate sector to the Malays by 1990 and get their Malay employment quotas up. It dominates births, marriage, friendships, political alliances, and commercial life.

It would be quite wrong to give the impression that Malaysia is a country seething with racial ferment; equally it would be a mistake to view the country's problems merely through the perspective of race. In the long-term the necessity of reconciling the needs of the haves and have-nots may pose even greater challenges.

But the immediate problem facing the next generation of Malaysian leaders—the problem posed by *The Malay Dilemma*—is the need to

reconcile the rising aspirations of a traditionally backward Malay population which wants a bigger and bigger share of the cake with the anxieties of a powerful Chinese community which could—if it wished—trigger a flight of capital from the Malaysian economy virtually overnight with disastrous consequences.

The parallel challenge is to see to it that the accumulating wealth of the Malays, held in trust by the Government, trickles down to the vast majority of the population which is rural and will have to be spoon-fed for years before it can compete on anything like an equal footing with the other races.

Datuk Hussein Onn, the

been gaining ground, particu-

political and economic objectives, is an important factor in this process.

The plan has three main pillars. The first is a rapid acceleration of the Bumiputra take-over of the economy. A Bumiputra is a native Malay or son of the soil and, as he sees it, the only true custodian of Malaysia. Despite the fact that there seems no prospect of achieving existing targets either for the take-over of 30 per cent of the corporate sector or for the filling of the employment quotas for Malays, demands for an even faster take-over by the Bumiputras are growing at the grass-roots.

The second is diversification

of the economy from its traditional primary base to manufacturing and heavy industry to guard against the fluctuations of world economic demand.

The third pillar of the plan

is a massive boost in defence spending. This includes a doubling or possibly tripling of current expenditure, a doubling of

the armed forces and the building of several major new bases around the country.

The increase in defence spending is not easily explained. Arguments that an army of 160,000 as opposed to one of 80,000 would be better equipped to deal with either a Vietnamese or Chinese invasion are unconvincing since, as one observer put it, if either wanted "to roll Malaysia off the map" it could do so within three days.

It is always possible that a major clash between China and Vietnam over Kampuchea could spread into Thailand and then spill over into Malaysia, in which case a reinforced and better equipped army would certainly help.

But Malaysia is also doubling its police, a paramilitary force with considerable political clout. At the same time

draconian new laws have been introduced to tighten further the Government's already vice-like grip over dissent in the country.

The latest legislation gives

the Government sweeping new powers to ban political organisations and the country's constitutional monarch to declare a state of emergency almost at will and make new laws without being subject to challenge in the courts.

The Government hardly needs them. It is well entrenched, the communist threat of the 1960s has faded to virtual insignificance and the prospect of racial strife is minimal.

The last 10 years have been good to Malaysia. A combination of luck and good judgment have seen it through. The next 10 may be equally good but it is hard to escape the feeling that Malaysia's leaders are troubled by the vision of an uncertain, possibly turbulent future and that for reasons which are not easily pinned down but which stem from a vague sense of insecurity, they are battening down the hatches.

Alain Cass

*The immediate problem facing the next generation of Malaysian leaders . . . is the need to reconcile the rising aspirations of a traditionally backward Malay population which wants a bigger and bigger share of the cake, with the anxieties of a powerful Chinese community . . .*

present Prime Minister who is rumoured to want to step down within a year because of ill-health. Dr. Mahathir and the small cabal of top politicians who run the country are not unaware of the problems.

There is no Khomeini waiting in the wings. The immediate risk of the mosque acting as a focus of discontent is slight. But, in the long run, the danger is there, as many officials readily concede.

The next few years will prove crucial in determining whether Malaysia can successfully take the next step up the development ladder.

But there is a gulf between their own perception as a privileged class which has

larly among the young who find the corruption of some officials, the opulent life-style of the country's aristocracy and the fringe benefits of economic growth distasteful.

In the ten years since the riots of May 1969 they have maintained stability through a combination of sound economic management and annual growth rates of around 8 per cent. Moderate leadership has managed to keep hardliners in check.

The fourth Five Year Plan, a statement of the Government's



Women workers producing semi-conductors in one of over 160 Malaysian electronics factories. The electronics industry in Malaysia has grown rapidly over the past 10 years to a position where it is now the world's largest offshore base for the manufacture of semi-conductors for U.S. companies, such as Motorola and National Semiconductor.

## BASIC STATISTICS

|                    |                                  |
|--------------------|----------------------------------|
| Area               | 330,000 sq km                    |
| Population         | 14.2m                            |
| Malays             | 53%                              |
| Chinese            | 45%                              |
| Indians and others | 12%                              |
| GDP:               | Ringgit 44.345m<br>(US\$20.264m) |
| Per capita:        | Ringgit 3,534<br>(US\$1,524)     |

## TRADE (1980)

|   |             |
|---|-------------|
| Exports   | US\$11,607m |
| Imports   | US\$7,585m  |
| Exports to UK (1980)  | £187.05m    |
| Imports from UK (1980)  | £223.52m    |
| Currency: £ = Ringgit<br>(Malaysian Dollar M\$) 5.0075              |             |
| Foreign Exchange Reserves:<br>US\$4.227m (Nov. 1980)                |             |
| Member of the Association of<br>South East Asian Nations<br>(ASEAN) |             |

## Shift in emphasis uses energy to attract heavy industry

MALAYSIA'S ECONOMIC history is writ large across its landscape; as you fly across it millions upon millions of trees trace its contours from one end of the country to the other. Rubber trees, palm trees and tropical hardwood are lush reminders that Malaysia is a creation of colonial economic convenience.

Malaysia remains the world's dominant force in rubber and palm oil and is a major exporter of hardwood. Along with tin, these primary commodities provide two thirds of the population with their livelihood and the exchequer with half its export revenue.

In some ways it is a comfortable position to be in. With enormous reserves to draw on the Malaysian plantation is likely to remain the backbone of the economy. But it is also a position which is exposed to the chill winds of world economic recession. Corporate revenues and individual living standards have been hit. Weaker demand in the traditional markets for Malaysia's commodities and a growing sense of urgency over the need to improve living standards at a time of rapidly rising expectations within the country have provided the impetus for an important change in direction.

If the high growth rates of the past decade—averaging around 8 per cent a year—are to be maintained then the excessive reliance on the country's resource base needs to be diminished. Political stability and economic good health are intimately related in Malaysia.

Rapid economic expansion is a vital shield against external as well as internal instability which the country cannot afford to drop.

The key to the desired shift in economic emphasis over the next decade is the recent discovery of Malaysia's most precious resource: oil and gas. Crude oil has already outstripped rubber as Malaysia's single biggest export. The drop in revenue from traditional earners has forced an unwelcome reassessment of Malaysia's policy of oil depletion.

Production will be increased from the present level of 280,000 barrels a day to over 360,000 by 1985.

Although the revenue from oil has made a major difference to the country's exports the aim is not to sell it abroad but to use it, along with the country's vast reserves of natural gas (estimated at between 30-35 trillion cu ft) to attract a petrochemical industry and, in its wake, ancillary heavy industries. The lure of cheap energy and a benign investment climate, the planners hope, will be sufficient bait.

Under the Fourth Five-Year Plan, huge sums are set aside for the development of manufacturing and heavy industry. Senior officials have been concerned for some time that Malaysia has only been able to attract so far what one minister described as "footloose industries out for a quick buck." These, they fear, could vanish overnight.

The need for change is all the more pressing since the agricultural sector is suffering from serious under-employment and is having to rely on at least 90,000—possibly many more—illegal immigrants who could eventually pose a serious problem.

The diversification of the economy is being undertaken in tandem with a boost to the policy of acquiring 30 per cent of the corporate sector for the Malays under the New Economic Policy. The twin effects of this strategy, that Malaysia cannot afford not to diversify, They point to the fact that Malaysia still processes less than 3 per cent of its rubber; it processes even less of its timber. Building a manufacturing base will, they insist, increase added value, create jobs, protect the economy against the fluctuation of world commodity prices and use energy productively.

The country has one of the lowest debt service ratios in the world—around 4 per cent. "Look at Taiwan and Korea," said one senior official. "they've assumed an increase of 8 per cent per annum in real terms.

Critics of the Plaza argue that this is unrealistic. Foreign

investment is still flowing in and the Chinese community remains enormously wealthy and eager to expand. However the New Economic Policy makes it virtually impossible for non-Malays to expand or start up new ventures without giving a substantial portion of it to the Malays.

Demands for even greater control by Malays are bound to grow. The trickle of private (largely Chinese) capital flowing under the New Economic Policy: their control of the corporate sector has trebled, the number of Bumiputras at university has increased by nearly 500 per cent, their earnings have risen faster than any other racial group and their unemployment rate has fallen.

High growth rates and strong demand for Malaysia's commodities have cut the numbers living below the poverty line from 50 per cent in 1970 to less than 30 per cent last year. But poverty remains a real problem particularly for the Malays, giving the new policy a strong political impetus.

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Critics of the Plaza argue that this is unrealistic. Foreign

## GDP BY SECTOR OF ORIGIN, 1980-85

| Sector  | 1980 GDP (£m) | Share of GDP (%) | 1985 GDP (£m) |                  |
|---|---------------|------------------|---------------|------------------|
|   |               |                  | 1980          | Share of GDP (%) |
| Agriculture, forestry and fishing                     | 5,809         | 22.3             | 6,729         | 15.8             |
| Mining and quarrying                                  | 1,214         | 4.6              | 1,607         | 4.3              |
| Manufacturing   | 5,374         | 20.5             | 9,049         | 23.9             |
| Construction  | 1,186         | 4.5              | 1,824         | 4.8              |
| Electricity, gas and water                            | 582           | 2.3              | 953           | 2.5              |
| Transport, storage and communications                 | 1,696         | 6.5              | 2,492         | 6.6              |
| Wholesale and retail trade, hotels and restaurants    | 3,395         | 12.5             | 4,841         | 12.8             |
| Finance, insurance, real estate and business services | 2,155         | 8.2              | 3,079         | 8.1              |
| Government services                                   | 3,398         | 13.0             | 5,228         | 13.8             |
| Other services  | 657           | 2.5              | 948           | 2.5              |
| Less: imputed bank service charge                     |               |                  |               | 7.6              |
| Plus: import duties                                   |               |                  | 1,002         |                  |
| Equals: Gross Domestic product at purchasers' value   |               |                  | 26,188        | 7.6              |
|   |               |                  | 37,824        |                  |

Sources: Fourth Malaysia Plan.

## FINANCIAL HIGHLIGHTS 1980

(Consolidated Results)\*

|  | 1980<br>In Million<br>M\$ <sup>1</sup> | 1979<br>In Million<br>M\$ <sup>1</sup> | %<br>Change |
|--|--|--|-------------|
|--|--|--|-------------|

## MALAYSIA III

Job interview

# Prime Minister's resignation would mark the end of an era

MALAY POLITICIANS in Malaysia are beginning to get ready for July's party elections which are likely to decide who will be the country's Prime Ministers for the next 20 or even 30 years. Lobbying and electioneering are in full swing to make sure that the votes will be safely harvested come the meeting of the ruling United Malays National Organisation (UMNO).

To the outsider looking in on the apparently unshakable dominance of the Malays the fuss may not seem warranted. After all UMNO elects its office bearers, including the key posts of President, Deputy President and three Vice-Presidents, every three years as a matter of routine while its control over the political structure of the country is vice-like. What makes this year's gathering more important is the expectation that the era of Prime Minister Datuk Hussein Onn will end imminently. Though he is not yet 60, Datuk Hussein's health has been regarded as fragile ever since he took over as Prime Minister. When he went to London earlier this year for a heart bypass operation all the cabinet gathered on the tarmac to see him off and tears were shed as if it might be the last farewell.

Datuk Hussein has made a good recovery, but as one family friend put it: "he sees himself as pressed by his wife and by Allah that he has done enough, so the main question in his mind is when can he step down and best ensure a smooth changeover?"

The Prime Minister is a slow and painstaking worker and is probably still weighing the decision in his mind. A few colleagues think that he may decide that the most honourable course is to resign before the UMNO assembly to let the delegates have a free choice. However a majority of pundits believe that Datuk Hussein will see the assembly safely through to strengthen the position of his Deputy, Dr. Mahathir Mohamad, and will then resign in favour of Dr. Mahathir who automatically moves up to the top job leaving the new Prime Minister plenty of time to prepare for the general election in two years' time. Not everyone agrees that this would be the best course. Some respected political figures think that Datuk Hussein should not hand over until after he has won the next general election.

The virtual inevitability of Dr. Mahathir being the next Prime Minister does not detract from the momentous nature of the change. The wind of power is being passed on to a new generation with different ideas: in a delicately balanced multi-racial society like Malaysia this offers opportunities and dangers.

Hussein Onn is the last leader of the generation which saw Malaysia safely to independence from Britain. He is specially revered by all races because his father, Oon Bin Jaafar, a man of almost-equal political standing with Tengku Abdul Rahman, Malaysia's first Prime Minister, was pre-

pared to break with the tradition of race politics and tried to set up a multi-racial party. The attempt failed and Datuk Onn died in the political wilderness.

Datuk Hussein Onn is possibly the shiest and most private political leader in the world. He hardly ever gives press interviews; he is not swayed by the backslapping of colleagues or the applause of the crowd or the rhetoric of his own speeches as are many modern politicians. Other ministers say that he agonises over decisions: at one stage he was working so slowly that officials ran out of the red balls in which state papers were carried to his room.

Dr. Mahathir is a more obviously modern leader, alive

## POLITICS

KEVIN RAFFERTY

to the international aspirations of a developing country, responsive to demands for harnessing the riches of the country for the benefit of the majority of the people. He is also feared because he has shown himself to be an emotional man, quickly carried away by the moment.

The most infamous occasion happened when boatloads of refugees from Vietnam were piling up on Malaysia's beaches. He declared that they should be discouraged by "shouting them away". Reporters who heard him thought that he had said "shooting".

More worrying perhaps is the reputation that Dr. Mahathir has as a Malay hard-liner. His book, *The Malay Dilemma*, in which he argues the case for enforced economic and social discrimination in favour of Malays, is still banned in his own country. Tunku Abdul Rahman refused to allow it in because of its highly charged analysis of the problems facing the Malays who are the largest group among the population of 13m.

Though the reliability of the statistics has been questioned, Malays and other ethnic groups form about 53 per cent, the Chinese 35 per cent and Indians about 10 per cent. Malays on their own would not quite constitute half of the population.

Supporters of the Deputy Prime Minister say with justice that he has grown into the job. He is still prone to react more quickly than he thinks and to come out with an explosive comment, but Dr. Mahathir appears to have mellowed. His experiences as Minister for Trade and Industry have tempered his views to an appreciation of Malaysia's need for foreign investment and expertise and for continuing to encourage the Chinese business community.

Some close friends say that Dr. Mahathir may be better able to bring the races together even than Datuk Hussein. The Prime Minister still carries the scars of the failure of his father's attempts to found a multi-racial party and this has made him cautious in all

(Tengku means Prince), but he has risen meteorically to the top through modern business and banking, winning for himself a reputation as a whizkid and the title of "Father of Bumiputra economy."

A question of equal importance is who will succeed Dr. Mahathir as Deputy Prime Minister and later as Prime Minister? That too may well be settled at the July UMNO assembly. Technically he can choose who ever he wants as his deputy. But by tradition he has chosen from one of the three Vice-Presidents.

There are two leading candidates and several ambitious contenders. The leaders are Tengku Razaleigh Hamzah, the Finance Minister, and Datuk Musa Hitam, the Minister of Education. Both men are in their early forties. In spite of superficial bonhomie—they can often be seen chatting side by side on the parliamentary benches—there is bitter rivalry between them.

The struggle is the more fascinating because of the contrasts between the men and their methods. Tengku Razaleigh comes from the Royal Household of Kelantan State

then finally a cabinet minister. For a while he was a university teacher and for a time he had a spell in virtual exile while he did a Masters degree from Sussex University.

The Portfolio which Datuk Musa holds has been the traditional stepping stone to the premiership because of the central political importance of education. It was a job held by Dr. Mahathir, Datuk Hussein and Tun Razak before him and important because school teachers and headmasters have been the pillars of UMNO.

Today, however, the influence of the sober, hard-working teachers and heads in UMNO is also under threat from the new men and the new money, the bankers and businessmen who are growing up with the economy. The amount of new money around and the fact that Tengku Razaleigh has made the Finance Ministry a more political post—it was a job previously done by the Chinese leader Tun Tan Siew Sin—has added to the jealousies and to claims of the evil influence of money.

The third UMNO vice-presidential seat is held by Ghaffar Baba who gave up the job of Agriculture Minister to become part secretary general. He has strong support in UMNO but has never been waning since his failure to gain a majority of Dunlop shares through Goodyear Holdings. Another powerful minister, Tan Sri Ghazali Shafee, the Home Minister, is also hoping that in July UMNO will recognise his experience and talents with its votes.

The United Malaysia National Organisation (UMNO) building in Penang.

## System modelled on Westminster

The Malaysian political system is modelled on Westminster's parliamentary system.

The Malaysian King is a constitutional monarch, and he is elected once every five years by the country's nine sultans. The Malaysian Parliament comprises two houses: the 151-member Lower House, the Dewan Rakyat, and the 68-member Senate, the Dewan Negara. Members of the Dewan Rakyat are elected at a general election which must be held every five years, while those in the Senate are appointed by the King to represent the states and various interest groups.

The Government is drawn from a broad multi-racial coalition called the National Front—a coalition of 31 parties, dominated by the United Malays National Organisation (UMNO). The Front controls 136 out of the 151 seats in the Lower House, giving it the required two-thirds majority to make any constitutional amendment. The Front used this power recently to push through an amendment giving it unlimited powers to declare a state of emergency whenever it feels the situation warrants it.

The Front parties are UMNO, the Malaysian Chinese Association (MCA), the Malaysian Indian Congress (MIC); these three representing the three major races in West Malaysia. Gerakan, Berjasa and the People's Progressive Party are the smaller West Malaysian parties. The East Malaysian partners are led by Party Bumiputra in Sarawak, and Berjaya in Sabah, and includes the Sarawak National Party, the Sarawak United People's Party, and the United Sabah National Organ-

Prime Minister Datuk Hussein Onn

sation. Most of the Front parties are communally based and, apart from seeking the best deal for the races they represent, have no particular ideology.

UMNO has 89 seats in Parliament, and controls all the important portfolios. The MCA has 18 parliamentary seats and four cabinet posts; the other parties have one or two ministers each, while those without cabinet representation are given Senate posts.

The opposition parties are the Chinese-based Democratic Action Party (13 parliament seats) and the Party Islam (five). The Left-wing Malay party, Rakyat, has no parliamentary representation, while the Malaysian Communist Party is banned and has been fighting with the authorities since 1948.

Wong Sulong



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## MALAYSIA IV

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THE FOURTH Five-year Malaysia Plan is the latest Malaysia has launched. The first began in 1966, three years after the East Malaysian States of Sabah and Sarawak joined the mainland Federation.

Unlike such economic development plans in many other developing countries which are inclined to be grandiose paper dreams, the Malaysian Plans are, by and large, realistic. Although parts of this one may appear optimistic or to gloss over certain sensitive issues, Government leaders and the influential bureaucracy follow the main objectives of the plan.

Defence:

This will take up nearly a quarter of the Ringgit 42bn allocated for public development expenditure under the Plan. The nation's armed forces, including its para-military police, are to be doubled to over 250,000 by 1983. New weapons will include U.S.-made Skyhawk fighters, attack helicopters, long-range reconnaissance planes, fast missile patrol boats and tanks. A Ringgit 1bn naval headquarters is to be built at Lumut on the Malacca Straits, while a Ringgit 2bn major air base will be constructed at Gong Kedah in Kelantan, facing Vietnam. Smaller bases are also to be built around the country.

Heavy Industry and Petrochemicals:

The foundations of a heavy industry and petrochemical sector are to be laid during the Plan period. The nation's considerable reserves of oil and natural gas, and relatively cheap energy prices, are to be used to attract such industries, which would be built on a partnership of foreign technology and Government funds. Petronas, the national oil corporation, would undertake the oil projects, while a Gov-

ernment heavy industry corporation would participate in the non-oil ventures such as steel mills, sponge iron plants, an aluminium reduction plant and cement factories. Apart from the current U.S.\$1.2bn LNG project at Bintulu, Petronas would undertake to build a urea factory and two oil refineries under the plan.

The Private Sector: The plan assigns private sector investment as the main catalyst for national growth. Private investment is projected at Ringgit

### FOURTH MALAYSIA PLAN

WONG SULONG

### 72bn (U.S.\$32bn), which implies an annual real growth of 11 per cent. Part of this investment will be Government funds, channelled by its agencies in private sector activities.

Foreign private investment is estimated at Ringgit 9.4bn compared with 6.8bn under the Third Plan. Most of this foreign capital would go towards oil-related projects, heavy industries, and manufacturing. Domestic Malaysian private investments (mainly from the Chinese community) is expected to go largely into construction and small-scale manufacturing.

Economic Diversification:

Since independence in 1957 Malaysia has moved from a two-commodity (rubber and tin) economy to one more broadly based. This diversification will continue under the Plan, with the economy moving away from the traditional agricultural base.

Agriculture, which accounted for 31 per cent of Gross Domestic Product in 1970, had fallen to 22 per cent by 1980, and is expected to decline further to 17.8 per cent by 1985.

The most rapidly expanding sector has been manufacturing.

It accounted for only 13 per

cent of Gross Domestic Product (GDP) in 1970, but grew to 20.5 per cent by 1980, and is projected to expand to 24 per cent by 1985. By then, it would be the biggest element in GDP.

Racial Employment: One of the main aims of "restructuring of society" is to eradicate the identification of race with occupation. Historically the Malays have been small farmers, fishermen and civil servants, the Chinese the businessmen and petty traders, while the Indians are estate labourers and road builders.

This job-type casting, the authorities feel, is a barrier to integration and a cause of racial distrust.

Government policy on private sector employment is that it should reflect what it calls "the racial composition of the country." However, the civil service and the armed forces are overwhelmingly Malay.

The Plan envisages creation of 360,000 new jobs so that the current unemployment rate would fall from 5.3 to 4.9 per cent. A third of the new jobs is expected to come from manufacturing, with only 8 per cent from the agricultural sector.

Bumiputra Advancement: A sum of Ringgit 4.5bn (U.S.\$2.2bn) is allocated specifically for this, with a third going to the National Equity Corporation, the main vehicle in acquiring and redistributing corporate wealth to the Malays.

At the same time large sums are to be given to agencies responsible for educational and economic advancement of the Malays, such as MARA (Council of Trust for Indigenous People), the Urban Development Authority, Rubber Smallholders' Authority, Federal Land Agencies and State Economic Agencies.

State Funds and Regional Development:

The less developed States such as Kedah, Perlis, Kelantan and Trengganu, where the Malays predominate, and the East Malaysian State of Sabah and Sarawak are to get a disproportionately larger volume of funds compared with their population.

Interestingly enough, Kelantan, which has 15 per cent less people than Penang, gets Ringgit 2.5bn for development, or 2.3 times more than the latter, State, which is largely Chinese-populated.

In addition the less developed States will get more of the "multi-State" projects. Kelantan will get a Ringgit 20m military air base while Malacca will get a Ringgit 1bn oil refinery.

Large agricultural land schemes are also to be opened up in Kelantan, Trengganu, Johore and Pahang, and most of the settlers on these schemes would be Malays, although the authorities have promised to allow more non-Malays to join in.

Education: Malay is the national language, is less of a political and emotional issue than it used to be. But because of the limited places at the five local universities, and racial quotas favouring the Malays, university admission will remain a contentious issue.

Last year there were some than 20,000 Malaysians taking degree courses overseas, and the numbers are expected to rise dramatically, particularly in the U.S. and Canada, where fees are less prohibitive than those in the UK.

Government policy is to get more Malays to become doctors, accountants, engineers and lawyers, to redress their heavy under-representation in these professional areas.

Housing and Construction:

This is expected to be one of the most dynamic sectors in the next five years. The target is to build over 900,000 homes under the Plan, 57 per cent by the private and the rest by the public sector.

The Plan acknowledges the target is ambitious and building houses within the means of the general population will be increasingly difficult, given the escalation of costs.

A newly established highway authority will undertake major road projects, including the Ringgit 2.3bn new west coast highway, and the \$80m Penang Bridge.

## Roles reversed for oil palm and rubber

MALAYSIA'S EXPORT commodities — rubber, palm oil, timber and tin — are facing a difficult time. Revenue is down considerably partly due to slackening output, but more because of the weak prices arising from the recession among the industrialised nations. The effects are beginning to show. Plantation and tin companies have reported a sharp reduction in earnings, while the spending power of Malaysia's rural population is being curtailed.

Despite the growing importance of oil and gas, the primary commodities remain the pillars of Malaysia's economy. The country is the world's leading exporter of rubber, palm oil, and tin, and a very substantial exporter of tropical hardwoods. Three out of every five Malaysians is dependent for a living

on these four commodities, and they account for over Ringgit 14bn or 50 per cent of the total export revenue for last year.

Over the past two years, Malaysian planters have given serious thought to the future of these four products. The ideas that emerged recently will have a significant effect on the orientation of these commodities over the next decade.

First, there is the longstanding question of the respective roles of rubber and oil palm. During the 1960s and 70s there was a massive shift away from rubber by the plantations. More than 600,000 acres of rubber land were converted to oil palm and government land agencies devoted two thirds of their acreage to palm oil.

Now, however, the thinking is reversed. The official reckoning is that rubber will have a better future than oil palm over the next two decades as the persistent rises in oil prices will inexorably erode the competitiveness of synthetic goods.

Malaysia has been so successful in growing oil palm that the country now accounts for 60 per cent of the world trade in this product. By 1985, exports could reach 3.6m tonnes and finding markets for such massive amounts will present a continuing problem. In addition, Brazil and Indonesia, both competitors endowed with vast chunks of virgin land, are planning enormous oil palm schemes — not to mention other producers such as Thailand, the Philippines and some African countries.

Changing gears is not going to be easy for Malaysia. Under

### COMMODITY EXPORTS 1980-85

|                        | 1980<br>(Estimated) | 1985<br>(Projected) | Average<br>annual growth<br>rate (%)<br>1981-85 |
|------------------------|---------------------|---------------------|---|
| <b>RUBBER</b>          |                     |                     |   |
| Volume ('000 tonnes)   | 1,820               | 1,540               | 0.3   |
| Unit value (cts/kg.)   | 300                 | 400                 | 10.2  |
| Value (\$m.)           | 4,860               | 8,036               | 10.6  |
| <b>TIN</b>             |                     |                     |   |
| Volume ('000 tonnes)   | 70                  | 66                  | -1.2  |
| Unit value (\$/tonne)  | 35,717              | 45,782              | 5.1   |
| Value (\$m.)           | 2,504               | 3,022               | 3.8   |
| <b>SAWLOGS</b>         |                     |                     |   |
| Volume ('000 cu. m.)   | 13,900              | 10,500              | -5.5  |
| Unit value (\$/cu. m.) | 175                 | 295                 | 11.0  |
| Value (\$m.)           | 2,423               | 3,098               | 4.9   |
| <b>SAWN TIMBER</b>     |                     |                     |   |
| Volume ('000 cu. m.)   | 3,200               | 4,100               | 4.4   |
| Unit value (\$/cu. m.) | 270                 | 577                 | 9.3   |
| Value (\$m.)           | 2,221               | 2,367               | 14.2  |
| <b>PALM OIL</b>        |                     |                     |   |
| Volume ('000 tonnes)   | 2,260               | 3,573               | 9.6   |
| Unit value (\$/tonne)  | 1,140               | 1,226               | 3.1   |
| Value (\$m.)           | 2,576               | 4,738               | 13.0  |

Source: Fourth Malaysia Plan.

have been down to the middle range of the International Tin Agreement. The present agreement, already extended by a year, expires in June next year. The decision by the U.S. to sell 30,000 tonnes of tin from its strategic stockpile acts as an "overhang" against any upward movement of price.

In the long term, however, the fate of the international tin agreement is of much greater importance. The Reagan Administration re-think over international commodity pacts, and U.S. tardiness in coming to a compromise with tin producers could well result in the

failure to secure the Sixth International Tin Agreement.

The present agreement, already extended by a year, expires in June next year. The tin agreement, considered to be the "father" of international commodity pacts, has worked successfully for 25 years, and

Malaysia, as the world's biggest tin producer and major supporter of the pact, is lobbying hard to save the agreement — with or without U.S. participation.

Malaysia feels the pact has served both producers and consumers well, and its demise would not be to anybody's advantage.

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# Intent on storming the economy's commanding heights

**MALAYSIA'S** corporate sector is in the throes of a quiet revolution whose outcome is not in any doubt. The only questions are: How long will it take to achieve its aims and what will be the cost?

The revolution's slogan is "More of Malaysia for the Malays" and its standard-bearers are the country's ruling élite — the courteous, self-effacing, native Bumiputras, or "sons of the soil," who are driven by an insatiable ambition to storm the commanding heights of the Malaysian economy. The latter are still largely held either by foreign interests or by the country's enterprising Chinese community, who form nearly 35 per cent of the population.

The aim is for Bumiputras to own at least 30 per cent of the corporate sector by 1990. At present they own just over 12 per cent and much of that is held not by individuals but by special Government agencies which retain the shares in trust for the population.

Foreign companies are also required to take on Bumiputras when new jobs become vacant. The aim is for 30 per cent of all employees to be Bumiputras by 1990, a target which is unlikely to be achieved.

But such is the pressure on companies to implement this policy that, as one chief executive put it: "If I have a vacancy and I'm faced with a choice between a brilliant Chinese and an adequate Malay I'll probably go for the Malay."

Foreign companies accept that Government interference in their affairs—initially through non-executive directors—is inevitable. "The real issue is how serious and detailed will this interference become," commented one British businessman.

The policy is operated through the Bumiputra Investment Foundation, an umbrella organisation which sets overall policy and guidelines for its operating subsidiaries.

The Foundation's principal subsidiary, the National Equity Corporation (NEC), works hand in hand with another key Government agency, the Capital Issues Committee (CIC). The CIC fixes the scale, timing and price of each share purchase, and the NEC selects the most likely targets and negotiates the

Very few companies, foreign or Chinese, are willing victims, so the NEC has inevitably become a predatory creature. "A good yield, sound management and good potential is what we look for initially. We steer clear of lame ducks," said one official.

A price is fixed and the deal goes ahead following central bank approval. Negotiations often take several months. In the case of one major British company it took two years. "They drive a hard bargain," explained one European chief executive "and they've got most of the cards."

The price is usually well below market value, ranging from between 15 and 50 per cent depending on the kind of bar-

for the time being. "Our policy is to watch and wait. When a new company is floated or an existing company wants to expand then we take an active interest," said one official at the NEC.

But even this kid-glove approach is beginning to hurt. Leaders of the Chinese community complain that the policy effectively bars growth unless companies are willing to hand over 30 per cent to the Bumiputras in the process.

A recent example likely to prove a small milestone in inter-communal business relations was the Government's refusal to allow the Malaysian Chinese Association (MCA), through its business arm Multipurpose Holdings, to take control of the United Malaysian Banking Corporation, the country's third biggest bank. The MCA is the biggest Chinese political party, with 17 seats in the Lower House.

The deal was stopped despite the fact that it had been originally approved by senior Ministers and that Pernas, the national corporation which promotes Bumiputra interests, already held a 30 per cent stake.

The other major problem which this policy is almost bound to throw up is an unwieldy and growing State shunting yard for shares in which the goods remain trapped. Most Bumiputras are cautious. An ear finely attuned to the sensitivities of the corporate sector tends to be required to educate them to a point where they can share in this wealth.

Some critics of the policy fear that most of these shares will remain blocked in perpetuity, with more companies coming under effective Government control at Board level and leading to a growing State sector, interference, mismanagement and corruption. The Government is keenly aware of the need to maintain a favourable climate for investment.

But this may not be possible indefinitely. With the takeover already of nearly \$500m of assets from foreign companies operating in Malaysia the case for moving deeper into the heartlands of the Chinese corporate sector is bound to grow.

Those shares which do move are already finding their way into the hands of a privileged few, creating a new capitalist class which could serve as a focus of discontent and political subversion.

Senior officials charged with operating this sensitive policy are the first to acknowledge the dangers. "We can't run away from the fact that we will be faced with management problems. Nor can we run away

from the need to involve the Government in improving the lot of the Malay as fast as possible," said one.

The key to the success of the policy so far is flexibility. It

is already clear that the Government will have the greatest difficulty in achieving its overall targets of 30 per cent by 1990 under the present official guidelines.

To compensate for this the NEC and some other State bodies now often insist on majority control—in some cases 51 per cent or more, partly under political pressure but largely for sound tactical reasons.

This is happening in two main areas. The first is the "soft underbelly" of the non-Bumiputra economy such as trading and services. Woodward Dickerson, the U.S. group, has been told to hand over 51 per cent of its holdings by next June, five years ahead of the tacitly understood schedule. "We don't need these people," said one Minister, "so they are obviously vulnerable."

The other area is new "green field" development where the Federal Land Development Authority has absolute power either to award or withhold

licences to set up shop. On a much smaller scale licences for taxis, petrol stations and the like almost invariably now go to Bumiputras, as do most jobs in public service.

Foreign banks and companies with special know-how are treated with particular respect. As a result many are not only staying on but helping to reverse the outflow of capital after independence and the unrest of the late 1960s. Pickings are still relatively easy and profits unusually healthy against the backdrop of world recession.

So far this softly-softly policy has worked, leaving in its wake some resentment but little damage. But the voices of Malay nationalists are rising. At last year's economic congress of the ruling UMNO Party there were widespread demands for the 30 per cent quota to be immediately upgraded to 51 per cent.

The demands were resisted by the leadership, which is likely to take a moderate line for the foreseeable future. The hope must be that the economic cake will grow sufficiently fast for the Bumiputras to get their share without the need for a major assault on the Chinese sector.

## OWNERSHIP AND CONTROL OF THE CORPORATE SECTOR (Ringgit million)

|                                    | 1980     | %     | 1985     | %     | 1990     | %     | Annual growth rate (%) 1981-90 |
|------------------------------------|----------|-------|----------|-------|----------|-------|--------------------------------|
| <b>MALAYSIAN RESIDENTS</b>         | 13,817.8 | 52.5  | 27,188.8 | 63.0  | 52,193.9 | 70.0  | 14.2                           |
| Bumiputra individuals .....        | 1,128.9  | 4.3   | 1,976.1  | 4.6   | 3,891.4  | 5.2   | 13.2                           |
| Bumiputra trust agencies .....     | 2,144.8  | 8.1   | 7,942.9  | 18.4  | 18,477.4 | 24.8  | 24.0                           |
| Other Malaysian residents .....    | 10,544.1 | 40.1  | 17,262.2 | 40.0  | 29,825.1 | 40.0  | 11.0                           |
| <b>FOREIGN RESIDENTS</b>           | 12,505.2 | 47.5  | 15,968.0 | 37.0  | 22,368.3 | 30.0  | 6.0                            |
| Share in Malaysian companies ..... | 7,128.0  | 27.1  | 9,740.5  | 22.6  | 14,539.7 | 19.5  | 7.4                            |
| Net assets of local branches ..... | 5,377.2  | 20.4  | 6,227.5  | 14.4  | 7,828.1  | 10.5  | 3.8                            |
| Total .....                        | 26,323.0 | 100.0 | 43,156.8 | 100.0 | 74,526.7 | 100.0 | 11.0                           |

Source: Fourth Malaysian plan.

Annual growth rate (%) 1981-90

14.2  
13.2  
24.0  
11.0  
7.4  
3.8  
11.0

## Evidence of revival of confidence

### MALAYSIA'S CHINESE business community, much shaken in the 1970s by the Government's determination to topple it from the commanding heights of the local economy, is showing signs of having recovered its nerve.

Private non-oil investment, generally conceded to be mainly Chinese, grew by 26.5 per cent at current prices (15 per cent in real terms) in 1980. "The Chinese now have complete confidence in this country" noted a pro-government Malaysian businessman whose various companies all have a substantial Bumiputra share. "In our country money grows on trees," says a Chinese banker, and of the Government's New Eco-

nomic Policy (NEP) he said:

"There is plenty for all." However, both men subsequently expressed serious reservations. "Ordinary Chinese have reacted to the NEP with shock and dismay and wonder whether they will continue to have a stake in this country," said the businessman. More dramatically he suggested that "The Chinese community is now in a state of hysteria." The banker said that since 1970 there has been a flight of capital of "thousands of millions of dollars" from Malaysia to other countries by methods not necessarily approved by the Bank Negara. "The NEP is killing free enterprise," he says. "Malaysian Chinese are pre-

pared for breaking up a company (once it achieves a reasonable size) into several smaller businesses, puts the community at a disadvantage against the large foreign concerns—admittedly through a string of Government holding companies.

A Malaysian Chinese economic conference held in Kuala Lumpur to address itself to the community's problems concluded that the traditional Chinese employer who placed a string of relations in key positions, regardless of their competence, could not withstand a challenge by the new breed of business-school educated entrepreneur, Malay or Chinese. Equally the Chinese

CONTINUED ON NEXT PAGE

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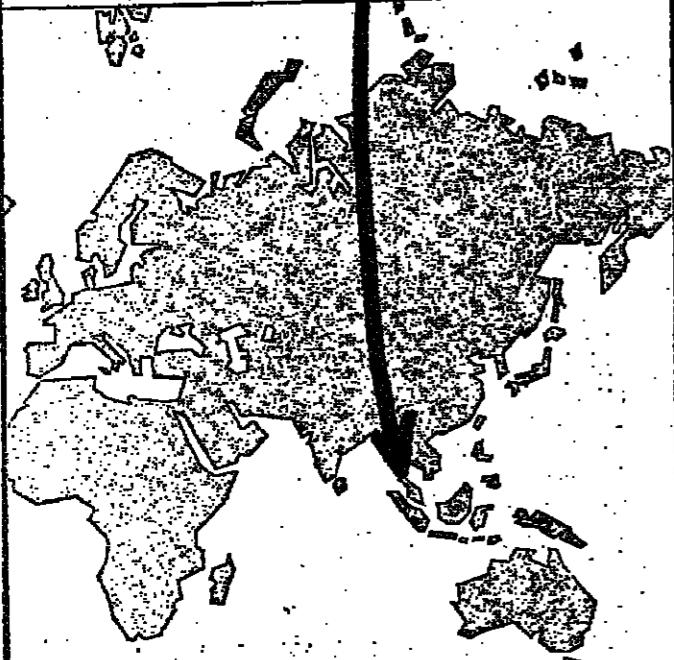
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## MALAYSIA VI Chinese Malaysians: temporary immigrants who came to stay

The Chinese make up 35 per cent of Malaysia's 13.6m population but are officially discriminated against by the Government in order to increase the stake of Bumiputras (Malays and other indigenous people) in the economy.

Chinese tin miners were working in peninsular Malaysia in the 16th century but not until 1850 did the discovery of rich tin deposits in two Malaysian States — Perak and Selangor — draw thousands more,

many of them indentured labourers, some escaping the tyranny of Manchu rulers in China.

They were perceived both by the Malays and by British colonialists as temporary immigrants — the immigration of women was discouraged and little was done to further Chinese education. Chinese "separateness" was therefore inculcated from the start. Alarmed that they were becoming outnumbered, Malay rulers prevailed on the

British to restrict Chinese immigration severely in the 1930s, but the Japanese occupation during World War II and the communist victory in China itself changed the character of the Chinese presence to a permanent one.

Aside from its mining and rubber plantations, the Chinese moved into town and became involved in commerce and the retail trade. The evolution of the Malayan Communist Party (MCP) supported by Chinese in rural

areas created a fifth column within Malaysia after World War Two and led the British to take harsh measures: 600,000 people, mostly Chinese, were forcibly uprooted and relocated in so-called "new villages" surrounded by barbed wire and searchlights. A further 50,000 people were also relocated for security reasons, although half of these were Indian and only 30 per cent Chinese.

When the emergency ended, many people decided to stay

where they were — ironically helping to fuel the growing economic imbalance among the races and creating the (inaccurate) stereotype of the wealthy urban Chinese. About a quarter of Malaysia's current 14m strong Chinese population still live in the new villages and are involved in industry, banking and wholesale and retail distribution. One survey has estimated that of the 36,000 squatter families living in the capital, Kuala Lumpur, the Chinese account for 67 per cent. The incidence

of poverty in the Chinese community is in the region of 25 per cent, in contrast with that in the Malay of 30 per cent.

Not all Chinese are urban dwellers, just under 40 per cent of Malaysian Chinese are Chinese and there are many Chinese vegetable farmers. Chinese businesses are still normally conducted on the basis of extended families (both within and outside Malaysia) and Chinese society divided into clans and associations along linguistic lines.

## Moving towards a closer relationship

IN THE early 1970s the wealthy Singaporean family, which

owned a prosperous pharmaceutical business as well as a bank and a local newspaper, sold the conglomerate (divested of the bank and the newspaper) to Slater Walker Securities of London. The Singaporean authorities were subsequently enraged not merely by the classic style in which Slater Walker stripped the company, Haw Par, of its assets, but by its decision then to sell a controlling stake to the Malaysian Government's investment arm, Pernas. Singapore stepped in to stop the deal and to prosecute Slater Walker executives for breaches of the Republic's company act.

Incidents like this are a reminder of the sensitivities attached to commercial encroachments on both sides of the three-quarter-mile-long causeway which separates Malaysia from Singapore, its tiny, prosperous, Chinese-dominated neighbour to the south. More recently the Singapore Government was said to be extremely unhappy about an attempt by a Malaysian Chinese millionaire, who had recently ceded a stake in his company to Malays to take a controlling interest in a Singapore hotel chain (controlled, as it happens, by another Malaysian-Chinese millionaire). Their objection may relate more to the value of the shares involved in a complicated swapping arrangement rather than to the identity of the individuals involved, but inevitably there was much speculation about a political dimension to the dispute.

On the other side of the causeway, Malay civil servants speak of the need to assume local (Bumiputra) control over Singaporean Chinese assets in

Malaysia.

"A Singaporean millionaire" was said recently by Malaysian newspapers to be behind a syndicate involved in the illegal cultivation of more than 8,000 hectares of land in the southern state of Johore. Operating through a middleman, the Singaporean apparently employed several thousand squatters to plant palm oil, rubber, and vegetables, and was accused

of thereby cheating the state of around \$8100m in lost taxes. Malay fears of Chinese political, as well as economic domination (which some were prepared to concede) led to Singapore's expulsion from the Malaysian Federation in 1965 — a turn of events which caused Singapore's normally unemotional Prime Minister, Lee Kuan Yew, to make an anguished television appearance in which he broke down and wept.

Last May a smiling Datuk Russell Onn arrived at Mr. Lee's official residence at the end of a highly successful official visit to Singapore, to the surprise of waiting journalists, he was accompanied by Mr. Lee himself — an accolade rarely if ever accorded by the Singaporeans to any visiting foreign dignitary. The incident was a clear signal that, at government level at least, there is now sufficient unanimity of view between the two countries to mark an end to the verbal political warfare characteristic of their dealings in the past.

Several factors have brought Malaysia and Singapore closer together. The end of the war in Vietnam and Communist victories throughout Indo-China engendered a realisation that the two countries together with their ASEAN neighbours (Indonesia, the Philippines, and Thailand) had to sink or swim together. Malaysia's booming economy has given it a new confidence in its dealings with Singapore and helped to dispel traditional fears of Chinese predominance in the region (although Lee Kuan Yew has consistently sought to instill a Singaporean, rather than a Chinese, identity for his city state).

Equally Singapore has an enviable economic track record and an increasing feeling of national self-confidence to boost its morale, set as it is in a sea of the vast Malay populations of Malaysia and Indonesia. Malaysia remains Singapore's third biggest trading partner, with a total trade amounting to \$8100m in 1980, 36.5 per cent up on 1979, and both governments have seen how their very different "new" economic policies for the coming decade can complement rather than complement each other.

Singapore is discouraging labour-intensive industries through squeezing them out by higher wages. Such industries may, with official blessing, find it easier to migrate across the causeway. Last year Lee Kuan Yew caused something of a local commotion by suggesting that the vast new Sumitomo Petrochemical complex, costing in the region of \$82bn, could be insufficiently sophisticated for Singapore's needs, and could be relocated in Malaysia. For Malaysia, where unemployment

is a problem, such a development could only be welcome. There are, of course, big coups in the new relationship. Although both internal security organisations co-operate fully, Singapore is worried that Islamic fundamentalism might spread from the fringes of Malaysia's Muslim population to the 14 per cent of Singapore citizens who are both Malay and Moslem.

Singaporean Chinese entrepreneurs are still relatively unaffected by the Vietnamese occupation of Kampuchea, but the threat is there. Local political pressures could force the Government in Kuala Lumpur to get

Rubber trade accounts being figured by the use of an abacus in a Singapore godown. Malaysia is Singapore's third biggest trading partner, its role of complementary economic policies is to both countries' interest.

moderation with Hanoi. Singapore, which together with Thailand takes a tough line on Kampuchea, is dismissive of the so-called soft approach and worried lest Vietnam is able to divide a wedge between ASEAN states.

Above all, racial sensitivities remain close to the surface. In the May 1969 racial riots in Malaysia, Chinese sympathies were strong with Singaporean Chinese — a sensitive issue which Singapore is anxious to avoid. Local newspaper editorials in the Republic concentrate on the benefits of Malaysia's NEP, while emphasising that the policy should spread wealth throughout Malay society and not merely create a small class of Malay millionaires.

Despite official denials from both countries, perspectives over Indo-China and specifically the Vietnamese occupation of Kampuchea, differ. Malaysia leans more towards the Indonesian position of favouring some form of political accom-

## The revival of confidence

CONTINUED FROM PREVIOUS PAGE

placing serious obstacles in the way of Chinese advancement. Among the chief complaints are:

- The reservation of business licences for Bumiputras only in a number of industries, for example, timber, printing, petrol service stations, and the denial of licences to Chinese in traditional occupations, such as hawkers.

- Discriminatory employment policies which deny Chinese the right to work in government service and statutory bodies while insisting that Chinese companies employ at least 50 per cent Bumiputras in companies with more than Ringgit 250,000 share capital.

- The granting of land to Bumiputras in urban areas while denying an equal right to the Chinese in rural areas (although a stated aim of the NEP is to encourage the Chinese to work on the land).

- Training and education policies weighted extensively in favour of Bumiputras, thus denying higher education to many Chinese students.

- Inconsistency on the part of Government officials towards Chinese businessmen: "The fact that the overwhelming majority of officers in the Ministry of Trade and Industry are Bumiputras, does not in the least help to alleviate the fears of the Chinese entrepreneur."

However, the Government points out that many Chinese have clearly adapted quite successfully to the NEP and a new breed of businessman schooled in modern management techniques and indifferent to family connections is now a perceptible influence on the Malaysian business scene.

Large companies formerly owned by British interests have been taken over by Chinese-Bumiputra co-ventures to apparently mutual satisfaction. "It's essentially a passive stroke," said a western-educated Chinese businessman of the Bumiputra investment in the string of companies he dominates. "It really doesn't make any difference to the real control of policy-making or the way I do business."

Other observers note that the number of Chinese millionaires does not seem to be diminishing and that many arguments still put forward by the Chinese against the harsher aspects of the NEP are largely a pavlovian response while their agile minds figure out more ways of circumventing the system. This view tends to ignore the very real sense of grievance felt by small businessmen, middle management and students and the fact that the identification of race with economic function sweeps Chinese poverty under the carpet.

Opposition politician Lim Kit Seng, in his book *Time Bombs* in Malaysia, points out that the

poor of Malaysia are to be found both in the traditional urban sector where non-Malays outnumber the Malays by nearly three to one, as well as in the rural sector where the position is reversed.

The traditional urban sector covers artisans, petty traders, hawkers, stallholders, household servants, trishaw-riders and other persons pursuing a multitude of activities requiring little or no initial skill or training or who happen to be Chinese. The average income of both the traditional urban and rural sectors is low. In some ways the urban poor are much worse off than the rural poor because, unlike the latter, the urban poor own no land which they can fall back upon and which can at least be cultivated to enable them to obtain the necessities of life." Lim argues that in fact, if not in intention, Malay poverty is receiving infinitely greater attention from the Government because it predominates in rural areas while Chinese poverty is neglected.

It can also be argued that

wealthier members of the Chinese community have tended to ignore the plight of their poorer brethren, partly because Chinese co-operation across family or clan lines is still unusual and because Chinese individualism does not lend itself easily to community concern.

Optimists argue that while the economic cake is constantly being enlarged the money grows on trees theory-economic dissatisfaction on the part of the Chinese community will be contained. But what unites the entire non-Malay population and most objective observers is that education is now a sufficiently combustible issue to warrant major concern.

The Government's insistence on the use of the national language, Bahasa Malaysia, as a medium of instruction throughout the education system will lead many fear to cultural isolation. Even Government supporters warn that: "We are training a generation of misfits speaking only Bahasa when the language of commerce is English."

Moreover, the intake of students at higher levels is deliberately weighted in favour of Malays, reducing the number of successful Chinese applicants to a trickle. The Government argues that the Chinese are wealthy enough to send their children abroad for further education — a diminishing prospect, however, as fees in countries like Britain rocket beyond the reach of all but the richest. For the majority of Chinese, this discrimination against their children in their own country causes distress and anger. Even the Malaysian Chinese Association (MCA), a Government coalition member, concedes that education is an explosive issue in local politics.

Although there may be some room for manoeuvre in this direction, the Government will not be permitted by its more extreme supporters to move too far towards concessions in educational or economic fields. No one in Malaysia can forget the May 1969 riots caused by Malay dissatisfaction over what they perceived to be an unfair Chinese dominance of economic affairs.

Few Malaysians predict an imminent revival of violent communal tensions, but some express concern that below the level of wealthy people who congregate themselves on inter-ethnic ties at receptions in Kuala Lumpur hotels, there is a mass of people directly affected by the NEP whose tolerance is not guaranteed.

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## MALAYSIA VII

## Communication is the key

ONE OF the most encouraging sights of any Malaysian town or village is to watch the children going happily to school at the crack of dawn hand in hand in their neat uniforms—the same all over the country: in navy, blue and white, for the seniors; and turquoise and white for the seniors. Increasingly, Malay, Chinese, Indian, and tribal children will walk or cycle side by side, chatting away in Bahasa Malaysia (the Malay language) as if unconscious of racial distinctions.

Education is probably the key to economic development and progression—and on that score, Malaysia is winning. "No one gives up school because of parental pressures to go out to work or to earn money," said Datuk Abdul Rahman Arshad, the deputy director of the Education Ministry. "Education is not compulsory, but we do not have to make it compulsory. Parents are clamouring for the best opportunities, and if a son or daughter wins a place in one of the residential schools or goes to university, he or she will be the pride of the whole village."

Though the young children may not make distinctions as

to race, as they grow older they become more aware of it. Education is one of the most touchy subjects in Malaysia, with the Chinese claiming that they are discriminated against and that it is harder for Chinese with straight "A" results in school exams to enter a Malaysian university than it is for a Malay with bare passes.

Malaysian ministers will admit that there is discrimination, but defend it by saying that there has to be if rural Malays are to be given the chance to overcome the handicaps of their environment. They add that it is unlikely that the disadvantages can be overcome in a single generation, but they point to the remarkable progress both in the numbers and in the quality of the new pupils.

Datuk Musa Hitam, the Minister of Education, commented: "Education in Malaysia was elitist until 10 or 15 years ago, as the best opportunities were available in the towns and largely confined to the urban population. Now it is popular and democratic in the sense that it reaches the remotest areas and provides

opportunities to all, irrespective of their social standing or whether they are rural or urban, rich or poor." But the Minister adds that that very

harvest, not to the finer points of education.

One way of redressing the balance was to conduct all lessons in Bahasa Malaysia rather than in English which was the language used for instruction in many of the better schools. Along with this went an insistence on a pass in Bahasa Melayu as minimum qualification for winning a school certificate, irrespective of results in other subjects. In the mid-1970s this caused a furor among the Chinese who saw their children deliberately handicapped by promotion of

Bahasa but the Chinese children soon picked it up and language proved no barrier to their progress; rather, it has helped communication among the different races, at least at school.

More controversial was the decision to favour Bumiputras in the award of university places rather than on the basis of merit as expressed by examination results. Two years ago, the outcry from the Chinese that their children were discriminated against was intense and led to a clamour for a new Chinese university to be called "Merdeka"—independence.

Datuk Musa staunchly resisted the plea for an independent university and the clamour has died down. Education officials say that there is no longer the great discrepancy between the bright Chinese students who get into university and the Malays who only scrape in. They stress that standards are improving the whole time. The next step will be to improve the ratio of non-Bumiputras going to university from the present 60:40 ratio in favour of the Bumiputras. The plans are to make a 2 per cent adjustment each year.

The Education Ministry has built up an impressive system of facilities to aid rural Bumiputras, including residential

upper secondary schools and sixth form colleges. Even though these mean that children may have to spend their weekdays up to 100 miles away from their homes, competition for places is fierce. Schooling up to the end of the lower secondary level, or the age of 14-15 is virtually universal, and between 65 and 70 per cent of Malaysian schoolchildren go to the upper secondary level, according to Datuk Abdul Rahman. Schooling is free, but parents have to pay for books—though poorer families get free books—and sports facilities.

In spite of the progress, officials admit that resources are still stretched. "It is not just a question of supplying the physical facilities to the rural areas, but improving the supply of teachers, motivating teachers to go to the rural areas and improving the whole environment," said Datuk Abdul Rahman.

Special teachers for teaching English were arranged after it was found that standards of English had slumped. "I shall go down in history as the man who brought back English into the system," Datuk Musa joked with friends.

There are still not enough university places, less than 20,000—a smaller number than the 26,000 Malaysians studying abroad—though these figures include nurses and other non-university students. There is not enough time nor enough supervisors to develop proper masters and other higher degree courses at some universities. Britain's decision to charge higher fees to foreign university students was a big blow to Malaysia and many of its overseas students are withdrawing—though in the long run Britain may be the loser as influential Malaysians develop ties with an alma mater in Australia, Canada or the United States.



Lessons are no longer conducted in English but in Bahasa Malaysia (the Malay language), in a bid to promote the education of rural Malays. A pass in Bahasa is the minimum qualification for gaining a school certificate and instruction in English is now given by special teachers

## Oil and gas to be given greater prominence

IN THE 1970s, Malaysian leaders used to talk about their oil and gas reserves as a "bonus". Already endowed with such a wide range of export commodities and an expanding manufacturing sector, oil and gas did not figure prominently in Malaysia's previous development plans. Under the Fourth Plan, oil and gas are to play a crucial role, both as a major source of revenue and as a base to attract petrochemical and heavy industry.

Last year, crude oil overtook rubber as the nation's biggest export, accounting for \$5.2bn (Ringgit 5.2bn) or 25 per cent of total export revenue. The poor showing in commodity earnings in the past year and the vastly increased Government expenditure on defence and civil service salaries have recently put pressure on the Government's finances, resulting in a recent reversal in the oil conservation policy and a request to the foreign companies to produce more oil to raise revenue.

Last June, the Government implemented a national oil depletion policy which created a fall in the country's daily oil production from 290,000 barrels to the current rate of 260,000 barrels. The reversal of this conservation policy could mean that the two oil-producing companies—Shell and Esso—would be producing 15 per cent more, or a daily output of 300,000 barrels, by the end of the year. However, government officials say the abandonment of the conservation policy is only temporary: it would be reinforced once prices of other primary commodities improve—it is hoped by the end of the year.

Oil reserves are not very large—around 1.8bn barrels—and they are often found in small pockets. Should a daily production rate of 300,000 barrels be maintained, the reserves would be exhausted within 16 years and in the reckoning of Petronas, the national oil company, the country would actually become a net oil importer as early as 1987. However, this calculation is based on the presumption that there are no new oil fields to be found, and the prospects for finding more oil are pretty good.

### ENERGY

WONG SULONG

authorities are just beginning to give serious thought to how it should be used. Putting any of the gas aside for export has been rejected. It will be used for petrochemicals and heavy industries. According to Mr. Rastam Hadi, the managing director of Petronas, the petrochemical industry is "last on the priority list"—"It will come eventually, but we have more urgent matters to consider first," he said.

The companies point out the two oil refineries Petronas is planning to build would have a combined capacity of 200,000 barrels daily, while the current national consumption is only 160,000 barrels. In addition, Petronas is planning a chain of petrol distribution stations around the country and will market oil products in competition with the foreign oil companies.

Petronas points out that the downstream activities are too important to be left entirely in the hands of foreign companies, but assured it would take at least 10 years before its own refineries are in full production. "We are being deliberately slow with our downstream activities because we know there are others there," said Mr. Rastam. "We do not want to kill them if they can do their responsibilities we will leave them alone and concentrate elsewhere."

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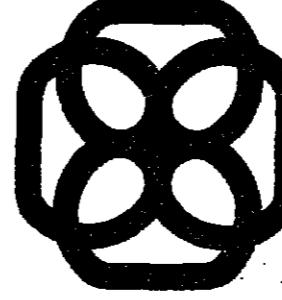
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International  
Trading

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Locked Bag Service 96  
Kota Kinabalu  
SABAH  
Tel: 31911 (3 lines)  
Telex: JEMA MA 80068

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Tingkat 6 Bangunan Ming  
Jalan Bukit Nanas  
Kuala Lumpur 04-01  
MALAYSIA  
Tel: 24521/24503  
Telex: BENINT MA 30643



## BANK BUMIPUTRA MALAYSIA BERHAD

### Condensed Statement of Condition December 31, 1980

|                                    | M\$                  | US\$                 |
|------------------------------------|----------------------|----------------------|
| Cash and Bank.....                 | 3,205,506,000        | 1,442,362,000        |
| Investments.....                   | 696,487,000          | 313,394,000          |
| Loans and Discounts .....          | 3,860,506,000        | 1,737,089,000        |
| Other Assets .....                 | 1,784,600,000        | 794,007,000          |
| <b>Total .....</b>                 | <b>9,527,099,000</b> | <b>4,286,852,000</b> |
| <b>LIABILITIES</b>                 |                      |                      |
| Deposits .....                     | 8,566,043,000        | 3,854,411,000        |
| Other Liabilities .....            | 604,863,000          | 272,167,000          |
| Capital .....                      | 272,000,000          | 122,390,000          |
| Surplus Profits and Reserves ..... | 84,193,000           | 37,884,000           |
| <b>Total .....</b>                 | <b>9,527,099,000</b> | <b>4,286,852,000</b> |

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## MALAYSIA VIII

## Crossing the gulf to the lands of opportunity

Sarawak and Sabah represent Malaysia's new frontier of opportunities. They are sparse in population, with just over a million people each, but rich in land and sea resources.

Sarawak and Sabah are vastly different from the rest of the country. They are physically separated from the rest of Malaysia by several hundred miles of the South China Sea and are located on the north of the island of Borneo—the rest of which belongs to Brunei, a mere sliver of a state in terms of size, and to the Indonesian Kalimantan.

Their histories and populations are different. Unlike most of the rest of the Malaysian states, they do not have a sultan to rule them as for more than a century Sarawak had a white (English) rajah. They did not come into the Federation until 1963, six years after independence.

Malays form only a minority of their populations, which are

largely composed of Ibans, Melanau, Kasazans, Bajaus, Muruts, and other indigenous peoples with urban areas under strong Chinese influence.

Datuk Harris Salleh of Sarawak emphasised Malaysian strength and unity in his recent election campaign, which led to his landslide victory. The new Sarawak Chief Minister, Datuk Taib Mamuh, comes fresh from Kuala Lumpur into the Federal Cabinet.

Sarawak and Sabah are still open territories, with land yet to be cultivated. Sarawak's 48,050 square miles makes it the biggest state in Malaysia. Sabah is 29,388 square miles, or as big as Sarawak.

Both states have oil as a feedstock for industrial development, which is only just getting under way. The state governments have ambitious plans, and Sarawak's Bintulu Development Authority, fed by the

nearby natural gas field, is one of the biggest Asian projects. Both states, however, still lack their own capital, and local management skills even more so.

Oil is a potential area of dispute between the federal and the state government, especially as 95 per cent of revenues are remitted to Petronas, the Malaysian state oil company.

Feeling is high, particularly in Sabah, that the state government should have more than a paltry few millions from oil to put its development programme, especially when the Federal Government gets through Petronas more than Ringgit 1bn from Sabah and rather more than that sum from Sarawak.

Sometimes too, there is a feeling that federal bureaucrats are heavy-handed and inhibit the plans of the state governments. The problem here is that the two states are effectively demanding special status within Malaysia

when every concession they seek will also be claimed by the other 11 states in peninsular Malaysia.

Sarawak and Sabah have some autonomy, including control over lands, forests and their own immigration policy. But even this has led to problems, with some members of the Opposition Democratic Action Party banned from Sabah. In the days of the fiercely Islamic Tun Mustapha, the Roman Catholic Bishop for Sabah was not allowed into his diocese because he came from Sarawak.

With the racial and tribal groupings so closely balanced, there is always the danger, as happened in the past, that the Government may use its own powers to buy off opposition. Communication problems add to the feelings of neglect. Kuala Lumpur would do well to reassess the aspirations of the Borneo states and to ask if they have enough elbow room to satisfy them.

## New wealth meets old ways

A YEAR or so ago Bintulu hardly merited a mention even on a map of Sarawak. It was a sleepy town of about 8,000 people, with a small port and a small airport. Now it is being transformed to become one of the biggest industrial centres in developing Asia, based on offshore oil and gas.

Bintulu will have a liquefied natural gas plant costing Ringgit 3bn; an oil terminal (already in operation); an urea ammonia plant, estimated cost almost Ringgit 800m; a much bigger and deeper port, the cost of improving which will be about Ringgit 500m; possibly an aluminium smelter, costing at least Ringgit 1.4bn. It will have a generally improved infrastructure at the cost of about Ringgit 400m until 1985; an agriculture university, financed out of a 200,000-acre timber concession and all modern conveniences including good housing and a luxury hotel—not forgetting an 18-hole golf course. Bintulu is the modern face of Sarawak, but there is also much uncharted territory. The thick tropical jungle is so difficult to penetrate that only recently was it discovered that Sarawak's interior hides the biggest caves in the world.

The state is certainly not lacking in resources. Oil has for decades been a rich source of income from the old Shell Miri field. Now there is gas as well. One official boasted that every two weeks an LPG carrier leaves Miri for Japan and Osaka would soon go out."

There are plenty of other sources of development. Sarawak's timber reserves are big and not so badly plundered as those in neighbouring Sabah. The state has estimated reserves of 300m tons of good-quality coal, though the equatorial rains mean that it is too wet for immediate use.

The problem is in transforming Sarawak's potential into actual wealth and jobs. After years of trouble with Communist bands in the mid-1970s the Malaysian forces more or less mopped up all but isolated groups. The Government is a coalition of three parties which together hold all, but three of the seats in the state assembly. In the past, the Government was shaky because of the complicated racial composition of the state with its Ibans, other indigenous groups, Malays and Chinese. Ibans and Chinese are about equal in number, with just over 30 per cent each of the population. Malays number about 20 per cent.

For years Datuk Patinggi

Abdul Rahman Yaakub retained power as Chief Minister by balancing the parties against each other, but in 1976 the Sarawak National Party, some of whose leaders had previously been detained, joined an all-embracing coalition. Rahman Yaakub, a muslim from one of the smaller indigenous communities, this month became Sarawak's Governor, handing the Chief Minister's portfolio to his nephew, Datuk Amar Taib Mahmud, who for years had been a federal minister in Kuala Lumpur.

The new Chief Minister should bring to his job the confidence of the Federal Government. One of the problems, as his uncle pointed out last year in an interview to celebrate 10

## SARAWAK

KEVIN RAFFERTY

years in power, is: "There is about 630 kilometres of the South China Sea that separates Sarawak from the nearest point at the tip of the Peninsula. This alone, if we are not careful, can bring about many difficulties and problems. We should know that there are many things which can be applied in Kuala Lumpur, but cannot be applied in Sarawak." But Sarawak is still closer to Kuala Lumpur than to Hong Kong, so the nationalist feelings in Sarawak have been contained.

Perhaps the biggest problem is in laying the foundations for economic development. The Sarawak Government has the reputation of being more cautious than Sabah. If Sabah has a problem that can be solved by importing labour it will be prepared to do so; but the Government in Kuching has been loathe to bring in labour, wages have shot up and some projects delayed.

The Government itself has played a forceful role in trying to promote Bumiputra business

in the biggest Bumiputra business in Sarawak.

One of the biggest difficulties is to persuade the Bumiputras to give up their traditional longhouse family life to work in a modern environment. It may be a battle that is being won, but there is resistance.

A foreign businessman commented that the influence of schooling and education and the lure of modern goods was having an impact, but "very often they prefer to work for a month, then go back to their family longhouse for a month to digest the fruits of their labours. It is easy to be sympathetic to their arguments."

In the car assembly subsidiary is the biggest Bumiputra business in Sarawak.

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## Boom time in the "Wild East"

ALTHOUGH HE failed to achieve the clean sweep he had predicted for his Berjaya party in the state elections in March, Datuk Harris Salleh, Chief Minister of Sabah, did win an unprecedented landslide victory, taking all but four of the 47 seats and attracting more than 60 per cent of the popular vote. Such majorities thumpingly underline his dominance and were unheard of in any previously contested Malaysian election.

If East Malaysia is the great open frontier of new opportunities, Sabah certainly conforms to the image of a boom-time state. Kota Kinabalu, the state capital, is growing rapidly out of its gentle Chinese shop-house environment. Building projects abound, including futuristic designed skyscrapers, as if deliberately signifying that Sabah's development is taking off.

There are also the ugly blemishes of a boom. Sabah's per-capita income is above the Malaysian national average, but about half of all Sabahan households remain poor by national standards. Even in a country that, according to Time magazine, ranks high on international scales, "but it was larceny

on a grand scale, the state has long had the reputation of belonging to the state," says a long-time resident enthusiastic about Datuk Harris.

Tun Mustapha spent most of his time outside Sabah and at the end of 1975 the resource-rich state was almost bankrupt, with only Ringgit 1m in the coffers.

The new Chief Minister has built up the state funds to more than Ringgit 12bn. He stopped the bleeding by imposing a massive 60 per cent royalty on logging operations; confiscating

about 300,000 acres-worth of the licences awarded by the previous government; formulating a new timber policy to encourage local processing and reducing by half by 1982 the annual cut from Sabah's forests.

Accompanying this went a programme of conservation of much of the virgin jungle and re-afforestation of the plundered timber lands with faster-growing species which will ensure continuing income to the state and the Government. In practice,

much damage has been done to the forests and reducing the annual cut is proving harder to implement than planned.

Like a good businessman, Datuk Harris has tried to invest and plan ahead for the days when income from timbers diminishes. His government set up a variety of institutions to oversee new economic development.

It is difficult to keep track of activities that Datuk Harris' energetic programme has spawned. In agriculture, Sabah is getting "cocoa fever," with large numbers of acres being turned over to the crop, rubber, coconut, padi and oil palm plantations are being opened up and land is being cleared to re-settle landless families.

In industry new projects are leaping from the drawing board, especially on the island of Labuan, the birthplace of the Chief Minister.

To help improve the everyday quality of life the Koja stores sell goods at low prices designed to keep overall prices down. Datuk Harris bought a large beef farm in Australia and built an 18,000-ton cattle carrier to ship 500 a time to Borneo for final fattening in

Sabah. Smallholders get Government subsidies to encourage them to produce and improve crops. All Sabahans get occasional handouts of Ringgit 100 or 150 from the Government. The Sabah Foundation, established in Tun Mustapha's day, also awards a large number of scholarships for study both in Malaysia and abroad to promising young students—it also gives schoolchildren free milk, free uniforms and free stationery.

Not everything has gone smoothly. Sabah is a long way from world markets and off the main international shipping lanes. Some industries, including for example a steel and metal furniture factory, are facing hard times because of this.

For all his energy and dedication to forward planning the Chief Minister lacks real friends and is quick to react to criticism. "He sees people not as colleagues or friends, but as pieces in a jigsaw puzzle to be moved around and fitted into place—which is a businessman's approach and not a politician's," commented an impressed foreign investor in Kota Kinabalu.

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to digest the fruits of their

labours. It is easy to be

sympathetic to their argu-

ments."

## How we won our stripes.



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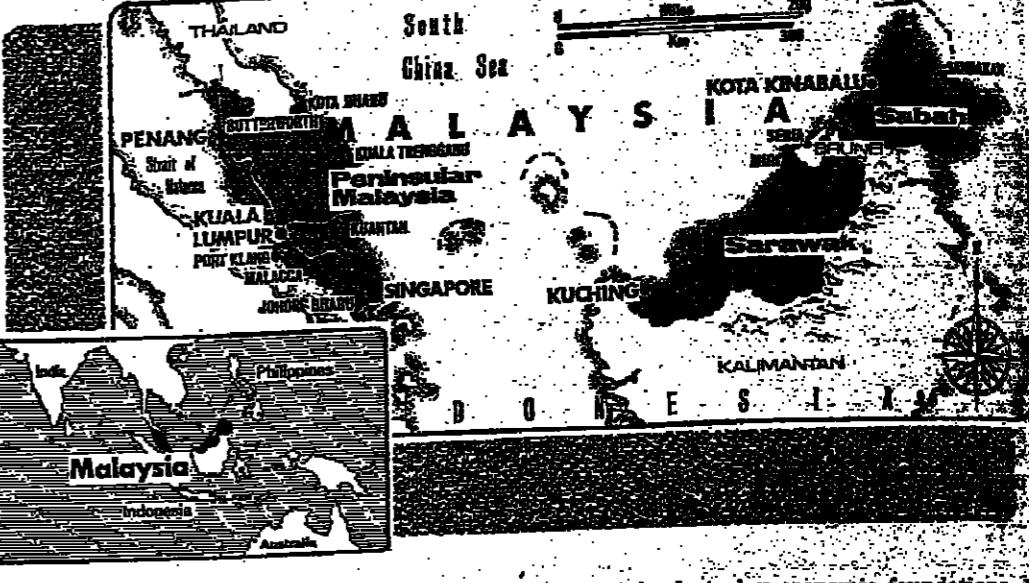
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corporations, to the man in the street. From a bank, into a group that covers all aspects of modern finance including Merchant Banking and Insurance.

The Malayan Banking Group is now an organisation that, by token of its size, can claim to be closer to the financial and economic jungle of Malaysia.

Once a cub with no stripes, now king of the jungle.



Joe in 110

David Fishlock, Science Editor, reports on the new U.S. Administration's ruthless approach

# Reagan chops the big energy projects

SOME OF America's biggest energy battles since President Nixon declared Project Independence in the early 1970s will be fought again in the next year or two. The Reagan Administration, although determined to reverse the "benign neglect" of nuclear energy practised by the previous Government, has abandoned a vast number of large-scale "demonstrations" of other energy projects approved by President Carter. But supporters of these demonstrations will try to reprise many of them.

Senator James McClure, chairman of the influential Senate Energy and Natural Resources Committee, will be in the thick of these battles. "There's a host of technology you could apply to energy provided you don't have to sell it," this engagingly cynical conservative from the Rocky Mountains commented at a lunch in Washington the other day.

Senator McClure supports nuclear energy, but neither exclusively nor uncritically. He backs the fast breeder reactor and specifically the controversial Clinch River demonstration. But he is highly sceptical about the future for nuclear fusion. He supports conservation—energy conserved is the "cheapest"—but not conservation at any price. He speaks admiringly of a farmer of his constituency who is fueling his machinery from sunflower oil harvested from only 6 per cent of his own land. He claims that sunflower oil can fuel diesel engines with no sacrifice of efficiency "though it smells as if you are downwind of a McDonalds."

The energy battle will be fought by politicians with an equally catholic range of enthusiasms, but not necessarily for the same projects; and by politicians more exclusively

## U.S. ENERGY PROGRAMME

|                   | 1980<br>(Carter) | 1981<br>(Carter) | 1982<br>(Reagan) |
|-------------------|------------------|------------------|------------------|
| (Figures in \$m.) |                  |                  |                  |
| Conservation      | 779              | 558              | 195              |
| Fossil            | 858              | 834              | 441              |
| Solar, etc.       | 751              | 597              | 241              |
| Nuclear fusion    | 350              | 283              | 460              |
| Nuclear fission   | 1,198            | 1,166            | 1,247            |
| Environment       | 235              | 227              | 231              |

## THE FATE OF THE PROJECTS:

**ABANDONED**  
Magneto-hydrodynamics (MHD); ocean thermal energy conversion (OTEC); solar energy research institute (SERI); conservation in industry.

**REDUCED**  
Coal liquefaction; coal gasification; coalmining R and D; heat engines/heat recovery; conservation in transport; conservation in buildings.

**INCREASED**  
Magnetic fusion systems; commercial nuclear waste; advanced enrichment technology; conventional reactor systems; plutonium/tritium production; naval reactors.

All Western governments face problems of being overcommitted to major research and development projects, the true financial risk of which is inevitably incalculable. A prime example is the British Government, but in the past two years its science advisers have failed to make any great impact because even among themselves they have found advocates prepared to defend to the death every project picked out for the chop.

The managers of the new U.S. Administration—specifically Mr. David Stockman at the Office of Budget and Management—nicknamed the Abominable No-Man—have taken a more ruthless approach. Their axe has made wholesale excisions in ambitious energy, education, science and space projects. In fact, so swingeing have been the energy cuts that there is even talk of the Department of Energy reverting to the role of the old

fuels (including synfuels) has been cut in half.

One solar project which has been eliminated is the ocean energy system, designed to suck heat from the sea but requiring gargantuan structures to do it.

Also wiped out is all funding for a new national laboratory, the Solar Energy Research Institute. Overall, however, the new Administration can argue that it is merely accelerating a trend to reduce a colossal over-commitment to solar energy already begun in Mr. Jimmy Carter's final budget last autumn.

This kind of logic has led to the virtual eclipse of the national solar energy programme, which is to receive only one-third of its 1980 allocation next year. The budget for energy conservation projects has been cut to one-quarter, and that for fossil

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DAVID STOCKMAN

The Abominable No-Man'

The biggest to get the chop is the plan for a new 100-inch telescope, for which a total of \$30m was required.

The most controversial facet of the energy budget is that it leaves research related to nuclear energy almost untouched, even increased slightly. To quote Mr. George Gleason, of the American Nuclear Energy Council, the nuclear power industry's Washington lobby, the Administration "has made us a stalking horse for everyone who lost money in the budget"—even though in real terms the industry is getting 40 per cent less than before Mr. Carter came to office in 1977.

Not only has nuclear energy in general benefited relative to other energy technologies. Two particular projects are expected to invite assaults even from those with no particular prejudice against nuclear energy.

One is the new uranium enrichment project at Portsmouth, Ohio, which is expected to cut the energy requirements of the energy system, designed to suck heat from the sea but requiring gargantuan structures to do it.

The new Administration says that it is against the idea of the taxpayer paying for large-scale demonstrations, but in favour of strengthening the research and development base. It argues that if the research and development look good enough to justify the demonstration of a commercial process, private industry should be willing to finance this step.

What they're doing in energy is probably the only way you can make some immediate changes," says Dr. John Slaughter phlegmatically. Dr. Slaughter—an engineer—is director of the National Science Foundation. He has seen his one-quarter budget slashed by one-quarter.

Another energy project being dropped is magneto-hydrodynamics (MHD), the idea of generating electricity without the need for big turbines.

Another energy project being dropped is magneto-hydrodynamics (MHD), the idea of generating electricity without the need for big turbines.

The educational programme of the National Science Foundation has been virtually eliminated, and its funds for research in social sciences severely reduced.

Almost \$100m requested next year for new projects have been disallowed.

Although both projects show very impressive advantages, compared with the energy savings likely from conservation projects that the U.S. Government has abandoned, they are still vulnerable. The most obvious case against expanding enrichment capacity is that at present there is a world glut.

Clint River, on the other hand, remained a focus of con-

troversy throughout the Carter Administration. Mr. Carter wanted passionately to drop it. Congress would not let him and authorised the spending of \$1bn, over half of it on equipment. Much of this is now in store.

The design is about 80 per cent complete, estimates Dr. John Yashinsky, the Westinghouse executive responsible for the project. He reckons it will need nearly seven years to build the reactor from the time the Government authorises a start on site, setting 1989 as the earliest the U.S. could expect to have it operating.

Congress is unlikely to reverse its previous commitment to the project just as the new Administration has endorsed it. But it has to reconcile its support for what clearly is a first stage of demonstration of the new technology with a Government policy which alleges that publicly-funded demonstrations are bad. In short, there are those who see danger in any attempt to make nuclear energy look like a "special case."

But there are also energy experts who say that it is unrealistic to expect private industry to carry the risk of the more ambitious synfuel projects, notably coal liquefaction to make fuels and feedstocks.

Private industry has responded swiftly to the Reagan axe. Conoco has abandoned its high-BTU coal gasification project at Noble, Ohio, to which some \$38m of Government cash has been committed (and in which British Gas once had hopes of participating).

But it sees political dangers for nuclear projects, inasmuch as they seem to doubt the Government's own policy of not aiding energy demonstrations.

Mr. Fri believes that we shall see much repaving of schemes, with terms such as "fact-finding mission" used instead of the proscribed term "demonstration" in Mr. Reagan's energy research and development programme.

Texas Instruments, Mobil and Westinghouse, are expected to be dropped or delayed.

## Simon Engineering edges ahead on interest income

HIGHER interest receivable and an improvement in the share of profits from associates lifted pre-tax profits of Simon Engineering to £19.31m in 1980, compared with £18.54m in 1979.

On a CCA basis, the surplus is reduced to £14.5m.

The present economic downturn is more severe and longer lasting than was predicted, says Mr. H. C. Harrison, chairman, and the climb back will be slow. There is unlikely to be much improvement in trading conditions for most of the group's UK companies in the current year but some should do well, as should many of the overseas operations, he adds.

While 1980 turnover was virtually unchanged at £224.14m (£223.8m), the trading surplus fell from £16.26m to £14.34m after depreciation charged of £4.74m (£4.3m).

The associates' share rose from £848,000 to £1.02m and interest receivable expanded from £1.63m to £3.95m.

Tax took £5.92m (£5.55m), minorities £1.26m (£1.14m), and after an extraordinary credit of £7.47m (nil), comprising a release of £8.56m resulting from changes in stock relief rules and a £2.36m provision for anticipated losses on the closure of a subsidiary, attributable profits were £19.81m against £11.86m.

Stated earnings per 25p share, on capital increased as the result of the acquisition, are 48.4p (50.7p) before extraordinary items and 73.4p (50.7p) after.

The dividend is increased from 11.3p to 12p with a final of 8p and, with the preference distribution, absorbs 23.09m (£2.89m).

### HIGHLIGHTS

Lex discusses the shifting pattern of institutional investment as illustrated by the annual report of the giant Prudential. Overseas the French Bourse has suffered a setback in the wake of the first steps of the Presidential election. Meantime the long-awaited fate of Orion Bank resolved itself yesterday with an outright purchase by one of its shareholders, the Royal Bank of Canada. Lex also looks at the full-year results from Gerrard and National. On the inside pages Simon Engineering reports higher profits and the outlook is for maintenance. Spear and Jackson's second-half profits last year collapsed in the face of slack demand.

A breakdown of turnover and profit by division shows, performed by just 81 per cent during the past month against 87.9 per cent, turnover and 2.95 (5.27) per cent, manufacturing 49.59 (48.46) and 1.68 (1.51); process plant contracting 108.89 (123.11) and 3.2 (3.82); merchandising and storage 86.01 (76.68) and 6 (5.97); oil services 12.21 (7.75) and 1.14 (0.82).

The trading profit of £14.34m (£16.26m) was struck after normal central expenses of £757,000 (£771,000) and non-recurring expenses of £180,000 (£92,000).

The chairman says the balance sheet was strengthened, giving scope for expansion.

### Comment

Simon Engineering's out-performance which is based on a strong balance sheet, wide customer spread and a minimal working capital requirement—has become less pronounced over the past year after the market's scatter gun rise. Up 15p to 369 yesterday on the near 6 per cent pre-tax improve-

## London United just behind

A slight increase in second half profits from £1.85m to £1.94m, London United Investments, insurance concern, finished 1980 just behind at £3.26m pre-tax, compared with £3.3m. Turnover moved ahead from £14.29m to £17.24m.

The dividend is maintained at 8p net per 20p share with an unchanged final payment of 5p.

After a tax charge of £1.67m (£1.56m) earnings per 20p share are shown as 18.32p, against 20.44p. There was an extraordinary debit of £49,000 (£38,000), and a transfer of £83,000 (£4,000) from non-revenue reserves.

At the interim stage pre-tax profits had dropped from £653,000 to £824,000.

Dividends shown pence per share net except where otherwise stated.

\* Equivalent to allowing for scrip issue. + On capital increased by rights and/or acquisition issues.

THE unprecedented extent of de-stocking in the wholesale and retail trades, coupled with redundancy and severance costs, have seriously affected pre-tax profits of Spear & Jackson International, manufacturer of steel, saws and hand tools.

Pre-tax profits for the year to January 3, 1981, plunged from £1.97m to £338,000 after redundancy and severance costs

amounting to £542,000 compared with £151,000.

The final dividend is cut from 5.8p to 3p for a reduced operating cost level.

At the interim stage pre-tax

profits had dropped from £653,000 to £824,000.

Mr. S. M. de Bartolome, the chairman, says there is a positive side to the many difficulties encountered over the past 12 months. The company has borne a high level of redundancy costs which has resulted in much reduced operating cost levels.

In the UK, he says interest rates are now lower and he believes they are the worst of the de-stocking cycle has been seen.

Management accounts indicate

that the group traded profitably in the first quarter of 1981.

The slimmer and fitter company is excellently placed to take advantage of any improvement in the industrial climate.

Total group sales in the year under review fell from £37.51m to £34.49m with sales by UK companies dropping from £23.11m to £20.82m.

Trading profits were lower at £1.16m (£2.6m)

and interest payable was up from £623,000 to £830,000.

There was a tax credit of £59,000 (£582,000 charge).

After extraordinary debits of £69,000 (nil), arising from the closure of unprofitable activities, attri-

## Spear & Jackson setback as redundancy costs bite

### DIVIDENDS ANNOUNCED

|                      | Current payment | Date of payment | Corre | Total spending for | Total last year |
|----------------------|-----------------|-----------------|-------|--------------------|-----------------|
| Allebone             | 1               | June 24         | 1     | 1                  | 4.14            |
| Brook St. Bureau     | 1               | July 2          | 3     | 2.14               | 1.4             |
| Estate & Gen. Invts. | 9               | —               | 6.5   | 14                 | 11.5            |
| Gerrard & National   | 4.5             | —               | 4     | 6.5                | 5.5             |
| Hunting Petroleum    | 5               | June 16         | 5     | 9                  | 9               |
| London Utd.          | 1.75            | June 5          | 1.6   | —                  | 3.75            |
| Lowland Inv. ....int | 2               | June 1          | 2     | —                  | 5.5             |
| S. Lyles ....int     | 1.17            | —               | 1.17  | 1.17               | —               |
| Oceanus Dev. Tst.    | 1.3             | July 2          | 1     | 1.65               | 1.27            |
| Pentland Inds.       | 8               | July 1          | 7.38  | 12                 | 11.33           |
| Simon Eng.           | 3               | June 3          | 5.8   | 6.58               | 9.33            |
| Spear & Jackson      | —               | —               | —     | —                  | —               |

Dividends shown pence per share net except where otherwise stated.

\* Equivalent to allowing for scrip issue. + On capital increased by rights and/or acquisition issues.

Governor's pledge to Scotland

EVERY EFFORT will be made to see that control of the Bank of Scotland will remain in Scotland, says Lord Clydesmuir, the Governor, in his annual statement.

In an obvious reference to the recent approaches by Standard and Chartered Bank and the Hongkong and Shanghai Bank for the Royal Bank of Scotland, and "Lloyds," newly acquired 51 per cent interest in Lloyds and Scottish, he says the board has noted developments which may result in changes in the ultimate control of two major institutions of great importance to Scotland.

"It is the firm resolve of myself, the Governor designate, the board and senior executive to see that control of the Bank of Scotland with its unique constitution and history remains in Scotland," he says.

In this way the long-term interests of shareholders, customers and the public will best be served.

Lord Clydesmuir, who resigns at the annual meeting on May 19—the new Governor will be Mr. Thomas N. Risk—says the prospect of somewhat lower interest rates, while helpful to the economy generally, will have an adverse effect on the Bank's profits but will bring benefit to those of North West Securities.

As reported on April 16, 1981, pre-tax profits for the year to February 28, 1981, rose by £2.7m to £45.3m. The consolidated balance sheet shows deposits and notes totalling £5.300m, while the aggregate of advances, instalment credit and leased assets stands at £1.468m. Total resources are at a record £237.9m (£201.7m). Proprietary funds are £237.9m (£201.7m).

Philip Hunt first quarter income slump

First quarter 1981 sales of Philip A. Hunt Chemical Corp., 63.5 per cent U.S. subsidiary of Turner and Newall, were virtually unchanged at \$26.1m against \$26.2m, but income from continuing operations slipped from \$1.45m to \$1.13m.

Results were also adversely affected by processing and production problems in the plants at Limerick, Rhode Island and Berea, Ohio. These are expected to be corrected in the second quarter, the directors state, and should have minimal impact on results for the second half of 1981.

## Gerrard & National Preliminary Results

| Year ended 5th April          | 1981       | 1980       |
|-------------------------------|------------|------------|
| Profit (Loss) for the year    | £5.801m    | (£1.117m)  |
| Transfer to General Reserve   | £1.500m    | £1.500m    |
| Total Cost of Dividends       | £2.094m    | £1.729m    |
| Disclosed Shareholders' Funds | £30.179m   | £25.084m   |
| Total Assets                  | £1464.973m | £1200.619m |

\* Group Profit for the Year. Group profit after providing for taxation and a transfer to Inner Reserves amounted to £5,801,000.

\* Inner Reserves. Inner Reserves, after transferring £1,500,000 to General Reserve, stand at a higher figure than ever before.

\* Dividend. It is proposed that a final dividend of 9p (1980 6.5p) be paid on each Ordinary Share of 25p. When added to the Interim Dividend already paid of 5p (1980 5p) this makes a total of 14p (1980 11.5p), an increase of 21.7%.

The proposed dividend on the Ordinary Shares of 25p each will be paid to Shareholders on the register at the close of business on the 15th May 1981.

\* Disclosed Shareholders' Funds. The Group's Disclosed Shareholders' Funds stand at £30.18 million compared with £25.08 million last year.

\* Total Assets. The Total Assets of the Group amount to £1464.9 million compared with £1200.6 million in 1980.

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|---------|------|-----|---------------------|------|-------------|------|
| 78      | 38   | 24  | Airsprung           | 74   | 4.7         | 11.7 |
| 53      | 28   | 21  | Armitage and Rhodes | 51   | 1.4         | 2.7  |
| 100     | 87   | 72  | Deborah             | 94   | 5.0         | 7.3  |
| 126     | 88   | 74  | Deborah Services    | 103  | 5.5         | 4.9  |
| 116     | 39   | 31  | Frederick Parker    | 54   | 6.4         | 3.2  |
| 110     | 51   | 44  | Frederick Parker    | 54   | 1.7         | 31.5 |
| 124     | 24   | 17  | Jackson Group       | 103  | 2           | 3.1  |
| 55      | 25   | 17  | Jackson Group       | 117  | 6.9         | 8.0  |
| 224     | 205  | 172 | Scrutons 'A'        | 102  | 5.2         | 3.8  |
| 23      | 22   | 15  | Twillock Old        | 72   | 15.0        | 20.8 |
| 59      | 55   | 42  | Twillock 15% ULS    | 72   | 6.8         | 10.7 |
| 35      | 35   | 27  | Unicott Holdings    | 42   | 1           | 3.0  |
| 103     | 81   | 71  | Walter Alexander    | 100  | 5.7         | 5    |

# Growth in deposits, lending and profits against difficult economic background



## *Extracts from the Statement by the Governor, Lord Clydesmuir*

### The Year's Results

Group Operating Profit for the year ended 28th February 1981 was £44.4 million, representing an increase of 11.6% over the previous year. Our share of Associated Companies' profits decreased and consequently the total of £45.1 million arrived at after adding in this item shows a more modest gain. The Bank's own profit was some £4.8 million higher than last year. Net interest earnings were substantially greater, with the improvement coming only to a minor extent from the higher level of rates. Sterling lending was 29% greater while foreign currency lending also increased by about 19%. The net charge for bad debts arising on lending business was somewhat greater this year – but not markedly so – reflecting the recession which is affecting the whole economy.

Operating expenses rose by some 25% of which the major element was the increase in staff costs. The growth in expenses far outweighed the improvement in revenue from services and consequently largely offset the higher earnings from lending.

The operating profit of North West Securities Ltd. amounted to £5.4 million, which we consider a very creditable performance in a year of high money costs and strong competitive pressures.

The British Linen Bank Ltd. and its Associated Company contributed £3.3 million to the Group profit, this figure being marginally higher than the previous year. Business showed growth in all aspects.

In terms of the Staff Profit-sharing Schemes, the sum of £1.8 million has been allocated for distribution to the Staff. After extraordinary items, the profit attributable to the Proprietors is £41.4 million.

### Dividend

The Board recommend payment of a Final Dividend of 9.5p per £1 Capital Stock, making a total for the year of 17.5p. This represents an increase of 16.7% over the total of 15p paid last year.

### Strong Balance Sheet

The consolidated balance sheet shows deposits and notes totalling £3,284 million, while the aggregate of advances, instalment credit and leased assets is £2,455 million. Total resources are at a record level of £3.5 billion. Capital ratios remain strong.

### Difficult Economy

The fiercest fall in economic activity since the 1930s was experienced during 1980 and economic performance in the United Kingdom shows little sign of improving during the first half of 1981. In Scotland in January 1981 one person in eight of the workforce was unemployed. The reduction in Minimum Lending Rate will certainly be helpful and it is hoped that the Loan Guarantee Scheme for small businesses, together with the new tax incentive for private investment introduced in the Budget will provide encouragement for development of initiatives in industry.

Against this economic background the Government has imposed a levy on the Banks upon so called 'excessive' profits of earlier years. This is a regrettable example of political expediency. In the case of the Bank of Scotland this will amount to some £8.5 million.

### Comment

The Board of the Bank have noted recent developments in the banking and finance house sectors which may result in changes in the ultimate control of two major institutions of great importance to Scotland. It is the firm resolve of myself, the Governor designate, Board and Senior Executive to see that control of the Bank of Scotland – with its unique constitution and history – remains in Scotland. It is our belief that in this way the long-term interests of shareholders, customers and the public will best be served.

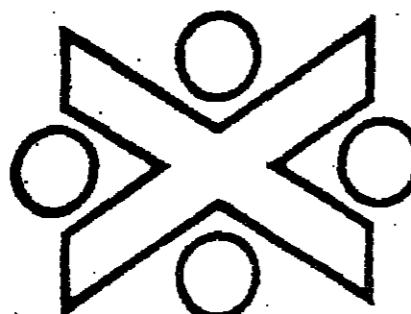
## SALIENT FEATURES from the Annual Report

### Governor's Statement

- \* Operating profits increased by 11.6%
- Sterling lending up 29%
- Foreign currency lending up by 19%
- Dividend increased by 16.7%
- \* Total resources are at a record level of £3.5 billion. Our capital ratios remain strong.
- \* Operating expenses – mainly staff costs – continue to grow and to largely offset higher earnings.
- \* Increase in bad debts reflects growing effect of recession.
- \* "Windfall Tax" effect will be levy of £8.5 million. Regrettable example of political expediency.

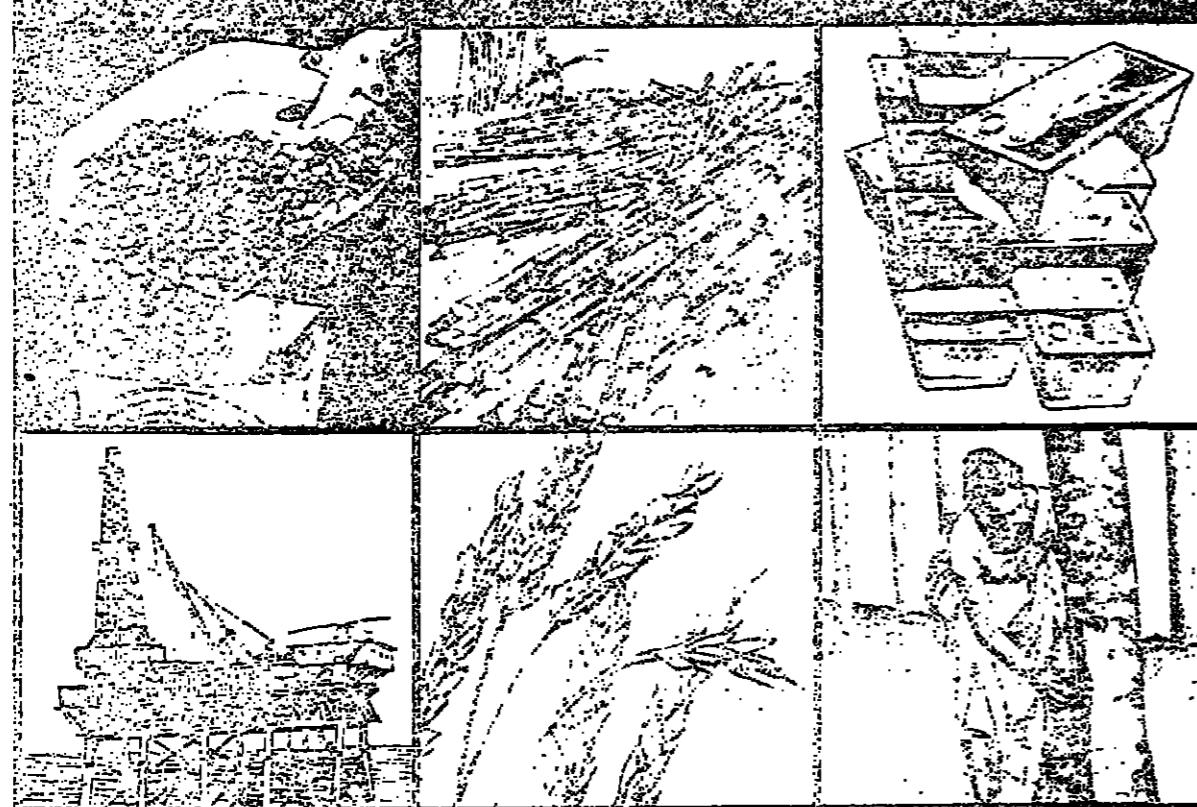
### Review of Group Operations

- \* Need recognised for sensitive understanding of problems of industry.
- \* Bank dedicated to support farming customers through period of high costs and low returns.
- \* Participation in North Sea activity continues.
- \* International expansion continues. New York Representative Office to become operating Branch.
- \* Keycard Autoteller coverage will soon reach 80% of population of Scotland.
- \* New customer services introduced for personal and business customers. Monthly Income Scheme for depositors proving popular.



# BANK OF SCOTLAND

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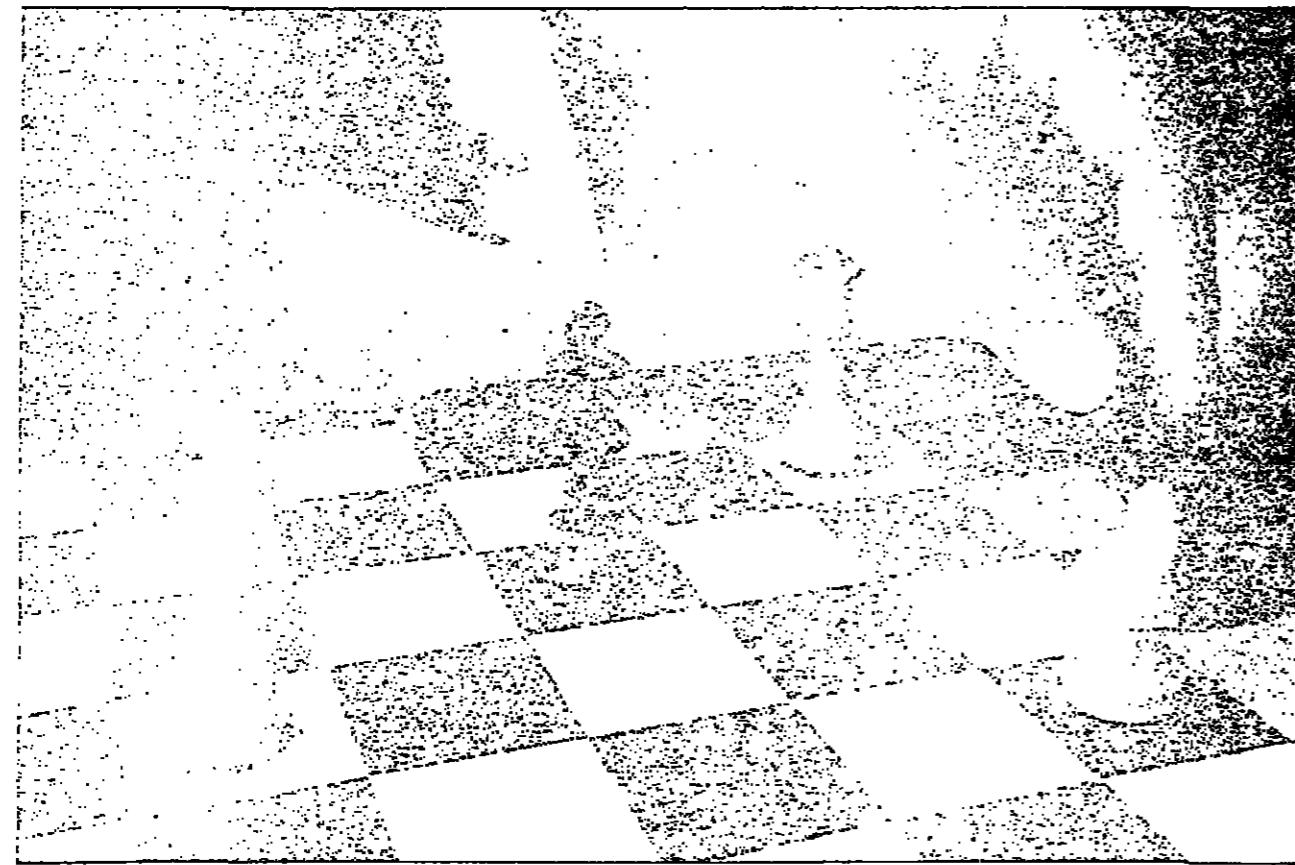
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## BIDS AND DEALS

### Gasco claims control with 50% of St. Piran

Gasco Investments, the master company of Mr. Jim Raper who has been severely criticised by Department of Trade inspectors and the Takeover Panel, yesterday claimed control of Saint Piran the controversial tin mining and property group, which is the subject of a counter-bid by Burma Mines.

Gasco yesterday claimed acceptances of 10.82 per cent of Piran's shares, taking its holding up to 50.18 per cent.

Gasco's bid of 50p per share was submitted in defiance of a Takeover Panel ruling a year ago that a bid of 55p per share must be made to comply with the Takeover Code. The bid compares with a price of 65p

when the Piran shares were suspended in May 1980.

A report by Dot inspectors into the affairs of the company published earlier this month recommended that Piran should be wound up. But this course of action was rejected by Mr. John Biffen, the Trade Secretary, who preferred to leave it up to shareholders themselves to bring such an action in the courts if they wish.

The Office of Fair Trading said yesterday that it was looking at the bid for Piran in the usual way. It would make a recommendation to the Trade Secretary on whether it should be referred to the Monopolies and Mergers Commission within the

next week or so.

Mr. Graham Welsh, director general of the City Takeover Panel, said it would "welcome any further steps" official channels can take.

Burma Mines, headed by Mr. Tom Sorase, the senior partner in Gittins the stockbroking firm which has launched a 60p per share bid, is considering the possibility of court action.

Burma has a 4.37 per cent stake in Piran and its clients control a further 13 per cent.

Gasco itself has approached Burma with a view to "possibly making an offer" for the company. Gittins said yesterday that nothing had transpired so far.

### P & O U.S. hotel leasing

P & O Cruises, the cruising arm of Britain's biggest shipping company, has moved into the U.S. hotel market by taking a long-term lease on the Casa Sirena Marina Hotel and the Lobster Trap Restaurant at Oxnard, some 50 miles north of Los Angeles.

A new U.S. subsidiary, Princess Enterprises Inc., has been set up by P & O Cruises to invest in hotels and restaurants in North America, and the

southern Californian acquisition marks the first move. It already has two other U.S. subsidiaries, Princess Cruises, which operates its west coast cruising operation, and Princess Tours, a tour operation.

Dr. Rodney Leach, the P & O main board director in charge of cruises, said yesterday that the lease will involve P & O in a minimum annual commitment of US\$1.5m for 13 years.

The 300-room waterfront resort

complex was built in 1968 and is located at Channel Islands Harbour along the Malibu Beach coast road. The leisure facilities include golf, tennis, swimming, fishing and boating. There are also convention facilities catering for 1,000 delegates.

Mr. Les Scott, managing director of P & O Cruises, said that acquisition marks the first step in an area of potential development "that we have been considering for some time."

This acquisition will extend Initial Services' involvement in South East Asia.

### BICC joint venture talks

BICC, Britain's leading cable manufacturer, wants to increase its stake in BICC-Burndy, the UK electrical and connector company it owns jointly with Burndy Corp. of the U.S.

Talks are taking place about a change in the current 50-50 ownership of BICC-Burndy, set up in 1959 by the two groups. BICC manages the joint venture.

BICC said it intended to expand the BICC-Burndy business, which had net assets of £7.4m at the end of last year.

Both groups felt that equal ownership of the company was a constraint on further growth in this sector, with BICC wishing to develop its international connector activities.

**LONDON SUMATRA PLANTATIONS**

Harrisons and Crosfield says that following further acceptances of its offer totalling 57,391 shares for London Sumatra Plantations, it has a total interest in 14,034,038 shares (88.09 per cent) as at April 27.

**JEFFERSON SMURFIT**

Jefferson Smurfit has exercised its option to acquire 49 per cent of the shares of Petroleum Royalties of Ireland under an

agreement dated December 12, 1980, between Aran Energy and Smurfit.

### PILKINGTON BUYS U.S. SOLAR COMPANY

Pilkington Brothers has acquired 50 per cent of Solex International, a Los Angeles-based manufacturer of photovoltaic cells, panels and other devices.

The remaining 20 per cent will be retained by Mr. Ishaq Shahryar, one of the original shareholders.

Solex founded in 1976, has established a market in the U.S. and in the less developed countries for equipment which is used to convert the sun's energy into electricity. Its activities will in some respects complement those of Pilkington Solaproducts, engaged in the design and manufacture of solar water heating systems. The shares will be paid for in cash, with the deal representing less than 1 per cent of the assets of Pilkington.

**IS EXPANDS**

Initial Services Group is in the process of acquiring from Electrolux the whole of its textile rental and contract cleaning turnover in Singapore together with contract cleaning turnover in Kuala Lumpur.

**ASSOCIATE DEAL**

Rowe and Pitman, associates of British Sugar Corporation bought for discretionary clients 20,000 shares at 312p and 25,000 shares at 315p on Friday.

### RESULTS AND ACCOUNTS IN BRIEF

#### APV HOLDINGS (Process and heat-transfer equipment manufacturer)—Results for 1980 reported March 31. Shareholders' funds £78.4m (£71.7m), bank and overdrafts £12.8m, bank loans and overdrafts £8.9m, short term deposits £2.8m (£5.8m), long term deposits £2.1m (£1.5m), bank balances and cash £4.5m (£3.4m). Meeting, inst. & Dir. Cttee, London, WC1, May 12, 1981.

**AURORA HOLDINGS** (steel and engineering)—Results for 1980 reported April 1. Shareholders' funds £1.2m (£1.1m), bank and overdrafts £0.2m (£0.1m), cash £0.1m (£0.1m). Meeting, inst. & Dir. Cttee, London, WC1, May 12, 1981.

**BIGBIRD INTERNATIONAL**—Results for 1980 reported April 1. Shareholders' funds £1.76m (£1.75m). Bank and other loans £56.47m (£51.3m), bank and cash £13.3m (£12.5m). Meeting, inst. & Dir. Cttee, London, WC1, May 12, 1981.

**BIGBIRD INTERNATIONAL**—Results for 1980 reported April 1. Shareholders' funds £1.76m (£1.75m). Bank and other loans £56.47m (£51.3m), bank and cash £13.3m (£12.5m). Meeting, inst. & Dir. Cttee, London, WC1, May 12, 1981.

**CAGE INDUSTRIES** (plastics)—Results for 1980 reported April 1. Shareholders' funds £1.2m (£1.1m), bank and overdrafts £0.2m (£0.1m). Meeting, inst. & Dir. Cttee, London, WC1, May 12, 1981.

**CALONUM STRATHCLYDE TRUST** (investment trust)—Results for February 28, 1981. Revenue £1.2m (£1.1m), bank and overdrafts £0.2m (£0.1m). Net assets £103.5m (£102.5m). Meeting, inst. & Dir. Cttee, London, WC1, May 12, 1981.

**CALONUM TRAVEL**—Results for November 30, 1980, year already known. Shareholders' funds £7.8m (£5.1m). Bank balances and cash £0.2m (£0.1m). Profit after tax £307,616 (£29,000). Meeting, Birmingham, May 20, 2.30pm.

**G. AGD G. KYNOCH** (woollen cloth manufacturer)—Results for half year ended February 28, 1981. Pre-tax profit £3,414 (£2,778). Net assets £10.42m (£9.75m); tax £1,482 (same). Directors say many overseas markets continue to be in recession and ordering pattern is uncertain. The company is faced with serious uncertainties concerning the forthcoming months and demands caution and prudence. In spite of the improved results, board has decided not to gain not to pay an interim dividend.

**LONDON BRICK COMPANY**—Results for 1980 reported April 3. Shareholders' funds £62.02m (£61.87m), bank and overdrafts £1.2m (£1.1m), cash £0.2m (£0.1m). Profit after tax £307,616 (£29,000). Meeting, Birmingham, May 20, 2.30pm.

**M. AGD G. KYNOCH** (woollen cloth manufacturer)—Results for half year ended February 28, 1981. Pre-tax profit £3,414 (£2,778). Net assets £10.42m (£9.75m); tax £1,482 (same). Directors say many overseas markets continue to be in recession and ordering pattern is uncertain. The company is faced with serious uncertainties concerning the forthcoming months and demands caution and prudence. In spite of the improved results, board has decided not to gain not to pay an interim dividend.

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**MARSHMILLS SUMS AND JEFFERIES** (manufacturer of grist-mills and agricultural machinery)—Results for January 31, 1981. Revenue £1.2m (£1.1m), bank and overdrafts £0.2m (£0.1m). Net assets £10.25m (£9.5m). Meeting, Ipswich, May 7, 1981.

**PROVIDENT LIFE ASSOCIATION**—Results for 1980 reported April 15. Shareholders' funds £1.75m (£2.59m), market value of investments £5.22m (£4.75m), cash £0.2m (£0.1m). Short-term deposits £5.27m (£4.13m); bank overdrafts £564,000 (£219,000) secured and £14,760 (£12,800) unsecured. Current profit after tax £29,550 (£29,550). Meeting, Oxford Street, May 16, noon.

**PORTALS HOLDINGS** (papermaking, water treatment, engineering and property group)—Results for 1980 reported April 15. Shareholders' funds £0.2m (£0.2m), cash £0.2m (£0.2m). Short-term deposits £0.2m (£0.2m); bank overdrafts £0.2m (£0.2m). Profit after tax £10,000 (£10,000). Meeting, Aberdeen, May 21, 1981.

**RAMSTORNS SUMS AND JEFFERIES** (manufacturer of grist-mills and agricultural machinery)—Results for January 31, 1981. Revenue £1.2m (£1.1m), bank and overdrafts £0.2m (£0.1m). Net assets £10.25m (£9.5m). Meeting, Ipswich, May 7, 1981.

**ROCKS PLANT GROUP** (mechanical handling equipment and plant services)—Results for 1980 reported April 15. Shareholders' funds £0.2m (£0.2m), cash £0.2m (£0.2m). Short-term deposits £0.2m (£0.2m); bank overdrafts £0.2m (£0.2m). Profit after tax £10,000 (£10,000). Meeting, inst. & Dir. Cttee, London, WC1, May 21, 1981.

**SCOTCHIAN INVESTMENT COMPANY**—Results for 1980 reported April 15. Shareholders' funds £0.2m (£0.2m), cash £0.2m (£0.2m). Short-term deposits £0.2m (£0.2m); bank overdrafts £0.2m (£0.2m). Profit after tax £10,000 (£10,000). Meeting, inst. & Dir. Cttee, London, WC1, May 21, 1981.

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**SCOTTISH UNITED INVESTORS**—Net revenue for three months to March 31, 1981 £901,288 (£444,565); net asset per share 73.7p (£59.7p) at March 31, 1980.

**JOHN C. SMALL AND THOMAS** (knitted fabric manufacturer)—Results for 1980 reported April 15. Shareholders' funds £0.2m (£0.2m), cash £0.2m (£0.2m). Short-term deposits £0.2m (£0.2m); bank overdrafts £0.2m (£0.2m). Profit after tax £10,000 (£10,000). Meeting, inst. & Dir. Cttee, London, WC1, May 21, 1981.

**NU-SWIFT INDUSTRIES** (fire-fighting equipment)—Results for 1980 reported April 15. Shareholders' funds £0.2m (£0.2m), cash £0.2m (£0.2m). Short-term deposits £0.2m (£0.2m); bank overdrafts £0.2m (£0.2m). Profit after tax £10,000 (£10,000). Meeting, inst. & Dir. Cttee, London, WC1, May 21, 1981.

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**OCEANIC DEVELOPMENT INVESTMENT TRUST**—Net revenue for year to March 31, 1981 £7,654 (£7,371); share capital £1,000 (£1,000). Shareholders' funds £0.2m (£0.2m), cash £0.2m (£0.2m). Short-term deposits £0.2m (£0.2m); bank overdrafts £0.2m (£0.2m). Profit after tax £10,000 (£10,000). Meeting, inst. & Dir. Cttee, London, WC1, May 21, 1981.

**OVERSEAS TRANSPORT AND TRADING GROUP**—Results for 1980 reported April 15. Shareholders' funds £0.2m (£0.2m), cash £0.2m (£0.2m). Short-term deposits £0.2m (£0.2m); bank overdrafts £0.2m (£0.2m). Profit after tax £10,000 (£10,000). Meeting, Liverpool, May 11 at 2.30pm.

**OFEX GROUP** (offices supplies)—Results for 1980 reported April 1 with prospects. Shareholders' funds £0.2m (£0.2m), cash £0.2m (£0.2m). Short-term deposits £0.2m (£0.2m); bank overdrafts £0.2m (£0.2m). Profit

# BRITISH SUGAR, OF COURSE

**FACT 1** British Sugar relies on one agricultural crop, grown in a climate whose day-to-day variability is a by-word. Yet British Sugar's record is one of steady progress. Sales have grown in nine out of the last ten years, and profits after tax in eight. Both have grown without a break for the past five years, a record of consistent success any UK company might envy. The truth is that nature — even in Britain — has a way of balancing things out.

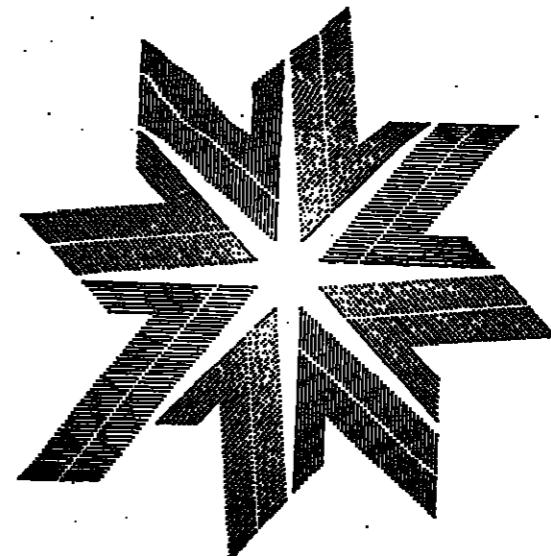
**FACT 2** Ten years ago the brand named Silver Spoon did not exist. Today, Silver Spoon is the largest selling brand in any grocery product field — larger than any brand of tea, butter, detergent or breakfast cereal.

**FACT 3** British Sugar has been in growing partnership with farmers since 1936. The Company buys all the beet grown in the UK, negotiating the price each year with the NFU. Over the years, there has been close co-operation between the 14,000 farmers who grow beet, and British Sugar's research and agricultural teams. Beet is one of the most profitable arable crops, and the "banker" for many arable farmers.

**FACT 4** If we do well by the farmer, we also look after the housewife. Over the past five years the Retail Price Index has increased by 65% more than the price of sugar.

**FACT 5** Over the past five years British Sugar has spent £150 million modernising and expanding key

factories. This has increased efficiency and as the factories really get into their stride over the next few years you should see an increasingly better performance. Good news for shareholders. But more on that later.



**BRITISH SUGAR**  
CORPORATION LIMITED  
**THE RECORD SPEAKS FOR ITSELF**

This advertisement complies with the requirements of the Council of The Stock Exchange

**US \$100,000,000**

## Merrill Lynch Overseas Capital N.V.

(Incorporated with limited liability in the Netherlands Antilles)

### Guaranteed Floating Rate Notes due 1987

Repayable at the option of the Holder at 99½%  
of principal amount in May 1984

Unconditionally Guaranteed by

### Merrill Lynch & Co., Inc.

Offering price: 99½% of principal amount

The following have agreed to subscribe or procure subscribers for the Notes:

Merrill Lynch International & Co.

Algemene Bank Nederland N.V.  
Crédit Lyonnais  
Nomura International Limited

Banque Nationale de Paris  
Deutsche Bank Aktiengesellschaft  
Société Générale de Banque S.A.

S. G. Warburg & Co. Ltd.

The 20,000 Notes of US \$5,000 each constituting the above issue have been admitted to the Official List of The Stock Exchange in London, subject to the issue of the Notes.

Full particulars of the Notes are available in the Extel Statistical Service and may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including May 15, 1981 from the brokers to the issue:

Rowe & Pitman  
1st Floor, City Gate House  
39-45 Finsbury Square  
London EC2A 1JA

de Zoete & Bevan  
25 Finsbury Circus  
London EC2M 7EE

April 28, 1981

# NMB

Nederlandse Middenstandsbank N.V.

Registered Office Amsterdam

announces the issue of

Dfls 125,000,000  
12% Subordinated Debentures 1981  
due 1982/2001

in bearer denominations of Dfls 1,000 each.

The bank reserves the right to increase the amount to a maximum of Dfls 150,000,000.

The issue price will be fixed on April 27, 1981.

Interest payable annually on June 1 without deduction of withholding tax.

Redemption at par in 20 almost equal annual instalments from June 1, 1982 until 2001.

Application has been made for quotation of the Debentures on the Amsterdam Stock Exchange.

Subscription will be open from April 29, 1981 at 09.00 hrs. and will be closed at 15.00 hrs. on that date.

Date of payment: June 1, 1981.

Nederlandse Middenstandsbank N.V.

Amsterdam, April 23, 1981.

REB-677

## The Penn Central Corporation

has purchased more than 90%  
of the outstanding voting stock of

## GK Technologies, Incorporated

The undersigned acted as financial advisors to The Penn Central Corporation and as Dealer-Managers of its tender offer.

Lazard Frères & Co.

Lehman Brothers Kuhn Loeb  
Incorporated

Companies and Markets

## UK COMPANY NEWS

### Interim setback at S. Lyles

DESPITE A drop in taxable profits from £363,456 to £292,361 for the first half year to end December, 1980, S. Lyles is maintaining its interim dividend at 2p net—last time's final was 3.5p. Turnover slipped from £6.8m to £5.56m but the directors say that sales and profits in the second half are both likely to show some improvement over the interim figures.

After a tax credit of £70,000 (£190,083 charge), stated earnings per 20p share for the six months were 6.89p (4.28p). The tax was after crediting £147,000 stock relief released, without which earnings would have been 2.8p.

The company is a carpet yarn spinner and dyer.

After tax of £1.24m (£966,000) and minorities of £883,000 (£254,000), the attributable balance emerged at £2.52m (£2.71m). Stated earnings per 20p share rose from 17.36p to 20.39p.

The advance in profits is put down to the performance of the group's U.S. exploration company.

The company is a carpet yarn spinner and dyer.

Britannia Arrow Holdings, the finance, property, publishing and distribution company, plans to extend into further areas of financial services and to expand its other activities in order to increase profitability," says Mr. Geoffrey Rippon, MP, chairman, in the 1980 annual report.

To assist these plans, an increase in the authorised capital is being proposed. This will provide a total of 9.3m ordinary shares (after providing for all conversion and option rights of 7.8m shares) available for issue. Group taxable profits jumped 52 per cent from £1.52m to £2.86m for 1980 and Mr. Rippon looks forward to further expansion, with the fund management division already showing an improvement in unit sales in the current year.

At the year-end, shareholders' funds stood at £26.61m (£18.07m); bank balances and cash were £13.04m (£16.23m) and bank borrowings had been reduced from £7.48m to £2.51m.

Meeting, Connaught Rooms, W.C. May 20 at 11.30 a.m.

Meeting, Connaught Rooms, W.C. May 20 at 11.30 a.m.

See Lex, Back Page

The Prudential Corporation last year invested £100m of its new money on UK life business in overseas equities compared with only £65m in UK equities out of a total of £600m available for investment from this source.

This was revealed in the 1980 report and account of the Pru, but it represents a rather special circumstance. The progress report explains that with the removal of exchange controls, the Pru decided to hold 10 per cent of its equity portfolio on its UK life funds in overseas equities. It decided to do this in one move by concentrating the investment of new money into overseas equities, and it had achieved its target by the end of 1980.

The market value of overseas equities in the UK life funds exceeds £350m, with extensive portfolios in North America, the Far East and Europe.

The Pru invested a substantial portion of its new UK life money in gilts—£280m, albeit at a lower ratio than in 1979. A further £59m was invested in property, of which two-fifths was in developments. The progress report emphasises that the market for prime properties remains keen and developments are likely to show better returns.

Although turnover slipped by 7 per cent from £31.4m to £29.1m, Aveling-Barford, construction equipment subsidiary of BL, reduced its trading loss from £7.9m to £4.9m for 1980.

The company's recovery programme, implemented at the beginning of 1980, envisaged a major restructuring of activities. As a result there was a £24.9m credit, arising from the sale of a subsidiary together with the release of previously-made provisions for losses in other subsidiaries—this is shown in extraordinary items of £24.1m (£14.9m debits).

Although no early upturn in demand is anticipated, Aveling-Barford is cautiously forecasting to be trading at, or near, break-even by the end of the year, the directors state.

### Ben Williams falls deeper into the red

Losses at Ben Williams & Co. have accelerated and this wholesale clothing manufacturer finished 1980 some £145,000 in the red. In the second half of last year a loss of £9,353 cut the full year's profit to £10,200 and for the first half of 1980 a £17,000 deficit was incurred.

Turnover for the 12 months fell from £1.96m to £1.7m, there was a tax credit of £900 (£2.914 charge) and dividends cost £3,100 (£7,624).

Kennedy Brookes confident

In 1980-81 Kennedy Brookes would have the benefit of many more branches reaching their full potential and contributing towards profits, Mr. M. Golder, chairman, told the annual meeting.

Therefore, he confidently expected a significant increase in profits.

He said compared with last year's turnover of £1.28m, sales were currently running in excess of £2.7m per annum. It was the intention to carry on with the development programme while the capital cost of new restaurants remains low, and four major projects were being considered.

The shares are currently dealt in under Rule 163 (2), but the directors intend to apply for admission to the Unlisted Securities Market.

Stylo Shoes maintains 3p

Pre-tax profits of Stylo Shoes, the Bradford-based footwear retailer and wholesaler and manufacturer of sports footwear, fell from £429,000 to £222,000 for the year to end January, 1981, on increased sales for 53 weeks of £31.05m (£28.76m).

The group had, however, recovered from a half year pre-tax loss of £1.09m (£717,257 loss) when it had borne the cost of running down its Northampton distribution centre.

In spite of the fall in profits, the directors are recommending a maintained dividend of 3p.

Earnings per 25p share

emerged at 5.62p (3.31p) and, after excluding the tax credit, at 6.84p (3.31p).

## Hunting Pet. up 41% to £4.15m

### World Bank bulldog bond issue

BARING BROTHERS has confirmed that it will today launch a £100m five year bond issue in the domestic sterling market for the World Bank.

This is the fifth such "bulldog" issue to be launched since the market was reopened last summer, but only the second to be floated on an "offer for sale" basis which will allow the bonds to be included in the gilt list.

The other three were sold by placement.

The interest rate and price of the issue will be set tomorrow to give a 4½ percentage point gross redemption yield premium over the Treasury 12 per cent 1986 gilt-edged stock. Yesterday the Treasury stock was quoted at 97½ per cent to yield 13.53 per cent.

The eight other members of the management group are Hambros Bank, Hill Samuel, Kleinwort, Benson, Lazarus Brothers, Morgan Grenfell, N. M. Rothschild, J. Henry Schroder Wagstaff and S. G. Warburg Brothers to the issue are Cazenove, W. Greenwell and Rowe and Pitman.

### Pru invests £100m of its new money overseas

The Prudential Corporation last year invested £100m of its new money on UK life business in overseas equities compared with only £65m in UK equities out of a total of £600m available for investment from this source.

This was revealed in the 1980 report and account of the Pru, but it represents a rather special circumstance. The progress report explains that with the removal of exchange controls, the Pru decided to hold 10 per cent of its equity portfolio on its UK life funds in overseas equities. It decided to do this in one move by concentrating the investment of new money into overseas equities.

The market value of overseas equities in the UK life funds exceeds £350m, with extensive portfolios in North America, the Far East and Europe.

The Pru invested a substantial portion of its new UK life money in gilts—£280m, albeit at a lower ratio than in 1979. A further £59m was invested in property, of which two-fifths was in developments.

The progress report emphasises that the market for prime properties remains keen and developments are likely to show better returns.

Total insurance funds at the end of 1980 amounted to £6.59b, and shareholders funds £1.93m. The combined portfolios had a book value of £6.59b, with a market value nearly 50 per cent higher at £9.31b.

Lord Carr, in his chairman's statement referred to the domestic economic scene and the unexpected depth of the recession. He warned of the danger of permanent damage to the country's industrial base, from which eventual recovery had come.

The dividend is being stepped up from 12.71p to 16.5p net with a final of 13.1p (1p).

Tax took £933,000 (£783,000) after which stated earnings per 10p share improved to 8.9p (7.54p). The attributable balance rose to £920,000 (£785,000), but on a CCA basis this is reduced to £637,000.

The dividend is increased from 1.24p to 1.24m year-end.

Scottish Northern revenue rise

Revenue of the Scottish Northern Investment Trust came out higher at £1.86m for the year ended March 31, 1981, compared with £1.7m, after tax of £756,383 against £774,880.

The dividend is increased from 3.1p to 3.45p net per 25p share with a final payment of 2.25p.

Earnings are shown as 3.45p (3.15p) and total net assets were £81.43m (£63.37m), or 140.12p (101.4p) per share.

### Rand Mines Properties Limited

(Incorporated in the Republic of South Africa)

A Member of the Barlow Rand Group

### INTERIM REPORT TO SHAREHOLDERS FOR THE SIX MONTHS ENDED 31 MARCH 1981

#### Consolidated Profit

|   | Six months Ended 31 March 1981 | Six months Ended 31 March 1980 | Year Ended 30 Sept. 1980 |
|---|--------------------------------|--------------------------------|--------------------------|
| Turnover*   | 19,784                         | 12,812                         | 31,888                   |
| Profit after taxation   | 6,551                          | 3,479                          | 9,305                    |
| Taxation (Note 1)   | 2,604                          | 1,130                          | 3,003                    |
| Profit after taxation   | 3,947                          | 2,349                          | 6,302                    |
| Profit attributable to outside shareholders in subsidiaries                             | 63                             | 22                             | 33                       |
| Consolidated profit after taxation  | 3,884                          | 2,327                          | 6,269                    |
| Number of shares upon which earnings per share is based                                 | 12,403,337                     | 12,403,337                     | 12,403,337               |
| Earnings per share based on consolidated profit after taxation                          | 31.3 cents                     | 18.8 cents                     | 50.5 cents               |
| Not included in the above results are the following:                                    |                                |                                |                          |
| Surplus on disposal of investments (Note 2) ...   | 631                            | 4,692                          | 4,868                    |
| Timber rights written off ...   | —                              | (750)                          | (750)                    |
| Surplus arising on payment for expropriation of land from a wholly owned subsidiary ... | 129                            | —                              | —                        |

\* Turnover consists of the following: The proceeds of Township Sales, Limited, where applicable, to that portion of the sales from which profit has been taken, and rents. Also included are the proceeds derived from the realisation by subsidiaries of disused mining ground. Turnover from mining, timber and other trading operations includes the sales of gold, timber and

Notice of Redemption**Monsanto International N.V.**

5% Guaranteed Sinking Fund Debentures Due May 15, 1985

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of May 1, 1970 under which the above described Debentures were issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has drawn for redemption on May 15, 1981, through the operation of the Sinking Fund, provided for in said Indenture, \$1,400,000 principal amount of Debentures of the said issue bearing the following distinctive numbers:

| COUPON DEBENTURES OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING |      |      |      |      |      |      |      |      |       |       |
|---|------|------|------|------|------|------|------|------|-------|-------|
| M 15  | 810  | 1840 | 2721 | 2620 | 4577 | 5560 | 6738 | 8116 | 9330  | 10654 |
| 22  | 824  | 1852 | 2732 | 2632 | 4587 | 5563 | 6748 | 8126 | 9331  | 10655 |
| 27  | 825  | 1853 | 2733 | 2633 | 4588 | 5564 | 6749 | 8127 | 9332  | 10656 |
| 50  | 847  | 1873 | 2754 | 2654 | 4604 | 5587 | 6761 | 8141 | 9353  | 10679 |
| 52  | 850  | 1875 | 2756 | 2656 | 4606 | 5589 | 6763 | 8142 | 9354  | 10680 |
| 54  | 851  | 1876 | 2758 | 2658 | 4607 | 5590 | 6764 | 8143 | 9355  | 10681 |
| 55  | 852  | 1877 | 2759 | 2659 | 4608 | 5591 | 6765 | 8144 | 9356  | 10682 |
| 56  | 853  | 1878 | 2760 | 2660 | 4609 | 5592 | 6766 | 8145 | 9357  | 10683 |
| 57  | 854  | 1879 | 2761 | 2661 | 4610 | 5593 | 6767 | 8146 | 9358  | 10684 |
| 141   | 892  | 1903 | 2767 | 2667 | 4657 | 5733 | 6993 | 8251 | 9554  | 10777 |
| 145   | 894  | 1904 | 2768 | 2668 | 4658 | 5734 | 6994 | 8252 | 9555  | 10778 |
| 146   | 895  | 1905 | 2769 | 2669 | 4659 | 5735 | 6995 | 8253 | 9556  | 10779 |
| 147   | 896  | 1906 | 2770 | 2670 | 4660 | 5736 | 6996 | 8254 | 9557  | 10780 |
| 174   | 1000 | 1930 | 2714 | 2614 | 4817 | 5981 | 8029 | 8807 | 11365 | 12563 |
| 192   | 1107 | 1947 | 3030 | 3025 | 4737 | 5830 | 7016 | 8512 | 9521  | 10729 |
| 193   | 1108 | 1948 | 3031 | 3026 | 4738 | 5831 | 7017 | 8513 | 9522  | 10730 |
| 194   | 1109 | 1949 | 3032 | 3027 | 4739 | 5832 | 7018 | 8514 | 9523  | 10731 |
| 195   | 1110 | 1950 | 3033 | 3028 | 4740 | 5833 | 7019 | 8515 | 9524  | 10732 |
| 196   | 1111 | 1951 | 3034 | 3029 | 4741 | 5834 | 7020 | 8516 | 9525  | 10733 |
| 197   | 1112 | 1952 | 3035 | 3030 | 4742 | 5835 | 7021 | 8517 | 9526  | 10734 |
| 198   | 1113 | 1953 | 3036 | 3031 | 4743 | 5836 | 7022 | 8518 | 9527  | 10735 |
| 199   | 1114 | 1954 | 3037 | 3032 | 4744 | 5837 | 7023 | 8519 | 9528  | 10736 |
| 200   | 1115 | 1955 | 3038 | 3033 | 4745 | 5838 | 7024 | 8520 | 9529  | 10737 |
| 201   | 1116 | 1956 | 3039 | 3034 | 4746 | 5839 | 7025 | 8521 | 9530  | 10738 |
| 202   | 1117 | 1957 | 3040 | 3035 | 4747 | 5840 | 7026 | 8522 | 9531  | 10739 |
| 203   | 1118 | 1958 | 3041 | 3036 | 4748 | 5841 | 7027 | 8523 | 9532  | 10740 |
| 204   | 1119 | 1959 | 3042 | 3037 | 4749 | 5842 | 7028 | 8524 | 9533  | 10741 |
| 205   | 1120 | 1960 | 3043 | 3038 | 4750 | 5843 | 7029 | 8525 | 9534  | 10742 |
| 206   | 1121 | 1961 | 3044 | 3039 | 4751 | 5844 | 7030 | 8526 | 9535  | 10743 |
| 207   | 1122 | 1962 | 3045 | 3040 | 4752 | 5845 | 7031 | 8527 | 9536  | 10744 |
| 208   | 1123 | 1963 | 3046 | 3041 | 4753 | 5846 | 7032 | 8528 | 9537  | 10745 |
| 209   | 1124 | 1964 | 3047 | 3042 | 4754 | 5847 | 7033 | 8529 | 9538  | 10746 |
| 210   | 1125 | 1965 | 3048 | 3043 | 4755 | 5848 | 7034 | 8530 | 9539  | 10747 |
| 211   | 1126 | 1966 | 3049 | 3044 | 4756 | 5849 | 7035 | 8531 | 9540  | 10748 |
| 212   | 1127 | 1967 | 3050 | 3045 | 4757 | 5850 | 7036 | 8532 | 9541  | 10749 |
| 213   | 1128 | 1968 | 3051 | 3046 | 4758 | 5851 | 7037 | 8533 | 9542  | 10750 |
| 214   | 1129 | 1969 | 3052 | 3047 | 4759 | 5852 | 7038 | 8534 | 9543  | 10751 |
| 215   | 1130 | 1970 | 3053 | 3048 | 4760 | 5853 | 7039 | 8535 | 9544  | 10752 |
| 216   | 1131 | 1971 | 3054 | 3049 | 4761 | 5854 | 7040 | 8536 | 9545  | 10753 |
| 217   | 1132 | 1972 | 3055 | 3050 | 4762 | 5855 | 7041 | 8537 | 9546  | 10754 |
| 218   | 1133 | 1973 | 3056 | 3051 | 4763 | 5856 | 7042 | 8538 | 9547  | 10755 |
| 219   | 1134 | 1974 | 3057 | 3052 | 4764 | 5857 | 7043 | 8539 | 9548  | 10756 |
| 220   | 1135 | 1975 | 3058 | 3053 | 4765 | 5858 | 7044 | 8540 | 9549  | 10757 |
| 221   | 1136 | 1976 | 3059 | 3054 | 4766 | 5859 | 7045 | 8541 | 9550  | 10758 |
| 222   | 1137 | 1977 | 3060 | 3055 | 4767 | 5860 | 7046 | 8542 | 9551  | 10759 |
| 223   | 1138 | 1978 | 3061 | 3056 | 4768 | 5861 | 7047 | 8543 | 9552  | 10760 |
| 224   | 1139 | 1979 | 3062 | 3057 | 4769 | 5862 | 7048 | 8544 | 9553  | 10761 |
| 225   | 1140 | 1980 | 3063 | 3058 | 4770 | 5863 | 7049 | 8545 | 9554  | 10762 |
| 226   | 1141 | 1981 | 3064 | 3059 | 4771 | 5864 | 7050 | 8546 | 9555  | 10763 |
| 227   | 1142 | 1982 | 3065 | 3060 | 4772 | 5865 | 7051 | 8547 | 9556  | 10764 |
| 228   | 1143 | 1983 | 3066 | 3061 | 4773 | 5866 | 7052 | 8548 | 9557  | 10765 |
| 229   | 1144 | 1984 | 3067 | 3062 | 4774 | 5867 | 7053 | 8549 | 9558  | 10766 |
| 230   | 1145 | 1985 | 3068 | 3063 | 4775 | 5868 | 7054 | 8550 | 9559  | 10767 |
| 231   | 1146 | 1986 | 3069 | 3064 | 4776 | 5869 | 7055 | 8551 | 9560  | 10768 |
| 232   | 1147 | 1987 | 3070 | 3065 | 4777 | 5870 | 7056 | 8552 | 9561  | 10769 |
| 233   | 1148 | 1988 | 3071 | 3066 | 4778 | 5871 | 7057 | 8553 | 9562  | 10770 |
| 234   | 1149 | 1989 | 3072 | 3067 | 4779 | 5872 | 7058 | 8554 | 9563  | 10771 |
| 235   | 1150 | 1990 | 3073 | 3068 | 4780 | 5873 | 7059 | 8555 | 9564  | 10772 |
| 236   | 1151 | 1991 | 3074 | 3069 | 4781 | 5874 | 7060 | 8556 | 9565  | 10773 |
| 237   | 1152 | 1992 | 3075 | 3070 | 4782 | 5875 | 7061 | 8557 | 9566  | 10774 |
| 238   | 1153 | 1993 | 3076 | 3071 | 4783 | 5876 | 7062 | 8558 | 9567  | 10775 |
| 239   | 1154 | 1994 | 3077 | 3072 | 4784 | 5877 | 7063 | 8559 | 9568  | 10776 |
| 240   | 1155 | 1995 | 3078 | 3073 | 4785 | 5878 | 7064 | 8560 | 9569  | 10777 |
| 241   | 1156 | 1996 | 3079 | 3074 | 4786 | 5879 | 7065 | 8561 | 9570  | 10778 |
| 242   | 1157 | 1997 | 3080 | 3075 | 4787 | 5880 | 7066 | 8562 | 9571  | 10779 |
| 243   | 1158 | 1998 | 3081 | 3076 | 4788 | 5881 | 7067 | 8563 | 9572  | 10780 |
| 244   | 1159 | 1999 | 3082 | 3077 | 4789 | 5882 | 7068 | 8564 | 9573  | 10781 |
| 245   | 1160 | 2000 | 3083 | 3078 | 4790 | 5883 | 7069 | 8565 | 9574  | 10782 |
| 246   | 1161 | 2001 | 3084 | 3079 | 4791 | 5884 | 7070 | 85   |       |       |

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## Companies and Markets

## UK COMPANY NEWS

### Brook St. payment cut as profits dive

SECOND HALF profits of Brook Street Bureau of Mayfair slumped from £1.56m to £0.59m, leaving the 1980 pre-tax result £1.37m lower at £1.34m. The directors also warn of considerable losses during the first half of the current year and have cut the dividend total from 4.135p to 2.135p with a final payment of 1p net.

At midterm, when profits of this clerical and administrative staff agency declined from £1.15m to £1.55m, the directors said they did not necessarily expect second half trading to be rigorous controls of costs.

They now say the second half proved more profitable than anticipated. This was largely due to rigorous controls of costs.

prompt closure of unprofitable branches and higher than forecast contributions from Australian and U.S. subsidiaries.

The fact that in recent weeks there has been some improvement in both permanent and temporary business suggests that the group is past the worst of the recession but it provides insufficient grounds for any real hope of a return to profitable trading before the autumn, the directors say.

Turnover for the 12 months was down to £23.06m (£25.81m). Tax took £585,840 (£1.29m), earnings per 10p share totalled 7.49p (13.73p) and dividends absorbed £220,746 (£427,594).

CCA adjusted pre-tax profit was £1.08m (£2.38m).

Profit before tax was struck after interest of £407,000 (£467,000) and before a tax credit of £15,82m (£24,000 charge).

After an extraordinary credit of £24,000 (£193,000 debit) the attributable balance came through well ahead at £382,000 (£78,000). Dividends will absorb £73,000 (same) leaving a retained amount of £309,000 compared with £55,000. Earnings per share are shown as 1p (3.7p).

The directors say there is the prospect of some improvement in the current year, with the result that an unchanged final dividend is being recommended of 1p net per 10p share—this is the total for the year, the same as last time.

Throughout most of the year retail demand was low and competition intense, the directors state. In both the retailing and manufacturing divisions the emphasis has been on cutting operating costs and improving efficiency. With reductions in stocks and borrowings these

measures will stand the group in good stead for the future."

Trading profits of £486,000 (£262,000) were split as to retailing £507,000 (£610,000) and manufacturing £41,000 (£162,000 profits).

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During the year the group completed the sale of the properties vacated during the reorganisation programme in 1979. The surplus of £242,000 was being included in the extraordinary items.

Vimto overseas expansion

Although he feels it is difficult to forecast the outcome of the current year's trading, Mr. P. Nichols, chairman of J.N. Nichols (Vimto), cordial manufacturer, says that a steady expansion of home trade sales can be anticipated throughout the group.

Mr. Nichols tells members, in his annual review, that export sales reached a record figure, and for the first time for a number of years demand was fully met.

This resulted in a larger than usual amount of stocks being held in export markets at the end of December.

"These, together with the higher rate of exchange of sterling, have resulted in a considerable reduction in demand at the beginning of 1981," the directors, he says.

As reported on March 19, pre-tax profits were £1.84m for the nine months ended December 31, 1980, compared with £1.81m for the previous year. The dividend is effectively unchanged at 1p net.

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## Shell Oil earnings show slight drop for first quarter

By PAUL BETTS IN NEW YORK

**SHELL OIL**, the fourth largest producer of crude oil in the U.S. and which is 69 per cent owned by the Royal Dutch/Shell group, yesterday reported a modest decline in first-quarter earnings to \$361m from the \$375m in the first three months of last year.

The earnings decline, although smaller than the average drop of about 20 per cent reported by other major U.S. oil companies in the first quarter, reflects the current softness of the downstream market, with sluggish conditions reducing demand for petroleum and chemical products.

As in the case of other major oil companies, declines in downstream operations were only partially offset by higher earnings from oil and gas production and exploration.

Shell said its oil and gas exploration and production profits in the first quarter rose by \$63m to \$375m. But it added that much of the benefit from higher crude oil prices was absorbed by the U.S. windfall profit tax.

## IBM president forecasts acceleration of growth

By OUR FINANCIAL STAFF

**M.R. JOHN R. OPEL**, the president of International Business Machines Corporation, told the annual meeting he believed IBM was at the "beginning of an acceleration" in the historical growth rate of its earnings and revenues.

He declined to be more specific, but said he believed IBM's high level of capital spending over the past few years would create the kind of

earnings and revenue growth rates that could be characterized as a turnaround.

In 1980 IBM earned \$3.56bn, or \$6.10 a share, on gross income of \$28.21bn compared with net profits of \$3.01bn, or \$5.16 a share, on gross income of \$22.86bn in 1979.

Mr. Opel said IBM planned to moderate the rate of its capital spending and its rate of plant expansion after 1982.

## Board reshuffle at White Motor

By Ian Hargreaves in New York

**WHITE MOTOR**, the U.S. heavy lorry manufacturer currently in bankruptcy, has reshuffled its top management, appointing Mr. Wallace Askins, its chief financial officer, as chairman.

But Mr. John Bookout, the president of Shell Oil, said that despite the first quarter earnings decline he expected full-year results to be higher than in 1980. "This outlook depends on continued strength in oil and gas exploration and production and improved margins in our oil and chemical products business during the balance of the year," he said.

The company increased first-quarter revenues to \$5.41bn compared with \$4.8bn. Per-share profits came to \$1.17 against \$1.21.

Earnings virtually stagnated in the first quarter of the year at Union Oil of California, the West Coast refiner and oil marketing group. Total net profit edged forward from \$152.9m or 89 cents a share to \$154.5m or 90 cents a share. Sales grew from \$2.38bn to \$2.67bn.

There has been speculation, however, that other U.S. truck builders, alarmed at the rapid expansion in the U.S. of the West German group, are seeking an alternative means of keeping White's business in U.S. hands.

White Motor itself has offered little up-to-date information on proceedings. The company has yet to file a formal plan of reorganisation, although the change in top management is an indication that this step may now not be far away.

While it has already sold several smaller divisions, but since entering bankruptcy last September has maintained that it would emerge from Chapter 11 of the bankruptcy code as a viable company. Government loan guarantees and the forbearance of its

A FIRST glance at a graph tracing the share price of Lockheed, the Californian aerospace company, over the past 15 months is on the face of things, rather confusing.

Early in 1980, Lockheed's share price behaved like that of most other defence companies—60 per cent of Lockheed's sales are to the Pentagon—soaring above \$48 soon after the Soviet Union's intervention in Afghanistan. But, unlike most other defence stocks, Lockheed has not held or built on this advance, and last week the stock was loitering in the high \$30s at a time when the Dow Jones Industrial Average has touched an eight-year high.

The explanation is simple. Lockheed's stock is carrying a high risk premium because of the continued heavy losses from its only civil aerospace programme—the L1011 TriStar, and the uncertainty about when those losses will end and the equally great uncertainty as to whether Lockheed will win the \$2bn CX air transport contract, which the Pentagon is expected to award next month. Boeing and McDonnell Douglas have also entered bids, which apart from the manned bomber contract, will probably be the biggest to be awarded by the present Administration.

A subsidiary reason for caution about the stock lies in the nature of Lockheed's defence orders, which chiefly covers well-established programmes which are consistently profitable but stand to receive only modest increases in resources from the Reagan Administration's military spending.

An assessment of the Lockheed risk factors must begin with the TriStar, the wide-body jet which entered service in 1972, a couple of years after Lockheed was forced to the brink of bankruptcy by heavy losses on two military projects. While its already sold several smaller divisions, but since entering bankruptcy last September has maintained that it would emerge from Chapter 11 of the bankruptcy code as a viable company. Government loan guarantees and the forbearance of its

Ian Hargreaves on why a U.S. aerospace group's shares are performing poorly

## Lockheed grounded by TriStar

### MAJOR PRODUCTS AND OUTLOOK

#### Products Prospects

##### COMMERCIAL AIRCRAFT DIVISION (Sales\* \$951m, loss \$199m)

###### L1011 TriStar: Production rate cut to 18 per year. Demand weak and order book shrinking

###### MILITARY AIRCRAFT DIVISION (Sales \$1.88m, operating profit \$168m)

###### Steady demand from abroad. Production 36 per C130 Hercules

###### Year. Possible U.S. orders under Reagan pro- troop and cargo

###### gramme Major stretch contract underway to end mid-1982 C141 cargo transport

###### Programme recently started to re-wing aircraft, C5 transport

###### Has suffered from cost over-runs, but production P3 Orion and

###### of 12 per year minimum seems assured submarine aircraft

###### Similar to Orion, but based on aircraft carriers S3A Viking

###### Out of production, but Lockheed hopes for re-

###### activation

###### MISSILES, SPACE, ELECTRONICS (Sales \$2.08bn, operating profit \$122m)

###### Trident missile: Submarine launched. Annual production of at least 72 assured and Lockheed favourite to build Trident II in mid-1980s

###### All sales and profit figures are for 1980.

Lockheed has 7,000 subcontractors and an Avco victory is certain to cause restlessness elsewhere.

Interest rates have also played a role with the TriStar a Lockheed, still a financially weak company, carries a large amount of bank debt at rates over the U.S. prime lending rate. Last year, the company's bank credit line was increased to \$850m and total term debt outstanding was running at \$855m in February, up from \$825m at the end of 1978. Total long-term debt at the end of last year was \$738m, against shareholders' equity of only \$806m. The debt figure excludes \$101m of debentures, \$86m of which have recently been exchanged for convertible preferred stock.

The military aircraft division, with \$1.5bn of sales last year, consists chiefly of Lockheed Georgia, which makes civil and military transport aircraft, including the C130 Hercules, of which more than 600 have been delivered, many for export. Mr. Child says the company can go on building three of these aircraft per month.

In addition, Lockheed also makes support equipment for airports, air defence systems and builds small ships. Both these areas are profitable. Exports have been an important area for Lockheed and should continue to be so under the more relaxed conditions for military exports authorised by President Jimmy Carter and extended by the Reagan Administration.

But for all its promise and high technology expertise, the new TriStar operations of Lockheed are still shackled by the company's financial weakness. Last year, Lockheed managed to find only \$87m of its own money for research and development (R and D), a pitiful sum for a high technology company. The Government provided an extra \$1.47bn for R and D on its own programmes, but this must mean that Lockheed will continue to be severely limited in the extent to which it can break away from strict terms of Pentagon contracts.

Bankers were necessary for Lockheed's rescue.

Since 1972 the TriStar has been beset by major problems. At first, competing with the also newly-launched Douglas DC-10, it was a poor seller. Short of funds, Lockheed was unable to offer the aircraft in an adequate range of variants, an situation made worse by the associated bankruptcy of Rolls-Royce, which made engines for the TriStar. Between 1979 and 1978, there were only 13 orders for TriStars. Weighed down by its overheads, the programme is likely to be improved productivity and supplies, mainly because of a sharp fall in demand throughout the industry. But the programme is expected to lose money again this year and the break-even point looks as remote as ever, now that the production rate has been cut from 25 to 18 units per year in response to a dwindling orderbook. So far this year, only one order has been placed and the backlog stands at 44 firm orders. Last week Lockheed hinted that TriStar production may have to be cut again.

Lockheed is also having difficulty holding down prices from its sub-contractors and is currently fighting in court a demand for higher prices from Avco, which builds the TriStar's wings. If Avco wins, Lockheed says there could be "a substantial charge" against earnings. h ad though possible.

## D-Mark bond for Swedish bank

By FRANCIS GHILES

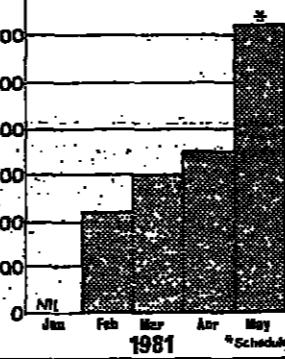
**THE MAY** calendar of foreign D-Mark bond issues was opened yesterday when Commerzbank launched a DM 60m 6½-year private placement for Svenska Handelsbanken with a coupon of 10½ per cent and a price of 98%. On Thursday, BHF Bank will announce a DM 50m issue for Europa, the European company for the financing of railway rolling stock.

Four days later Belge Electrique, the Belgian state electric utility, will come to the market through Deutsche Bank with a DM 100m public issue. On May 12 BHF is due to announce a DM 50m issue, probably for a Japanese company. Deutsche Bank will follow on May 18 with a DM 60-70m private placement for a European industrial name. A DM 100m public issue through Dresdner Bank will follow on May 22 and a DM 100m private placement for Sweden, initially scheduled for yesterday, will be arranged by Commerzbank on May 25.

The following day Deutsche

### NEW ISSUE VOLUME

#### D-Mark International Bonds



Bank will close the calendar with a DM 100m issue for a non-European state borrower. A further issue, not technically included in the calendar, could be arranged by Deutsche Bank for a supranational borrower: out a strategy on participation.

Excluding this possible issue,

the new issue calendar for May amounts to DM 620m-635m, a figure slightly below the planned volume of new issues initially announced in the April calendar, but higher than the volume of new bond issues effectively arranged in April, which will have amounted to DM 350m. Coupons of 10 per cent and more are proving attractive to foreign borrowers.

A feature of the May calendar is the large number of private placements. This is something which German bond dealers do not appreciate, since private placements are usually more difficult to trade than public issues. This is even more true when such private placements are small in size—as is the case in the May calendar.

Prices were virtually unchanged in most sectors of the Eurobond market yesterday, although fixed interest dollar bond prices did drift a little lower, after the trend in New York.

World Bank Bulldog issue, Page 26

## Stelco sees increase in income

By ROBERT GIBBONS IN MONTREAL

**M.R. J. PETER GORDON**, chairman of Stelco, Canada's largest steelmakers, said that first-quarter results, to be released on Thursday, would be better than those for the first quarter of 1980 "when net income was C\$39.5m (US\$36m)."

He told the annual meeting that the company had a large number of orders for most of its product lines, "that we expect will be maintained well into the third quarter."

The newsprint demand should hold up and North American inventories remain at insufficient levels.

The company is the largest newsprint producer in the world as well as being a major producer of construction steel and fine papers. It says newsprint earnings could well regain record levels this year.

Last year, earnings from all operations were C\$33.8m (US\$30.5m), or C\$8.94 per share, against C\$11.41m, or C\$3.62 in 1979.

Stelco's annual report, Page 26

For the year would depend on general economic growth, currently estimated for Canada at about 2 per cent, pessimistic for the steel industry, said Mr. Gordon.

Meanwhile, Abitibi-Price expects a significant improvement in earnings this year, partly because of a return to normal labour conditions in its mills.

The newsprint demand should hold up and North American

inventories remain at insufficient levels.

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Stelco's annual report, Page 26

## NORTH AMERICAN QUARTERLY RESULTS

### ACF INDUSTRIES

|                     | 1981   | 1980   |
|---------------------|--------|--------|
| First quarter       | \$     | \$     |
| Revenue .....       | 231.9m | 268.1m |
| Net profits .....   | 57.5m  | 62.1m  |
| Net per share ..... | 1.37   | 1.82   |

### AIR CANADA

|                     | 1981  | 1980  |
|---------------------|-------|-------|
| First quarter       | \$    | \$    |
| Revenue .....       | 59.2m | 59.0m |
| Net profits .....   | 19.2m | 19.0m |
| Net per share ..... | 0.49  | 0.50  |

### AMERICAN BRANDS

|                     | 1981   | 1980   |
|---------------------|--------|--------|
| First quarter       | \$     | \$     |
| Revenue .....       | 125.0m | 102.1m |
| Net profits .....   | 4.39   | 4.21   |
| Net per share ..... | 0.35   | 0.32   |

### ASHLAND OIL

|  | 1980-81 | 1979-80 |
| --- | --- | --- |


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**Asia Brewery, Incorporated**  
**Philippines**  
**US \$60,000,000**  
**Eight Year Loan**

for the purpose of financing the Cabuyao brewery and glass plant project.

Lenders

Philippine National Bank  
 Allied Banking Corporation  
 Pilipinas Bank  
 Pacific Banking Corporation  
 Insular Bank of Asia and America

China Banking Corporation  
 United Coconut Planters Bank  
 Security Bank and Trust Company  
 Rizal Commercial Banking Corporation

Arranged by  
 Allied Banking Corporation  
 Coordinator and Agent  
 Philippine National Bank

**Eurocurrency Deposit Agreement**

Lend Managed by  
 Marine Midland Limited

Provided by

Marine Midland Bank, N.A.  
 American Express International Banking Corporation,  
 Manila Offshore Branch  
 Bank of America N.T. & S.A.  
 Barclays Bank International Ltd., Manila Offshore Branch  
 BFC Finance Asia Limited (Bank für Gemeinschaft)  
 Société Générale

Agent

**MARINE MIDLAND BANK, N.A.**

March 1981

**Asia Brewery, Incorporated**

Asia Brewery Incorporated (ABI) is a newly established brewery which will brew, bottle and market beer in the Philippines as well as for export. The company is affiliated to a group which is headquartered in Metro Manila and comprises banking (Allied Banking Corporation), tobacco (Fortune Tobacco Corporation), engineering (Grandspan Development Corporation), chemicals (Himmel Industries Incorporated) and agribusiness (Foremost Farms Incorporated). ABI was established to obtain a share of the sizeable Philippine beer market presently served by one manufacturer. The new brewery, located southeast of Manila in Cabuyao, Laguna, is scheduled to commence production in early 1982. Distribution will be facilitated by the well-established channels of Fortune Tobacco with a sales network throughout the Philippine Islands.

More than 90% of the outstanding voting stock of

**GK Technologies, Incorporated**

has been acquired by

**The Penn Central Corporation**

The undersigned acted as financial advisor to  
 GK Technologies, Incorporated  
 in this transaction.

**MORGAN STANLEY & CO.**  
 Incorporated

April 2, 1981

**U.S. \$35,000,000**

Floating Rate U.S. Dollar Negotiable  
 Certificates of Deposit, due 28th April, 1982

**The Tokai Bank, Ltd.**  
 LONDON



In accordance with the provisions of the Certificates, notice is hereby given that for the six months interest period from 28th April 1981 to 28th October 1981, the Certificates will carry an interest rate of 16 1/2% per annum. The relevant interest payment date will be 28th October 1981.

**Merrill Lynch International Bank Limited**  
 Agent Bank

**U.S. \$20,000,000**

**Kay Capital N.V.**  
 Guaranteed Floating Rate Notes  
 Due 1985

**Kay Corporation**

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period from 28th April, to 27th July, 1981, has been fixed at 17 1/2% per annum.

On 28th July, 1981, interest of U.S. \$439.20 per Note will be due against coupon No. 8.

**J. Henry Schroder Wag & Co. Limited**  
 Reference Agent

Rupert Cornwell looks at the share deal involving Italy's leading newspaper

## Ambrosiano hits the headlines

"BASICALLY what's happened is that a partner who has been hidden for a long time has finally come out into the open." That was how an experienced Rizzoli watcher summed up the deal last week whereby La Centrale, an arm of Sig Roberto Calvi's powerful Banco Ambrosiano group, acquired 40 per cent to Rizzoli Editore SpA, the cornerstone of Italy's biggest publishing group, which in turn owns Corriere Della Sera, the country's most important daily newspaper.

In a sense this restrained judgment is right. That Banco Ambrosiano has for some time been one (if not the biggest creditors of the heavily indebted Rizzoli group is well known. All other things being equal, it might perhaps seem natural that this financial dependence should be translated into a substantial minority stake.

However, all other things are not equal. Ingredients in this latest financial mystery story in Milan include one of the most powerful and secretive privately owned banking groups in Italy, the paper with the biggest daily circulation in the country (almost 600,000) which is a symbol of the bourgeois establishment of Italy's wealthiest city and, third, a lingering flavour of scandal whose odour wafts into various corners of national life.

The Rizzoli-Calvi deal in part revolves around the fund raising operation long planned by the publishing group. Under a scheme to be approved on May 29, the capital of Rizzoli Editore will go up to L76.5bn (\$70.5m) from the present L25.5bn through an issue of new shares at L17,000 apiece. L133bn of new funds will be employed, in all probability, to reduce Rizzoli's overall debt, which at the end

maintain his revised—albeit

per cent. The remaining 9.8 per cent of Rizzoli is in the hands of the Rothschild Bank of over five: the popular daily L'Espresso, for example, has never succeeded in its aim to become Italy's Daily Mirror.

Why does Sig. Calvi want to commit his money to Rizzoli? Is he the right sort of person who should do so? This leads in turn to another question:

said, holds 4 per cent of the latter's equity. "Details of other shareholders," it dryly adds, "are not available." It must be assumed therefore that the technique is the familiar Italian one of crossed, sometimes camouflaged, shareholdings between subsidiaries and parent, with Sig. Calvi at the centre of the intricate web.

In the early 1970s Sig. Calvi and Sig. Michele Sindona were the unchallenged rulers of the Milan Bourse. Sig. Calvi's name over the decade has been linked with the Vatican, sections of the Christian Democrat Party and often with another financier with a similar taste for secrecy, Sig. Carlo Pesenti. Sig. Sindona, once held to be a master of financial wizardry, has finished up in a New York jail. Of Sig. Calvi's past dealings there is increasing speculation.

Magistrates in Northern Italy are investigating alleged currency irregularities by Banco Ambrosiano in the early 1970s. For a period earlier this year he lost his passport, and it was because of suggestions that he used his influence to help Sig. Calvi get it back that Sig. Ugo Zilliotti resigned last week from the vice-presidency of Italy's magistrates supervisory council. Sig. Zilliotti and Sig. Calvi have denied any wrongdoing whatsoever—and the episode (thus far at least) says more about the shortcomings of the Italian judicial system than those of any individual.

## CORRIERE DELLA SERA

DOMANI L'APERTURA A PALERMO CON LA RELAZIONE DEL SEGRETARIO PCI, sindacato cattolici: terminato con neve - si negozi

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## JAPANESE DEPARTMENT STORES

## Sales rise despite sluggish spending

BY YOKO SHIBATA IN TOKYO

FIVE OF Japan's top department store chains have increased sales and operating profits in the year to February despite weak personal spending and the cold summer weather. Only two of the companies, Mitsukoshi and Takashimaya, however, recorded double figure rates of sales growth.

Sogo was the only one to record a double figure operating growth rate. At the same time it showed a fall of 5.3 per cent in net profits, as the result of heavier tax payment occasioned by the ending of the tax period attached to the depreciation of a heavily loss-making subsidiary.

The stores followed a policy of placing emphasis on the merchandising of high quality commodities and the development of own-brand products.

Mitsukoshi, helped by a contribution from newly opened branches, and a reaction to the previous year's low sales growth of 4.2 per cent, boosted sales by 11.2 per cent.

Takashimaya's turnover rose

by 10.6 per cent, with major contribution coming from special sales commemorating the 150th anniversary of the company's founding.

The slowest growth in sales,

of 2.1 per cent, among the five

was recorded by Daimaru,

gross profit margins. In the case of Mitsukoshi, the supplying of goods to local affiliated department stores reduced the profit ratio. The 150th anniversary commemorative sales affected Takashimaya and bargain sales Matsuzakaya. Higher

double digit growth in operating profits, helped by its foreign currency based convertible debenture last March which with conversions into stock lessened its interest burden.

The sharp rise in net profits at Matsuzakaya, of 45 per cent, caused by the ending of the liquidation of losses at subsidiary level.

For the current fiscal year, ending next February, the four of the five store operators other than Mitsukoshi expect single-figure growth in sales. Mitsukoshi expects a continued re-

venue boost from the Kurashiki branch which opened last November. The official discount rate reduction, in three stages so far, is expected to lessen the interest burden for stores.

Daimaru, alone, foresees a double figure percentage rise in operating profits, by taking advantage of the interest rate reduction on its capital investment plan for a new Osaka branch, scheduled to open in the spring of 1983. The other four companies expect earnings growth of about 5 per cent.

which did not shift major stress on high-grade commodities.

All five enjoyed more than 20 per cent growth in sales of gold and jewellery, reflecting an inclination among consumers towards hedging against inflation.

Mitsukoshi, Takashimaya, and

Matsuzakaya suffered falls in

electricity charges squeezed

earnings and, Mitsukoshi apart

which has no borrowings,

the store groups all suffered from

the higher level of interest rates

in relation to sales.

Earnings of Takashimaya,

Daimaru and Matsuzakaya were

particularly heavily eroded on

this count. Sogo alone enjoyed

## Monier in agreed bid for Rocla

By Our Financial Staff

MONIER the building products group has agreed a merger in which it will take over Rocla Industries, a pipe and tile maker.

The group, in which Redland of the UK has a 47.6 per cent share, will offer five of its 9 cent shares and A\$6.75 cash for every nine of Rocla's 2.94m units of 50 cents with an alternative of \$1.60 per unit share.

Monier shares closed on Friday at A\$1.65 and Rocla trades at A\$1.40. The share swap offer thus values Rocla at A\$37.2m (US\$43m) and the alternative values it at A\$35.7m.

The Rocla board has unanimously agreed to recommend the merger on these terms. Monier shares issued through the offer will rank equally with existing units for a final dividend for the year to June 30, payable in October.

A comparable offer will also be made for the 1.1m convertible notes and the 300,000 preference shares in Rocla. Monier said it already has 9.8m Rocla shares or just under 9 per cent of the company.

## Setback for Cycle and Carriage

BY WONG SULONG IN KUALA LUMPUR

CYCLE AND Carriage Bintang, the distributor of Mercedes vehicles in Malaysia, has reported a sharp setback in pre-tax profits for six months ended March from 10.8m ringgit to 4.7m ringgit (US\$2.2m) on turnover 15 per cent lower, at 104m ringgit (US\$49m).

The company said there was a significant fall in demand for the Mercedes diesel model because of a steep increase in road tax for diesel cars. Delays in introducing another model, and slow assembly also gave rise to an excessive build up of unsassembled car kits. Prospects for the second half, however, were "significantly better."

An unchanged 10 per cent interim dividend will be paid, and the company has announced a one-for-two scrip issue and a one-for-five rights issue, which will raise the paid-up capital from 35m ringgit to 36.5m ringgit.

The rights issue will raise the paid-up capital from 35m ringgit to 36.5m ringgit.

The rights issue is priced at 2.4 ringgit per new one ringgit share.

\* \* \*

COLD STORAGE Malaysia, the

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Dr. M. Hobart  
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BADISCHE KOMMUNALE LANDES BANK GROZENTRALE  
Augustaanlage 33 · D-6200 Mainz (West Germany) · Telex: D463242

## Turnover at Makita up but profits fall

By Donald Maclean

MAKITA ELECTRIC Works, the largest manufacturer of portable electric power tools in Japan, suffered a fall of 5.9 per cent in net income in the year to February 20, to Y5.8bn (\$27m), from Y6.16bn in 1979-80, although sales rose 7.1 per cent to a record Y65.79bn (\$306m), from Y61.41bn.

The year is regarded by the company as a relatively good one, despite the fall in net income, after an 81 per cent rise the previous year, when sales were up 23.7 per cent. Earnings, Makita says, were held down by dull private housing demand in Japan. In addition, the rise in the yen in the foreign exchange market brought exchange losses of Y685m (\$3m), to compare with exchange gains of Y327m in 1979-80.

The growth in sales took place entirely outside Japan, with overseas turnover rising 26 per cent to Y37.81bn, while that at home fell 11 per cent to Y28m. This meant that the share of overseas sales in the total rose from just under a half (49 per cent) to as much as 57 per cent.

The gain in overseas sales in relation to those in Japan is seen by Makita as part of an ongoing trend. Sales in North and South America increased by 32 per cent, following the 70 per cent gain the previous year, when overall sales abroad showed a rise of 41 per cent. There was a sales gain in Europe of 28 per cent compared with 42 per cent in 1979-80.

## BANCO MERCANTIL DE SÃO PAULO



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Claus Peter Hühner, Representative

Head Office:  
Avenida Paulista 1450  
São Paulo, Brazil

London Branch:  
The Stock Exchange  
London EC2N 1HH  
England

## Magnum pays more from sharply higher earnings

BY OUR KUALA LUMPUR CORRESPONDENT

MAGNUM CORPORATION, the Malaysian lottery organisation, has reported a hefty boost to its earnings, with pre-tax profits for the year to December rising by 43 per cent to 34.6m ringgit (US\$16.4m).

Group turnover was 65 per cent higher at 84.5m ringgit, with most coming from lottery sales. Profits include dividends from the 63 per cent owned UK engineering subsidiary, Philcom. Net attributable profit was,

More than 90% of the outstanding voting stock of

## GK TECHNOLOGIES, INCORPORATED

has been acquired by

## THE PENN CENTRAL CORPORATION

We acted as financial advisor to GK Technologies, Incorporated in this transaction.

BLYTH EASTMAN PAINÉ WEBBER  
INCORPORATED

April 2, 1981

This announcement appears as a matter of record only.



Banco Internacional de Colombia (Nassau) Ltd.

US \$20,000,000

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Telex: 11878 CARNECO S

## 25,000,000 Shares of Common Stock

(per value Y50 per share)

evidenced by European Depository Receipts

ISSUE PRICE U.S. \$1.694 PER SHARE

(equivalent, at the rate of exchange adopted for the purpose, to Y561 per share)

Nomura International Limited

Yamaichi International (Europe) Limited

Banque de l'Indochine et de Suez

Kredietbank International Group

Kleinwort, Benson Limited

Dresdner Bank Aktiengesellschaft

J. Henry Schroder Waggon &amp; Co. Limited

Union Bank of Switzerland (Securities) Limited

# CURRENCIES, MONEY and GOLD

## WORLD VALUE OF THE POUND

The table below gives the latest available rate of exchange for the pound against various currencies on April 27, 1981. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied. Abbreviations: (A) approximate rate, (Baa) basic rate; (bg) buying rate, (Saa) selling rate; (F) free and going sterling/dollar rates; (S) official rates; (SIC) exchange certificate rate; (cm) commercial rate; (nom) nominal; (o) Schedule I territories; (T) tourist rate; (non) non-Schedule I territories.

| PLACE AND LOCAL UNIT                    | VALUE OF £ STERLING | PLACE AND LOCAL UNIT                | VALUE OF £ STERLING | PLACE AND LOCAL UNIT                      | VALUE OF £ STERLING |
|---|---------------------|-------------------------------------|---------------------|---|---------------------|
| Afghanistan.....Afghani                 | 112.80              | Greenland.....Danish Kroner         | 14.84               | Portugal.....Escu (A) 570.23              | exc (A) 570.23      |
| Albania.....Lek                         | 0.70745             | E. Caribbean \$.....Caribbean Franc | 5.658               | Philippines.....Philippine Peso           | 16.40               |
| Algeria.....Dinar                       | 9.00                | Gabon.....Franc                     | 2.1640              | Pitcairn Islands (S).....New Zealand \$   | 2.3950              |
| Andorra.....French Franc                | 190.90              | Guatemala.....Quetzal               | 2.1640              | Poland.....Zloty                          | (Cm) 73.13          |
| Angola.....Spanish Peseta               | 10.7078             | Guinea Republic.....Syli            | 43.37               | Portugal.....Portuguese Escudo            | 126.75              |
| Angola.....Kwanza                       | 17.67829            | Guinea Bissau.....Peso              | 79.095              | Puerto Rico.....U.S. \$                   | 126.50              |
| Antigua (S).....E. Caribbean \$         | 0.8232              | Guyana (S).....Guyanese \$          | 5.1512              | Qatar.....Qatari Riyal                    | 7.90                |
| Argentina.....Peso                      | 1.8745              | Haiti.....Gourde                    | 10.82               | Romania.....French Franc                  | 11.181              |
| Australia.....Australian \$             | 1.8745              | Honduras Repub.....Lempira          | 4.33                | Roumania Ille de la.....French Franc      | (Cm) 10.51          |
| Austria.....Schilling                   | 53.35               | Hong Kong (S).....H.K. \$           | 11.611              | Romania.....Leu                           | (Cm) 35.35          |
| Azores.....Portuguese Escudo            | 126.75              | Iceland (S).....Icelandic Króna     | 14.4524             | Rwanda.....Rwanda Franc                   | 202.25              |
| Bahamas (S).....Ba. Dollar              | 2.1640              | India (S).....Rupee                 | 17.80               | S. C. Christopher (S).....E. Caribbean \$ | 5.658               |
| Bahrain (S).....Dinar                   | 0.817               | Indonesia.....Rupiah                | 1.363.357           | S. Lucia.....E. Caribbean \$              | 1.363.357           |
| Bangladesh (S).....Taka                 | 5.72                | Iran.....Rial                       | 165.40 (Sgt)        | S. Vincent (S).....E. Caribbean \$        | 5.658               |
| Barbados (S).....Barbados \$            | 4.328               | Iraq.....Iraqi Dinar                | 0.63                | Isle of Man (I).....Irr & Shekel          | 2.1640              |
| Belgium.....B. Franc                    | 1.70                | Ireland.....Pound                   | 2.352.0             | Italy.....Lira                            | 5.382.0             |
| Bermuda (S).....Ba. Dollar              | 2.1640              | Ivory Coast.....C.F.A. Franc        | 589.25              | Sao Tome & Principe.....Dobra             | 8.125               |
| Brunei.....Ringgit                      | 17.80               | Jamaica (S).....Jamaican Dollar     | 3.8614              | Senegal.....C.F.A. Franc                  | 529.25              |
| Bolivia.....Peso                        | 55.25               | Japan.....Yen                       | 0.701 (eg)          | Seychelles.....Rupee                      | 12.85 (eg)          |
| Bolivia (S).....Boliviano               | 1.7225              | Jordan.....Jordanian Dinar          | 1.181               | Sierra Leone (S).....Leone                | 2.40551             |
| Brazil.....Cruszeiro                    | 175.77              | Kampuchea.....Riel                  | 2.596.8             | Solomon Islands (S).....Solomon Is. \$    | 1.8700              |
| Brit. Virgin Isles (S).....U.S. \$      | 8.1640              | Kenya Shilling.....Kenyan Shilling  | 18.08               | Somali Republic.....Somali Shilling       | 1.7610              |
| Brunei (S).....Ringgit                  | 0.47                | Kiribati.....Australian \$          | 1.8745              | South Africa (S).....Rand                 | 1.7610              |
| Bulgaria.....Leva                       | 2.05                | Korea (Nth).....Won                 | 2.111               | Spain.....Peso                            | 1.7610              |
| Burma.....Kyat                          | 14.402              | Korea (Sth).....Won                 | 1.462.50            | Spain.....Peso                            | 190.90              |
| Burundi.....Burundian Franc             | 195.65              | Kuwait.....Kuwaiti Dinar            | 0.597               | Spain.....Peso                            | 190.90              |
| Cameroon.....C.F.A. Franc               | 550.25              | Lao P.D.R. (S).....New Kip          | 21.64               | Spanish ports in North Africa.....Peso    | 190.90              |
| Canada.....Canadian \$                  | 2.50                | Latvia.....Lats                     | 1.7404              | Spanish ports in Spain.....Peso           | 190.90              |
| Canada.....Mexican Peso                 | 1.90                | Liberia.....Liberian \$             | 1.7610              | Sudan.....Sudan £ (1)                     | 1.082               |
| Cape Verde Isle.....Cape Verde Escudo   | 79.50               | Lithuania.....Litas                 | 2.1640              | Sudan Republic.....Sudan £ (2)            | 1.7312              |
| Cayman Islands (S).....Cay. Is. \$      | 1.803               | Lybia.....Libyan Dinar              | 0.6405              | Suriwan.....Gulidder                      | 3.78758             |
| Cen. Afr. Repub.....C.F.A. Franc        | 555.25              | Luxembourg.....Lux. Franc           | 7.60                | Swaziland (S).....Emalangeni              | 1.7610              |
| Chile.....C. F. A. Franc                | 0.47                | Macao.....Pataca                    | 12.11               | Switzerland.....Swiss Franc               | 4.8050              |
| China.....C. F. A. Franc                | 5.8689              | Madagascar.....Mc Franc             | 559.25              | Syria.....Syria £                         | 1.8745              |
| Colombia.....Peso                       | 111.54              | Malta (S).....Maltese £             | 1.1185              | Taiwan.....New Taiwan \$                  | 77.904              |
| Comoros Islands.....C.F.A. Franc        | 555.25              | Maldives Islands (S).....Maldives £ | 1.1185              | Taiwan Shilling.....Tai Shilling          | 17.00               |
| Costa Rica.....Colon                    | 55.25               | Mexico.....Mexican Peso             | 5.241               | Togo Republic.....C.F.A. Franc            | 4.9875              |
| Cuba.....Cuban Peso                     | 1.5851              | Micronesia.....Micronesian \$       | 1.1185              | Tonga Islands (S).....Tonga £             | 559.25              |
| Cyprus (S).....Cyprus £                 | 0.808               | Moldavia.....Mold. Franc            | 1.1185              | Trinidad & Tob. (S).....Trinidad £        | 2.1640              |
| Czechoslovakia.....Koruna               | 15.20               | Mozambique.....Metical              | 59.65               | Turkey.....Turkish Lira                   | 213.58              |
| Denmark.....Danish Krone                | 14.84               | Nauru.....Australian \$             | 11.182              | Turks & Caicos.....U.S. \$                | 2.1640              |
| Djibouti.....Fr.                        | 360.149             | Nauru.....Australian \$             | 11.182              | Tuvalu.....Australian \$                  | 1.8745              |
| Dominica (S).....E. Caribbean \$        | 0.814               | Nauru.....Australian \$             | 11.182              | Uganda.....Uganda Shilling                | 1.10                |
| Dominican Repub.....Dominican Peso      | 2.540               | Nauru.....Australian \$             | 11.182              | United States.....U.S. Dollar             | 1.7610              |
| Ecuador.....Sucre                       | 101.549             | Nauru.....Australian \$             | 11.182              | Uruguay.....Uruguay Peso                  | 17.00               |
| Egypt.....Egyptian £                    | 1.52                | Nauru.....Australian \$             | 11.182              | Utri Arab Emirates U.A.E. Dirham          | 7.95                |
| Equatorial Guinea.....Ekuele            | 381.8               | Nauru.....Australian \$             | 11.182              | U.S. S.....U.S. Dollar                    | 1.7610              |
| Ethiopia.....Ethiopian Birr             | 4.4460              | Nauru.....Australian \$             | 11.182              | Upper Volta.....C.F.A. Franc              | 559.25              |
| Falkland Islands (S).....Falkland Is. £ | 1.0                 | Nauru.....Australian \$             | 11.182              | Vanuatu.....Vatu                          | 1.8745              |
| Faro Islands.....Danish Krone           | 1.7330              | Nauru.....Australian \$             | 11.182              | Vatican.....Aust. Dollar                  | 1.8745              |
| Fiji Islands.....Fijian \$              | 9.0015              | Nauru.....Australian \$             | 11.182              | Venezuela.....Bolivar                     | 8.20                |
| Finland.....Markka                      | 11.181              | Nauru.....Australian \$             | 11.182              | Vietnam.....Dong                          | 4.9875              |
| France.....French Franc                 | 11.181              | Nauru.....Australian \$             | 11.182              | Virgin Islands U.S. U.S. Dollar           | 2.1640              |
| French Guiana.....French Franc          | 655.25              | Nauru.....Australian \$             | 11.182              | Western Samoa.....Samoan Tala             | 2.2299              |
| French Polynesia.....C.F.A. Franc       | 1.194               | Nauru.....Australian \$             | 11.182              | Yemen (Nth).....Ryal                      | 9.81 (eg)           |
| Gabon.....C.F.A. Franc                  | 559.25              | Nauru.....Australian \$             | 11.182              | Yemen (Sth).....Yemeni Dinar              | 10.7402             |
| Gambia (S).....Dalasi                   | 3.988               | Nauru.....Australian \$             | 11.182              | Yugoslavia.....New Y. Dinar               | 72.4738             |
| Germany (East).....Ostmark              | 4.7175              | Nauru.....Australian \$             | 11.182              | Zambia.....Kwacha                         | 1.8745              |
| Germany (West).....Deutsche Mark        | 8.70                | Nauru.....Australian \$             | 11.182              | Zimbabwe.....Zimbabwe \$                  | 1.4270              |
| Gibraltar (S).....Gibraltar £           | 1.0                 | Nauru.....Australian \$             | 11.182              |   |                     |
| Greece.....Drachma                      | N/A                 | Nauru.....Australian \$             | 11.182              |   |                     |

\*That part of the French community in Africa formerly French West Africa or French Equatorial Africa. † Rupess per pound. ‡ General rates of oil and iron exports 99.468. \*\* Rate is the transfer market (controlled). †† Rate is now based on 2 Barbados \$ to the dollar. ‡‡ Now one official rate. (U) Undid rate. Applicable on all transactions except countries having a bilateral agreement with Egypt and who are not members of IMF. (I) Based on gross rates against Russian ruble. (1) Official rates for government transactions and specified exports and imports. (2) Parallel rate for non-government transactions and non-specified exports and imports. § One new Krone=100 old Krone.

## Dollar firm

The dollar maintained its recent firm undertone in currency markets yesterday, underpinned by a continued rise in U.S. interest rates. Trading for much of the day was quiet and uneventful but demand for the U.S. unit increased after the entry of New York into the market.

Sterling lost ground against the dollar and showed mixed changes against European currencies in featureless trading.

European rates showed little overall change. Within the European Monetary System the D-mark remained the most improved currency while the French franc eased slightly, being affected partly by the Presidential election in France.

The Belgian franc maintained its recent firmer trend, leaving the Irish punt as the weakest currency although it remained well within its divergence limit.

**DOLLAR**—trade weighted index (Bank of England) fell from 102.5 to 102.2, failing to reflect the dollar's overall improvement. Euro-dollar rates were around one-eighth of a point higher and helped maintain interest in the dollar. The latter closed at DM 1.8700 on Friday.

Against the Swiss franc it closed at SFr 1.8695 from SwFr 1.8645 but eased against the Japanese yen. It was however above the day's low of Yen 121.25 and closed at Yen 122.00 from Yen 121.75 on Friday.

**STERLING**—trade weighted index (Bank of England) fell to 98.3 from 99.3 having stood at 98.3 at noon and 98.4 in the afternoon. The pound opened with DM 1.7775 on Friday. Against the Swiss franc it closed at SFr 1.8695 from SwFr 1.8645 but eased against the Japanese yen. It was however above the day's low of Yen 121.25 and closed at Yen 122.00 from Yen 121.75 on Friday.

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**DANISH KRONE**—Tending to weaken within the EMS, reflecting in part a firmer trend in interest rates in other EMS currencies and the U.S. Against

the krona has lost ground recently but still above the level seen at the beginning of the year. The Danish krone recovered slightly as yesterday's fixing in Copenhagen. The dollar fell from DM 6.5565 from DKR 6.5565 and sterling eased to DKR 14.8750 from DKR 14.8780.

Dollar demand increased during the afternoon and sterling fell back, touching a low of \$2.1620 to close at \$2.1635-\$2.1645, a fall of 25 points from the previous close. Again European currencies ended in DKR 13.225. On the other hand, the Belgian franc rose to DKR 19.358 per BFr 100 from

DKR 19.32. Sterling showed mixed changes. It fell against the D-

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

## THE POUND SPOT AND FORWARD

| April 27    | Day's spread  | Closes        | One month | 3 months  | 6 months  | 1 year    |
|-------------|---------------|---------------|-----------|-----------|-----------|-----------|
| U.S.        | 2.1620-2.1730 | 2.1635-2.1665 | 0.75-0.85 | 1.05-1.10 | 1.25-1.35 | 1.45-1.55 |
| Canada      | 2.0520-2.0590 | 2.0525-2.0565 | 1.22-1.25 | 1.25-1.28 | 1.28-1.32 | 1.32-1.35 |
| Netherlands | 5.22-5.26     | 5.24-5.25     | 1.45-1.50 | 1.50-1.55 | 1.55-1.60 | 1.60-1.65 |
| Portugal    | 1.22-1.28     | 1.23-1.25     | 1.25-1.28 | 1.28-1.30 | 1.30-1.32 | 1.32-1.35 |
| Iceland     | 1.24-1.28     | 1.25-1.28     | 1.28-1.30 | 1.30-1.32 | 1.32-1.35 | 1.35-1.38 |
| W. Ger.     | 4.71-4.73     | 4.71-4.72     | 1.45-1.48 | 1.48-1.50 | 1.50-1.52 | 1.52-1.55 |
| Portugal    | 1.25-1.27     | 1.26-1.28     | 1.28-1.30 | 1.30-1.32 | 1.32-1.34 | 1.34-1.36 |
| Italy       | 2.35-2.37     | 2.36-2.38     | 1.45-1.48 | 1.48-1.50 | 1.50-1.52 | 1.52-1.55 |
| Norway      | 11.70-11.75   | 11.71-11.7    |           |           |           |           |

**APPOINTMENTS****Senior post at Plessey**

Mr. Vivian Butler has been appointed managing director of PLESSEY ENGINEERING AND COMPONENTS, a newly-formed management company responsible for the electronic components division, solid state division, Plessey Aerospace, Birkby's Plastics and Plessey Hydraulics International. Mr. Butler, currently managing director of Plessey overseas division, will take up his new appointment on May 11, reporting to the chief executive office through Mr. W. J. Dakkell. Plessey Microsystems is not included in the new grouping and in future will report directly to Mr. M. W. Clark, deputy chairman and deputy chief executive.

Mr. Alan Henderson has been appointed managing director of LOMBARD ODEIER INTERNATIONAL PORTFOLIO MANAGEMENT.

Mr. Jeffrey Taylor is to become a partner of STANCLIFFE FODD AND HODGSON, stockbrokers, from May 1. He is currently an associate with the firm.

He will operate from the Middleborough branch office. On the same day, Mr. Anthony Cowes is to join the firm as an associate, operating from the Sunderland office. He is currently a partner with Boys-Stones-Simpson and Spencer, stockbrokers, Newcastle.

Mr. J. D. S. Bennett has joined the Board of JOHN MENZIES (HOLDINGS). Previously, he held several senior financial positions with the Chloride Group.

Mr. Barry Stuart Smith has been appointed managing director of O.D. (MANAGEMENT CONSULTANCY), a new company in the Organisation Development Group.

Mr. R. L. Vigar has been appointed a non-executive director of PEACHLEY PROPERTY CORPORATION.

Mr. Steve Knight has been appointed sales director of DEVILBIEG MACHINE COMPANY. He was general manager of the machine tool division of Wacken.

THE CHASE-MANHATTAN BANK has appointed vice-president Mr. William J. Dahms as assistant general manager for its London branch corporate banking division. Mr. Dahms will lead the division responsible for marketing the bank's services and products to commercial subsidiary.

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## COMMODITIES AND AGRICULTURE

## Timber demand rise forecast

Financial Times Reporter

**WORLD DEMAND** for timber will almost double by the end of the century, according to a report published yesterday.

It says there is increasing concern about future supplies and the prices that will have to be charged.

The report, by the Economist Intelligence Unit says that by the turn of the century world demand will be 88 per cent higher than it was in 1976, but that main producing countries were becoming much more conservation-minded.

Timber users and others involved in the industry, particularly in the non-producing countries, are becoming increasingly worried about future supplies and their price, it says.

"The output of wood cannot be increased at will and certainly not without a rise in costs, since the natural forests of the world still exploitable areas are located in regions where exploitation can be started only after substantial investments."

"Transportation distances are greater pushing up the average freight costs."

Felling between 1975 and 1978 accounted for 2,54bn cubic metres out of 3,15bn cubic metres of growing stock, some 47 per cent went for fuel and the rest for industrial production.

*World Timber to the Year 2000.*

## Peru permits anchovy fishing

PERU's Ministry of Fisheries has authorised a five-day anchovy fishing campaign from the ports of Pisco and Callao on the southern and northern coast.

Fishing is limited to a total of 25 vessels operating once a day on an exploratory basis from April 22 to 28.

The operation has apparently been authorised in response to repeated claims from fishermen that there are large schools of anchovy in the area, although the Peruvian Marine Research Institute says resources are still below 2m tonnes.

Peru's anchovy stocks plummeted over the past seven years from 20m tonnes to near extinction due to a combination of overfishing and the appearance of the warm current off the Peruvian coast.

Although anchovy fishing was banned in 1976 of most of the coast it has continued in the far south near the border with Chile.

## Cocoa pact hopes fade

By JOHN EDWARDS, COMMODITIES EDITOR

**THE IVORY COAST** maintained its opposition to the proposed new International Cocoa Agreement at a meeting of the Cocoa Producers Alliance that opened in Abidjan yesterday.

Mr Denis Bra Kanon, Ivory Coast Agriculture Minister, at the opening of the Alliance's four-day meeting said the new International Cocoa Agreement "blocked itself as a result of lack of realistic clauses". He said the proposed pact was "inoperable" and that producers should seek to defend themselves.

The Ivory Coast has consistently opposed the new Agreement, negotiated last year, on the grounds that the "floor" price of 110 cents a pound was

too low. Since then the surplus of cocoa available, partly as a result of big crop increases in the Ivory Coast making it the world's biggest producer, has forced market prices to below 95 cents a pound. While demanding a higher Agreement price range the Ivory Coast has been a consistent seller of cocoa at depressed levels after its failure last year to boost prices by holding off the market.

Given that Ivory Coast is the biggest producer, its attitude is crucial to the future of the International Cocoa Agreement.

If it continues to refuse to join, then there are unlikely to be sufficient producing and importing countries prepared to ratify the pact.

## Slight increase in wool output

**WORLD WOOL** production for the 1980-81 season is estimated at 2.76m tonnes greasy for 1980-81 estimated by the latest Commonwealth Secretariat wool quarterly report.

Announcing the figures to the International Wool Textile Organisation annual conference in Christchurch, New Zealand, IWS statistical secretary said world wool production would only increase slightly, due to adverse weather in Australia and the Soviet Union.

Continuing drought in Australia and further expansion in the live sheep export trade to the Middle East had cut sheep numbers and retarded growth. Australian output for 1980-81 would be 683,000 tonnes, 4 per cent down on last season's figures.

The clip in the USSR was expected to be 462,000 tonnes, down 10,000 tonnes from 1979-80 figures.

Wool held its percentage share of the overall fibres market in 1980, with 31.8 per cent in the 10 main wool textile manufacturing countries which provide a breakdown of consumption data, against 32 per cent in 1979.

The LWS said it seemed stocks were now under control in the wool textile industry and the de-stocking cycle could be ending. The conference was told the continuing shift in wool textile and clothing production towards developing countries (including China) and eastern Europe was a challenge that could be met by western manufacturers prepared to look ahead, plan and pursue new markets.

International trade would continue to grow, for the next five to seven years at least, but most of this trade would be between the industrial countries. Reuter

## Cotton pact urged

**AN 18-NATION** group of developing countries which export cotton will press hard for an effective international agreement during a one-week UN meeting which began in Geneva

The so-called Izmir Group, together accounting for 33 per cent of world cotton exports, is certain to stand firm on a demand for a pact containing measures to stabilise the price of cotton, a spokesman for the UN Conference on Trade and Development (UNCTAD) said.

However, the world's largest net exporter, the US, with 27 per cent of the trade, and Japan, the largest importer at about 20 per cent, oppose any structure that would interfere with the market evolution of cotton prices.

The Izmir Group said at the last preparatory meeting in Geneva in March 1980, it wanted price stabilisation through an international buffer stock or internationally co-ordinated national cotton stocks, or a combination of both.

The USSR, second largest net exporter with about 13 per cent of world trade, support the Izmir Group demands, but suggests a price stabilisation scheme of multilateral commitments backed by national stocks.

About 20m bales of cotton or 4.25m tonnes are traded internationally every year, and UNCTAD has designated it one of 18 commodities where the market should be stabilised, mainly for the benefit of poorer producer countries. Reuter

## Jute exporters meet to plan pact strategy

DACCA—Seven jute-producing nations began a two-day meeting yesterday to work out a joint strategy for negotiations on the proposed International Jute Organisation (IJO).

The meeting sponsored by United Nations and attended by India, China, Nepal, Burma, Thailand, Brazil and Bangladesh, will follow up discussions held at a similar meeting in Calcutta last month.

The IJO was proposed to protect interests of the jute-producing countries against synthetics. A final round of negotiations will be held with the consuming nations in Geneva early next month.

Reynolds expects U.S. aluminium industry shipments to increase by an average of 3.8 per cent during the period 1979 to 1982 compared with 2.9 per cent annual growth in the previous ten years.

Ministers of Indonesia, Malaysia and Thailand, who met in Kuala Lumpur over the weekend to discuss tin have shown a much tougher stance.

This is in part a reflection of their concern over the sharp deterioration of tin prices, and their frustration over the uncertainties surrounding the future of the International Tin Agreement.

The three countries, which together with Singapore and the Philippines, are members of the Association of Southeast Asian nations, ASEAN, are the world's top three tin producers, accounting for 65 per cent of global exports.

Even as the mining ministers met, the tin price on the Penang market fell to 29.71 ringgit per kilo—the lowest price recorded in 27 months.

During the past 12 months, tin prices have fallen by 27 per cent, expressed in terms of a "soft" ringgit. In terms of sterling and dollars, the fall has been even sharper.

The mining ministers issued

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## Heavy falls in sugar market

By ROY HODSON

In spite of brave talk of defending themselves, producing countries will find it difficult to control the market unilaterally, mainly because of disagreements amongst themselves.

Reports of further selling by producers, and the threat of Nigeria having to dispose of a hefty surplus built up, put cocoa market prices under heavy pressure recently.

On the future market the July position dropped by \$41 last week and the July position lost another \$3 to \$93.55 a tonne yesterday.

These losses offset some of the gains made prior to the Easter holiday when the market rallied strongly on hopes of a new cocoa pact raising prices.

## TIN MARKET

## Higher stocks depress price

By ROY HODSON

CASH TIN fell \$42.50 to \$5,885 a tonne on the London Metal Exchange yesterday reflecting the weak market in Penang and a big rise in the LME's own warehouse stocks.

The LME tin stocks rose last week by 700 tonnes to a four-year high of 7,126 tonnes. A world surplus of some 5,000 tonnes of tin production this year is now being forecast by some traders.

A fall in the Straits tin price in Penang at the weekend to 29.71 ringgit per kilo forced the price into the lower International Tin Council buffer stock range of 27.28 to 30.01 ringgit per kilo.

At that price range the buffer stock should be a net buyer on world markets. However, the market is not expecting strong support from the buffer stock manager until prices fall even lower.

One possibility is that the London tin market will be

given some support by the buffer stock partially exchanged for 1,500 long tons of U.S. tin from the strategic stockpile with LME warehouse holdings through a switch arrangement with international dealers.

Mixed news on copper production and an increase in the LME stocks of 325 tonnes last week helped the price for cash wirebars to decline by \$6 to \$339.75 a tonne. In Chile talks aimed at ending the week-old strike by 10,000 workers at the El Teniente copper mine will resume on Wednesday.

However, the Chilean copper workers union is claiming that other unions in distribution, mining and the airlines are ready to back their fight.

Cominci in British Columbia reported that the United Steelworkers of America had rejected its new contract offer and had

scheduled a strike vote for early next week. This helped boost zinc prices in particular.

The free market price for aluminium continued to weaken yesterday with a fall on the LME of £3.75 to £600.50 a tonne for cash metal.

While fabricators are trying to make higher prices stick for some aluminium products, there is no sign of an end to the continuing slump in demand for aluminium ingot. Stocks at smelters have been rising for 12 months and now stand at well over 2m tonnes. The LME warehouses now have 52,525 tonnes of metal in stock after a big rise last week of 1,500 tonnes.

LME lead stocks fell last week by 900 tonnes to 46,575 tonnes, zinc stocks rose 125 tonnes to 89,875 tonnes, nickel fell 150 tonnes to 3,025 tonnes, and silver fell 130,000 ounces to 24,460,000 ounces.

## Producers ready to get tough

BY WONG SULONG IN KUALA LUMPUR

MINING ministers of Indonesia, Malaysia and Thailand, who met in Kuala Lumpur over the weekend to discuss tin have shown a much tougher stance.

This is in part a reflection of their concern over the sharp deterioration of tin prices, and their frustration over the uncertainties surrounding the future of the International Tin Agreement.

At this stage, the "appropriate measures" would be in the form of stronger political pressure, but if the price continues to slide, some form of market intervention cannot be ruled out.

The price fall is claimed to have resulted already in the closure of 110 marginal mines in Malaysia and Thailand. Dr Subroto, Indonesia's mining and energy minister, claims the viability of his country's planned investments into high risk offshore mining is being jeopardised.

Production cost for Malaysia's gravel mines (which account for 55 per cent of national output) during the second half of 1980 was 2,112 ringgit per kilogram, or 34.92 ringgit per kilo. Production costs for other producing countries, particularly Bolivia, are higher.

These figures are, of course, disputed by tin consumers, particularly the U.S., whose refusal to discuss an upward revision of prices led to a walkout by producers at the International Tin Council meeting last month.

Increasingly, therefore, the U.S. is being viewed by the tin-producing countries as the "spoiler" in the tin market. The Reagan Administration's view of commodity pacts serves to reinforce this suspicion.

Opinion about the U.S. has hardened to the extent that at the week-end meeting the three South-East Asian tin producers have decided that they are prepared to leave the U.S. out of the next tin agreement, if outstanding issues could not be resolved.

The fourth round of negotiations on the Sixth Tin Agreement will resume in June, and it will probably be the last chance for producers and consumers to come to a deal. The current agreement expires in June next year.

## AMERICAN MARKETS

NEW YORK, April 27.

THE LIVESTOCK market rallied as advancing fieldwork interfered with the return of more cattle. Sugar and oil also saw gains that indicated additional sales tonnage for quick shipments.

Low level of delivery notices offset light demand in cotton, resulting in a mixed market. Grains and soybeans also showed some improvement, although advanced commercial and professional support, reported Heindel.

The three countries, which together with Singapore and the Philippines, are members of the Association of Southeast Asian nations, ASEAN, are the world's top three tin producers, accounting for 65 per cent of global exports.

Even as the mining ministers met,

the tin price on the Penang market fell to 29.71 ringgit per kilogram (which account for 55 per cent of national output) during the second half of 1980 was 2,112 ringgit per kilogram, or 34.92 ringgit per kilo. Production costs for other producing countries, particularly Bolivia, are higher.

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## PRICE CHANGES

## LONDON STOCK EXCHANGE

# Interest fades after early two-way trade and share index ends 1.3 easier at 586.0—Gilts lower—Oils weak

**Account Dealing Dates**  
Option  
\*First Declares Last Account Dealings Date Day

April 16 April 29 April 30 May 11  
May 1 May 14 May 15 May 26  
May 16 May 23 May 29 June 8

\*\* New "final" dealings may take place from 9 am two business days earlier.

Leading equities yesterday moved within a narrow range in a two-way business, a distinct change of the recent trading pattern. Prices were opened lower in expectations of a continuation of the selling which last Friday led to a progressively easier tone after a strong early upsurge.

While there was plenty of scope for further profit-taking within the three-week trading Account which ends on Thursday, sellers made only a small impression and prices were soon tacking higher on some good buying—some of it again stemming from overseas.

When the buyers were satisfied, however, prices milled around indecisively as interest dwindled awaiting Thursday's first-quarter statement from ICI. This, it is hoped, will confirm the opinion that corporate profitability may be on the upturn and the optimism lent renewed firmness to the uncertainties reflected in the FT Industrial Ordinary Share Index. This measure, down 4.5% at 100.00 am and a net 1.3 up an hour later, ended at 586.0 for a loss of 1.3 to reduce its rise on the Account so far to 36.2, or 6.1 per cent.

Overall, prices yesterday were no more than mixed as illustrated by the balanced rises and falls in all FT-quoted industrials. The FT-Actuaries three main indices all gave a little ground but held back recently by the pay dispute, particularly friendless and with Oils showing renewed weakness on the growing downward pressures on prices of crude.

British Funds remained subdued on lack of buying interest and quotations showed wide-

spread falls of 1% to 1% in the shorts and to 1% in the longs. The Government Securities index fell 0.31 to 69.18.

Australian Mines turned weak, with sentiment still unsettled by recent developments in the Punde oil-shale project, but South African Golds held relatively steady—with the Gold Mines index only 2 points off at 355.4, despite a drop of \$12 to \$483.5.

Traded options remained relatively active and 1,945 deals were arranged compared with last week's daily average of 2,313. JCI were wanted in front of Thursday's first-quarter statement and recorded 544 deals.

Marks and Spencer and Courtaulds attracted 431 and 202 trades respectively.

British Aerospace became a particularly active market and, after reacting to 220p on profit-taking, rallied to 235p before closing 9 down on balance at 223p.

## Gerrard & Nat. up

Reflecting the 38 per cent final dividend increase and strong profits recovered, Gerrard and National put on 10 to 310p.

Other Domestic Houses improved in sympathy with Union, also closing 10 to the good at 500p, and Smith St. Asbury S dearer at 180p. Merchant banks plotted an irregular course in moderate trading. Schroders hardened 5 to 370p and Kleinwort Benson 4 to 255p, while Winstutus appreciated 3 to 88p. Arithmuth Latham, however, relinquished 5 to 285p.

The major clearing banks drifted lower on lack of support. Barclays lost 5 to 435p as did Lloyds, to 345p, and Midland, to 333p. Awaiting further developments in the bid situation, Royal Bank of Scotland also cheapened 5, to 187p.

Interest in Insurances was at a low ebb and the closing trend was mixed. London United Investments finished 3 off at 187p following the annual results. Sun Alliance fell 10 to 826p and Willis Faber, 333p, and C. E.

Health, 262p, shed 5 and 3 respectively. Commercial Union added 2 to 164p and Phoenix 4 to 274p. In first-time London dealings, Liberty Life Association of Africa closed at 511.

Leading Buildings usually registered modest improvements. EPB hardened a couple of pence dearer at 236p, and Blue Circle 4 to 42p, the latter's annual results are due tomorrow.

London Brick firms 1 to 78p, but Tarmac held at 370p awaiting its year's preliminary results.

Tunnel "B" up 12 on Friday on the increased profits and dividend forecast contained in the document, rejecting T. W. Ward's bid for the company, eased 4 to 388p. Elsewhere, demand in a thin market lifted Modern Engineers of Bristol 5 to 31p. Selected Paint shares came in for support. Manders rising 6 to 166p and International Paint improving 3 to 150p.

Marked up to 316p in the early dealings, ICI drifted off to close 4 dearer on balance at 310p; the first-quarter figures are due on Thursday. Among other Chemicals, Rentokil shed 5 to 170p on lack of interest.

## Raybeck wanted

Business in leading Stores was of a two-way nature. British Home added 3 more to 173p, but DSB eased 5 of 880p, after 887p. House of Fraser, annual results tomorrow, firmed a penny to 154p. Renewed speculative support was noted for Raybeck and the close was 9 higher at 138p. Despite the reduced dividend and halved annual profits, Brook Street Bureau closed 4 better at 40p, after 50p, while Office and Electronic advanced 5 to 410p ahead of tomorrow's preliminary figures. Pendland Investments added 4 to 51p on the results and J. William rose 9 to 99p on buying in a thin market. G. R. Holdings put on 8 to 200p and Barget gained 5 to 185p, while Ropner turned 4 to 212p and the A 8 to 205p. Metroy, on the other hand, dropped 3 to 190p and the Deferred 3 to 150p.

Electricals dealers closed with falls ranging to 7 following a good two-way trade. Ralst lost that much to 375p, while GEC ended 5 of 890p, after 887p. After extremes of 326p and 221p, Plessey were unaltered at 325p.

Elsewhere, First Castle Securities lost 5 to 96p awaiting today's preliminary results. Falls of 8 and 10 respectively were seen in Standard Telephones and Cables, 532p, and Ferranti, 500p, while BICC dropped 4 to 255p. Arlen, however, revived at 255p, after 205p. Antelope gained the turn to 27p on the maintained dividend despite sharply reduced full-year earnings. Following above acquisition talks, dealings in Ben Williams, suspended at 26p last year, were resumed at 26p.

Financial leaders closed with falls ranging to 7 following a good two-way trade. Ralst lost that much to 375p, while GEC ended 5 of 890p, after 887p.

W. H. Smith, on the other hand, gave up 4 at 179p. Profit-taking dropped 2 from 180p (Ely's Whiteman), 265p, while Owen Winstutus, suspended at 26p, rose 10 to 28p.

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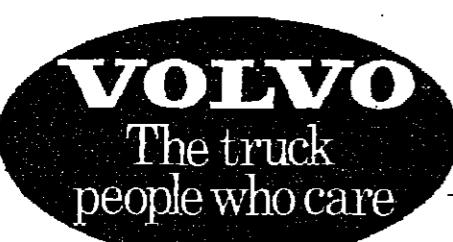
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# FINANCIAL TIMES

Tuesday April 28 1981



## Chirac 'personally' supports Giscard

By Robert Mauthner in Paris  
PRESIDENT Giscard d'Estaing, who established a narrow lead in the first round of the French presidential election on Sunday over M. François Mitterrand, his Socialist challenger, yesterday received the valuable "personal" backing of M. Jacques Chirac, the Gaullist leader.

M. Chirac, who was eliminated from the presidential race, in which only the two leading candidates move forward into the final ballot on May 10, significantly declined to advise his supporters on the way they should vote in 12 days' time. "Everyone must vote according to his conscience," the Gaullist leader said.

M. Giscard d'Estaing won the public support of M. Jacques Chaban-Delmas, the president of the National Assembly, who stood against him in the first round of the 1974 presidential election.

Important as these pledges of support are for M. Giscard d'Estaing, they do little to indicate the eventual outcome of the election. The outgoing president, who, according to the latest official figures, obtained only 28.3 per cent of the total vote in the first round, compared with M. Mitterrand's 25.8 per cent, needs every vote he can get to win the necessary absolute majority in the final ballot.

Both M. Chirac and M. Chaban-Delmas underlined the dangers the country would face if M. Mitterrand won, with communist support. "I cannot ignore the consequences for France of communist participation in the Government," M. Chirac said.

Uncertainty about the outcome of the election was reflected yesterday both in trading on the Bourse and the Paris currency market. Though there was no panic selling, the share index, which gained four points just before the first round, when it seemed that M. Chirac might beat M. Mitterrand into second place, lost two points yesterday.

The franc continued its slow but steady decline, which started a few days before the first round. Yesterday, the French currency lost ground against the Yen and the Belgian franc.

**Vote for cliff-hanger, Page 2**  
**Editorial Comment, Page 20;**

Continued from Page 1

## Visa

Visa, which is not legally defined as a bank, would offer the cash management service to bank customers. One option would see Visa as a put-through device for collecting relatively small amounts which could then be invested in amounts of more than \$100,000 with the banks. Deposits of this scale would not be subject to interest rate restrictions.

Mr. Charles Russell, president of Visa USA, tells the banks that Visa is now examining several alternative plans to make it possible for our members to offer customers a card which, aside from being the best and most widely accepted travel and entertainment card in the world, will enable them to access funds on deposit in an account which invests in high yield financial instruments and possibly give them access to the value held in other assets as well."

It is clear from the Visa letter that the proposed T and E card—and eventually the cash management service—will be available to banks throughout the worldwide Visa network.

Barclays Bank, one of Visa's biggest members, said yesterday that it saw the cash management service as largely a U.S. domestic matter.

"The T and E card has no appeal to Barclays for the time being," the bank said. However, it is known that senior Barclaycard executives have recently considered launching such a card.

In the U.S., Mr. Fred Hammer, retail banking head at Chase Manhattan Bank, welcomed the Visa proposal as "very sensible" and Mr. Charles Rand, head of card marketing at Bank of America, said was "a progressive idea." However, Mr. Rand doubted that the Visa scheme would beat U.S. interest rate restrictions.

Mr. Richard Braddock, senior vice president in charge of credit cards at Citibank in New York, said: "What Visa is planning is in line with my perceptions of the way the market is developing."

Mr. Dee Hock, president of Visa International, said he would not be surprised if some banks were critical. "The larger ones may have some such scheme in the works whereby they hope to gain advantage over the smaller banks. Others may erroneously conclude that Visa intends to deprive banks of their deposits for its own use much as Merrill Lynch and Amex/Shearson are doing."

"That criticism will disappear swiftly when they realise that the flow of funds will be quite the opposite."

## Domestic coal price cut for first time since 1973

BY RAY DAFTER, ENERGY EDITOR

THE National Coal Board is offering cut-price coal to house-holders to boost sales and make inroads into its vast stocks.

Faced with falling demand and rising output, the result in part of productivity deals with miners, the NCB said last night that it was reducing immediately its rates for domestic coal by £5 to £7 a tonne.

The drop in price, the first since 1973, should result in an average reduction in household coal bills of about 8 per cent.

Until July 31 the NCB will cut the price to merchants of normal house coal by £5 a tonne, and by £7 a tonne for smokeless fuels.

The Board said it expected the price cuts to be passed on to retail customers.

In the past three years domestic coal tariffs have risen by over 80 per cent. But in common with other fuel distributors the Coal Board and merchants are now finding customers, hit by the recession and rising unemployment, resisting the high prices. A mild winter has also resulted in reduced sales.

Statistics published earlier this month by the NCB showed hope to emerge from the winter period with a strategic stockpile of some 11m to 12m

commercial and domestic consumers fell by 7.3m tonnes to 117.7m tonnes in the financial year 1980-81. The domestic coal market is between 10m and 11m tonnes.

As a result of past investment programmes and productivity deals output has continued to rise.

Sir Derek Ezra, chairman of the NCB, told a Midlands area conference of the National Union of Mineworkers in Blackpool yesterday that in the past 12 months output in the pits had risen by more than 3m tonnes to over 126m tonnes.

He called on the unions to join in the sales campaign. Exports were rising fast, with 8m tonnes forecast for this year and double that amount expected in two or three years.

In the meantime the NCB was faced with the problem of rising stocks. The amount of its undistributed stocks has risen to 21.3m tonnes, some 9m more than this time last year.

Normally the NCB would have been able to sell its stocks to financial institutions, "coal bonds" linked to the price of coal.

The bonds would relate to a proportion of the stocks which the NCB would buy back at a later date. All arrangements covering 1m tonnes of stocks might involve issue of £150m to £200m worth of bonds, for instance.

NCB officials emphasised that the discussions were at a pre-liminary stage and no proposal had yet been put to the Government.

Industry ponders switch, Page 7

Retail prices vary considerably depending on where consumers are. For instance, house coal mined in the Midlands and sold in London costs between £83 and £85 a tonne, whereas in Taunton, Somerset, it is about £90 a tonne.

Smokeless anthracite, produced in South Wales, costs £10.8-£11.9 in London and £11.9-£12.5 in a tonne in Taunton.

The NCB is considering ways of financing these stocks in the light of Public Sector Borrowing Requirement restrictions. One idea would involve sale to financial institutions of "coal bonds" linked to the price of coal.

The bonds would relate to a proportion of the stocks which the NCB would buy back at a later date. All arrangements covering 1m tonnes of stocks might involve issue of £150m to £200m worth of bonds, for instance.

NCB officials emphasised that the discussions were at a pre-liminary stage and no proposal had yet been put to the Government.

Industry ponders switch, Page 7

## Airports hit as traffic controllers walk out

By John Lloyd,  
Labour Correspondent

THE CALL by civil service unions for a half-day's strike at air traffic control centres was largely obeyed yesterday and many flights were disrupted.

All 16 of the Civil Aviation Authority's airports were affected by the absence of air traffic controllers and assistants yesterday morning from the West Drayton and Prestwick centres. The CAA said the effects were "widespread but limited."

British Airways cancelled 58 of its scheduled 150 short-haul flights from Heathrow and Gatwick. The other 92 flights were delayed up to four hours. Long haul flights suffered no cancellations, although two Concorde flights to New York were "consolidated" into one, and there were delays of about two hours.

Heathrow and Gatwick airports were easily the worst hit, with Heathrow averaging 35 per cent of normal efficiency and Gatwick down to 25 per cent, according to the CAA. At provincial airports, Edinburgh and Glasgow were worst affected running at 50 and 75 per cent of normal efficiency respectively.

Manchester operated at 90 per cent of normal while Stansted, Birmingham and Cardiff airports were not affected.

Estimates of the number of controllers and assistants who reported for duty at the two centres varied. It seems likely that about 20 staff of the normal 120 complement turned up at West Drayton, while almost the entire staff of 60 stayed away from Prestwick.

The Council of Civil Service Unions said last night that the action was "entirely effective."

Mr. John Macreadie, an assistant secretary of the Civil and Public Servants' Association, said: "This will boost the morale of our civil service colleagues."

Today unions will call out air traffic control staff at the three Scottish airports of Glasgow, Prestwick and Edinburgh.

British Airways has cancelled the early London shuttles from Glasgow and Edinburgh, together with flights from Glasgow to Paris and Aberdeen, from Aberdeen to Glasgow and from Birmingham to Edinburgh.

● Sir Geoffrey Howe, the Chancellor, said in the Commons yesterday that the Government was receiving about three-quarters of its revenue flow for April, despite the disruption caused by civil servants. He said it was too early to give precise figures for revenue loss.

The Community's case is however weakened by the fact that it is not a single open market like the U.S. as both France and Italy protectively control imports of Japanese cars.

The Ten's main pressure on Japan will for the moment be aimed at exploiting Tokyo's obvious anxiety to avoid any discussion of its trade policies at the world economic summit in Ottawa in July. Mr. Zenko Suzuki, the Japanese Prime Minister, is expected to tour Europe near the end of June and it is hoped that he will bring some concessions with him.

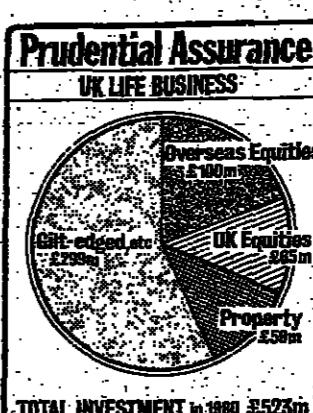
Japan to act on U.S. car dispute, Page 6

Caledonian chairman attacks disruption, Page 8

## THE LEX COLUMN

# Overseas strategy at the Pru

Index fell 1.3 to 586.0



surge and the heady prospect of a run-off between two right-wing candidates. In the event the Socialist candidate M. Mitterrand has run M. Giscard d'Estrées a close second, but the odds remain on Giscard to carry away the prize in a fortnight's time.

M. Mitterrand is no longer seen as quite the ogre of the 1971 parliamentary election. In particular he is thought unlikely to reimpose price controls, the chief factor in the profits growth of the last couple of years. So the political fall-out yesterday was concentrated on the life specific stocks which the Socialists have threatened to nationalise, which all shed 1 per cent or more. Apart from this, investors seem determined not to be panicked into repeating the 1978 sell-off, which left them with burnt fingers when the market rebounded.

Nevertheless, by comparison with other world markets the Bourse has been positively sluggish since the setback in November. Yet reported profits and dividends this year are likely to put in a more impressive performance than in other European countries and there is a strong chance of the Monitory law being extended.

## Gerrard and National

To erase the memory of its losses in 1979-80 Gerrard and National Discount has come up with record disclosed net profits of £25.8m for 1980-81 and true earnings were at least £1.5m better still, for that sum has been transferred out of inner publishing reserves while still leaving inner reserves at a record level. The dividend is up more than a fifth.

The moneyary background last year was, of course, very favourable to discount houses. Minimum Lending Rate fell 5 points with record disclosed net profits of £25.8m for 1980-81 and true earnings were at least £1.5m better still, for that sum has been transferred out of inner publishing reserves while still leaving inner reserves at a record level. The dividend is up more than a fifth.

But share prices in the discount houses sector have missed out on the market's general strength in the past month and it certainly does not look as though 1981-82 will be anything like so favourable. Gerrard takes a very important role in the UK capital market. If it went on increasing the proportion of overseas equities, then sooner or later the politicians would intervene.

## Orion Bank

Consortium banks can sustain an effective role so long as they supply some kind of specialised

—such as geographical—service or they give international exposure to smallish shareholder banks which find it too expensive to build up their own overseas operations. But Orion

Bank has for years been running up against the problem that its growth has set it in conflict with its own big bank

Chirac's apparent last-minute mistakes in gilt-edged, Gerrard appears to have been much more sure-footed here than in the previous year.

But share prices in the discount houses sector have missed out on the market's general strength in the past month and it certainly does not look as though 1981-82 will be anything like so favourable. Gerrard takes a very important role in the UK capital market. If it went on increasing the proportion of overseas equities, then sooner or later the politicians would intervene.

France

The French Bourse went into reverse yesterday, following the first round of the presidential election, and the CAC General Index shed nearly 2 per cent to 108.6. But this still left it above the level in the early part of last week, before the market began to get excited about M.

Chirac's apparent last-minute

outlook.

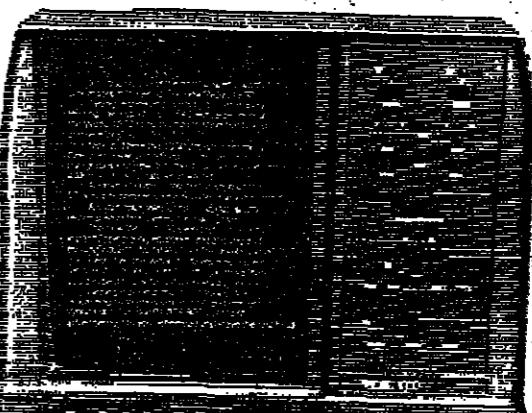
What appears to have broken the deadlock is simply that the Royal Bank of Canada has acquired a little more experience and muscle. Its London merchant bank, set up in 1979,

is tiny, but has allowed it to put a toe in the water. And last year it raised over £200m through a rights issue; the purchase of the remaining 80 per cent of Orion could cost it rather more than half this amount.

● Share prices in the discount houses sector have missed out on the market's general strength in the past month and it certainly does not look as though 1981-82 will be anything like so favourable. Gerrard takes a very important role in the UK capital market. If it went on increasing the proportion of overseas equities, then sooner or later the politicians would intervene.

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